



bestmile  
optimizing mobility

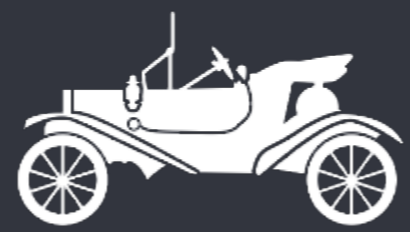
# SERVICE DESIGN FOR MOBILITY PROVIDERS: GETTING SHARED SERVICES RIGHT BEFORE LAUNCH

Warren Perry | DRTS, BALTIMORE

NYC  
1900



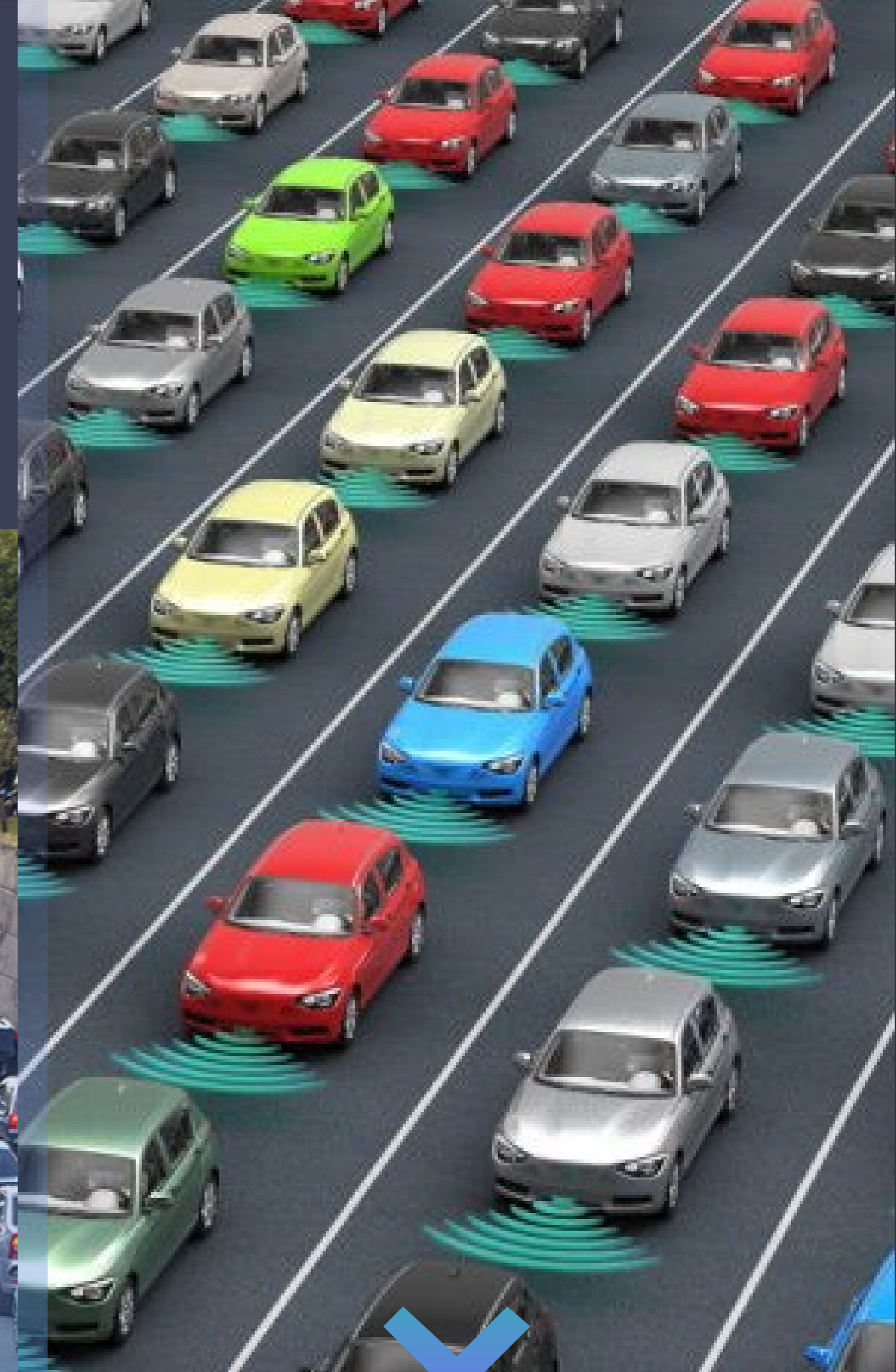
NYC  
1913



EVERY  
WHERE  
TODAY



EVERY  
WHERE  
TOMORROW?

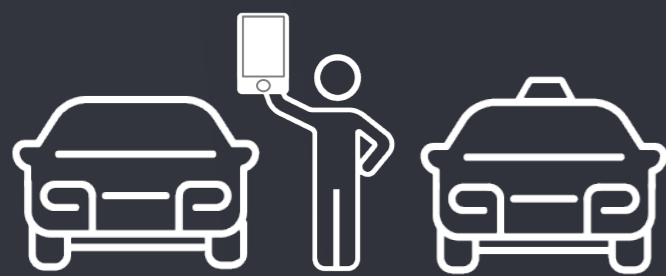


# A MASSIVE PARADIGM SHIFT

## 4TH INDUSTRIAL REVOLUTION - SHARING RATHER THAN OWNING

1 0 1 1 0 0 1  
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**Digitalization** and **automation** of transportation of people and goods



From ownership economy to **shared economy**



On average, a personal car is used only **5%** of the time

***"The auto industry will change more in the next 5 to 10 years than it has in the last 50"***

Mary Barra  
CEO and Chairman of General Motors

# THE CHALLENGES OF ON-DEMAND FLEETS

## P2P MARKETPLACES

They don't own the vehicle and don't support the costs of assets

## PRO ON-DEMAND MOBILITY

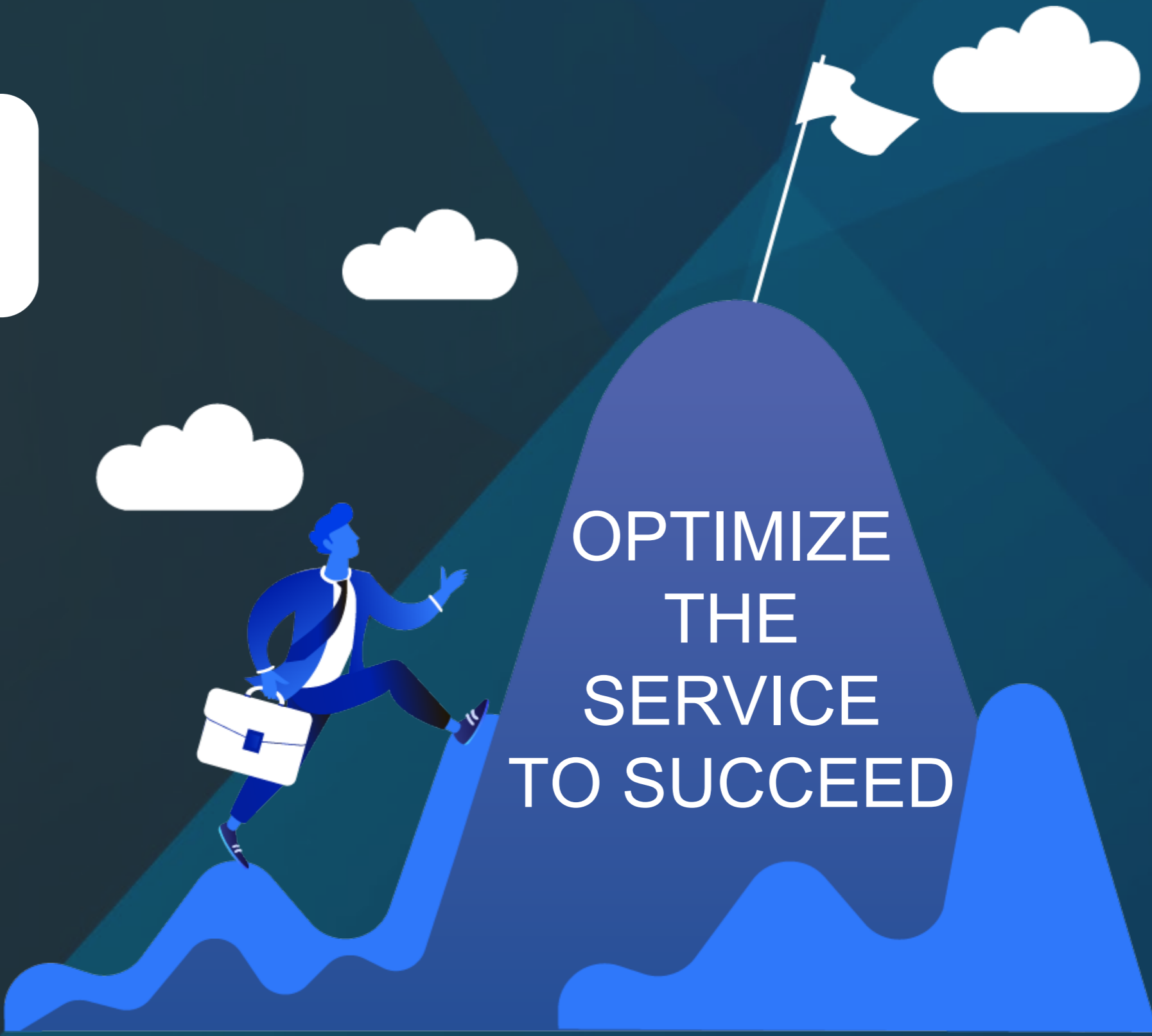
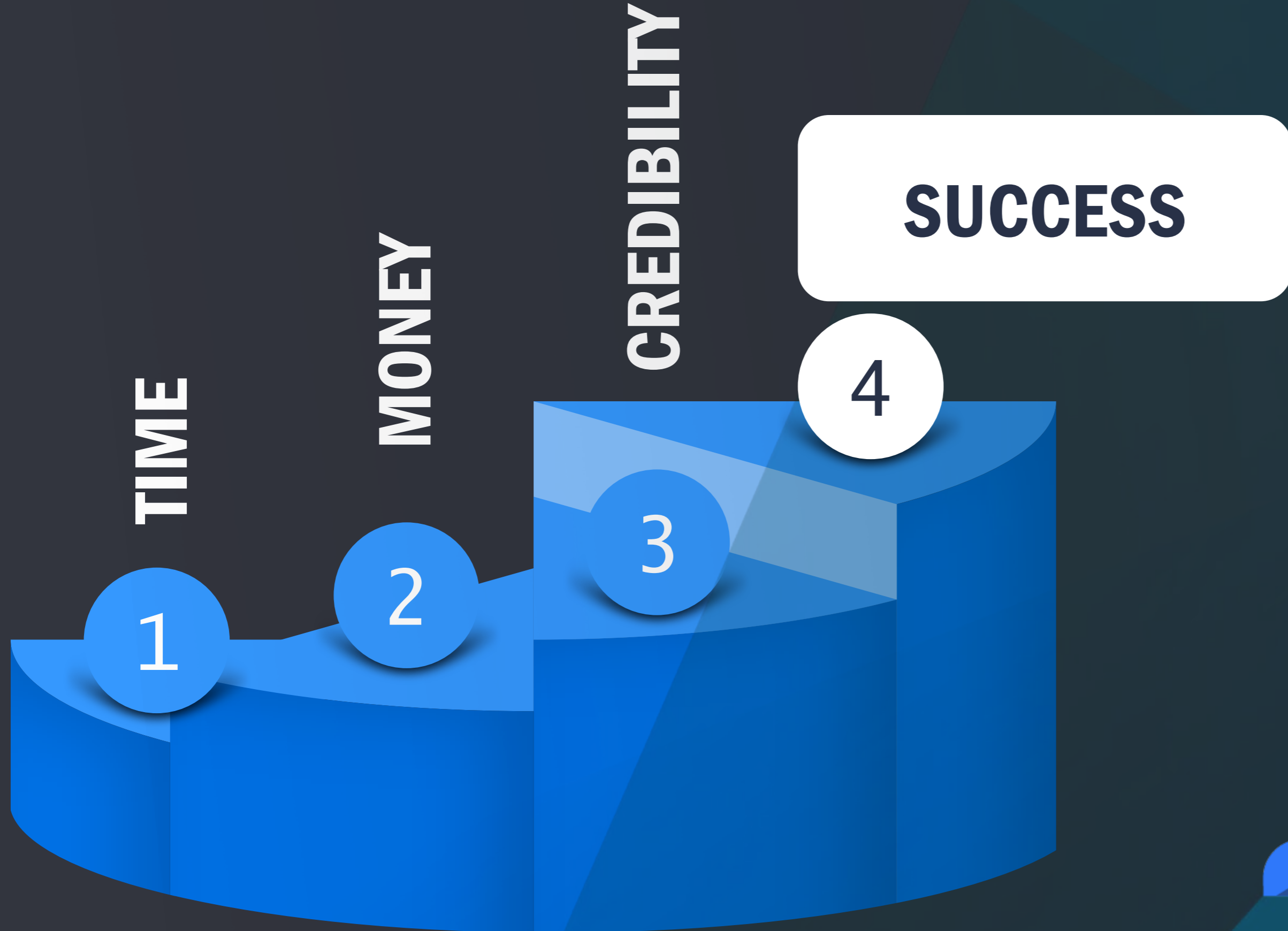
They own the fleets and must support heavy investments & costs of assets



MORE CONSTRAINTS & RISKS

# PLANNING ON-DEMAND SERVICES IS HARD

PROFESSIONAL ON-DEMAND MOBILITY SERVICE PROVIDERS OWN THE FLEETS AND SUPPORT INVESTMENTS AND RISKS

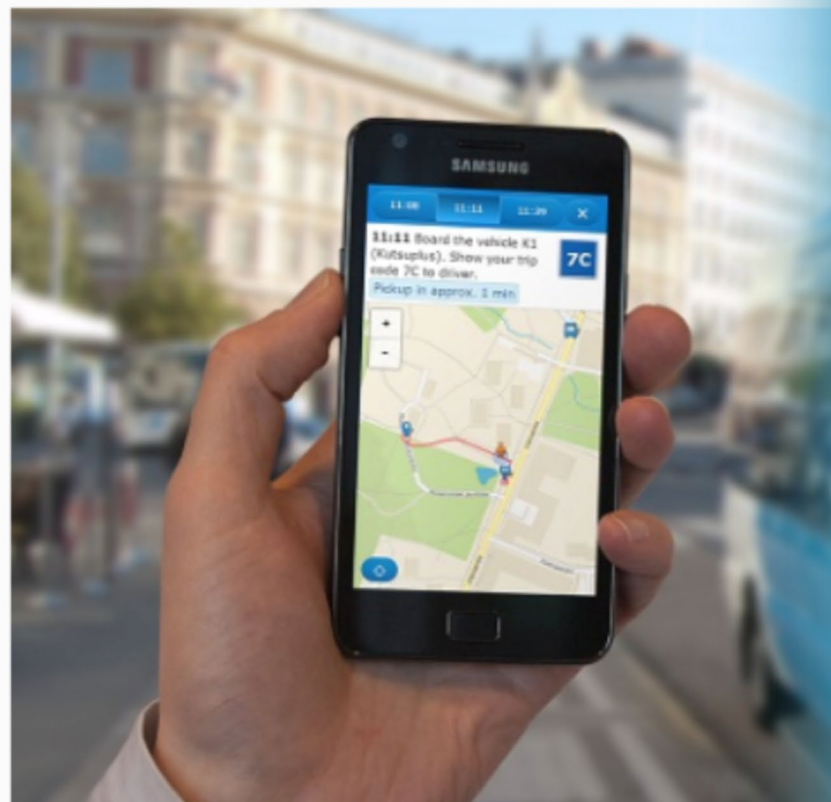


# ...AND RISKY

## SEVERAL ON-DEMAND SERVICES HAVE ALREADY FAILED

### What Killed Kutsuplus? 3 Takeaways for Cities Pursuing Mobility-On-Demand

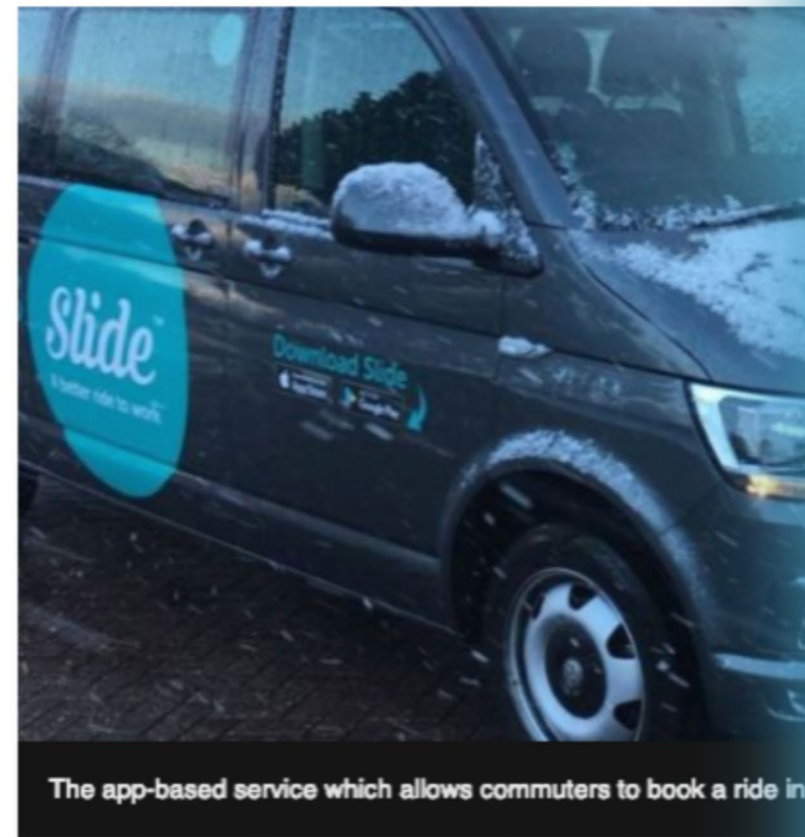
By Editor | May 3, 2016 | News, Shared-Use Mobility



Helsinki's Kutsuplus transportation service – an on-demand, city-r... via smartphone – is often held up as an ideal of public sector inno... ultimately forced to close its doors at the end of 2015.

### Slide Bristol shared-ride minibus scheme to close

27 November 2018



The app-based service which allows commuters to book a ride in

A shared-ride bus firm has blamed Bristol's "challenging" competition from the new Metrobus scheme for its closure.

Slide Bristol was the first "microtransit" service to be launched in the city in 2016, and has made more than 40,000 trips in the city.

### App-Based "Microtransit" Provider Bridj Closes Shop

By Stephen Miller | May 1, 2017 | 7



Photo: Jason Lawrence/Flickr

TRANSPORTATION | CARS | FORD

### Ford's on-demand bus service Chariot is going out of business

'We apologize for the inconvenience this may cause Chariot's riders'

By Andrew J. Hawkins | @andyjayhawk | Jan 10, 2019, 3:49pm EST

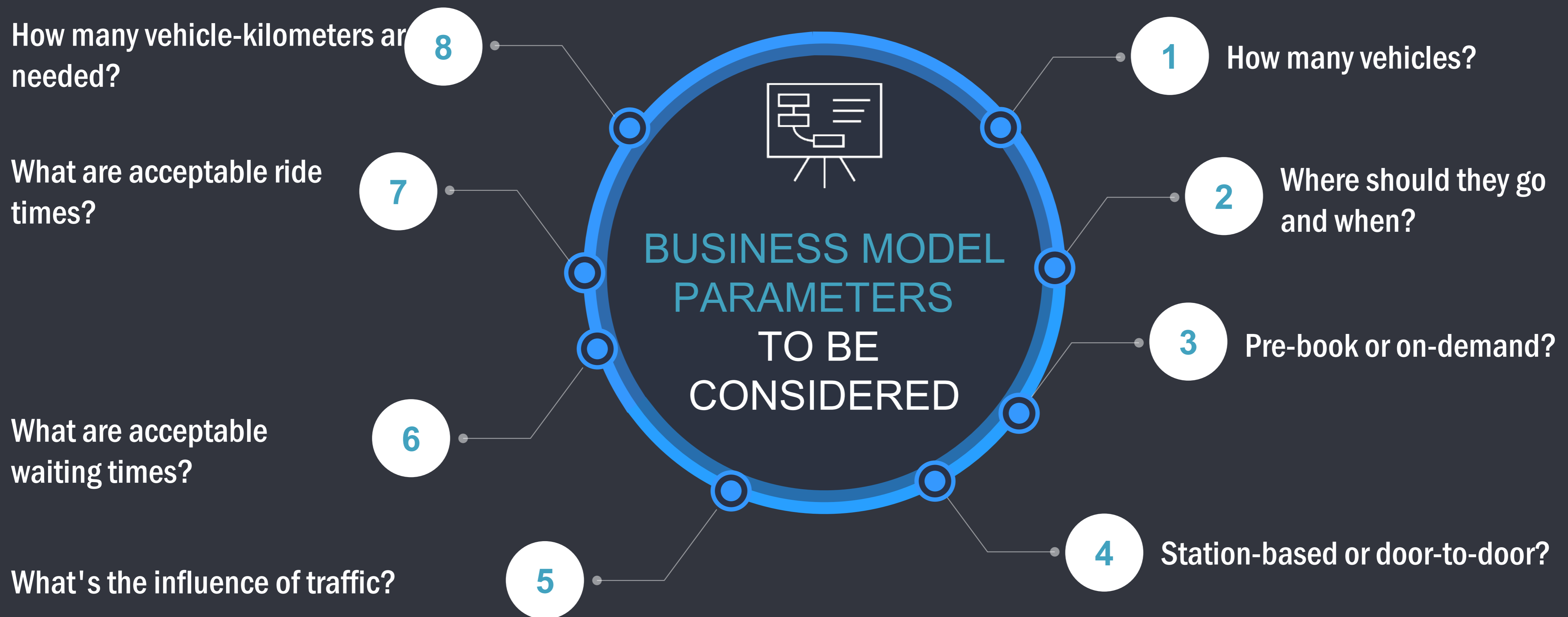
f t SHARE



Photo by Amelia Holowaty Krales / The Verge

# GET MOBILITY SERVICES RIGHT THE 1<sup>st</sup> TIME

## WHAT DO MOBILITY SERVICE PROVIDERS CARE ABOUT?



# OUR SOLUTION: SERVICE DESIGN

DESIGN THE SERVICE THAT BEST FITS BUSINESS GOALS BUT ALSO MEETS CUSTOMER NEEDS



## MODEL

multiple service types in specific service areas

## USE

realistic demand data to feed the simulation

## ADJUST

service and fleet design parameters

## OPTIMIZE

for multiple passenger- and vehicle-related KPIs

## ANALYZE

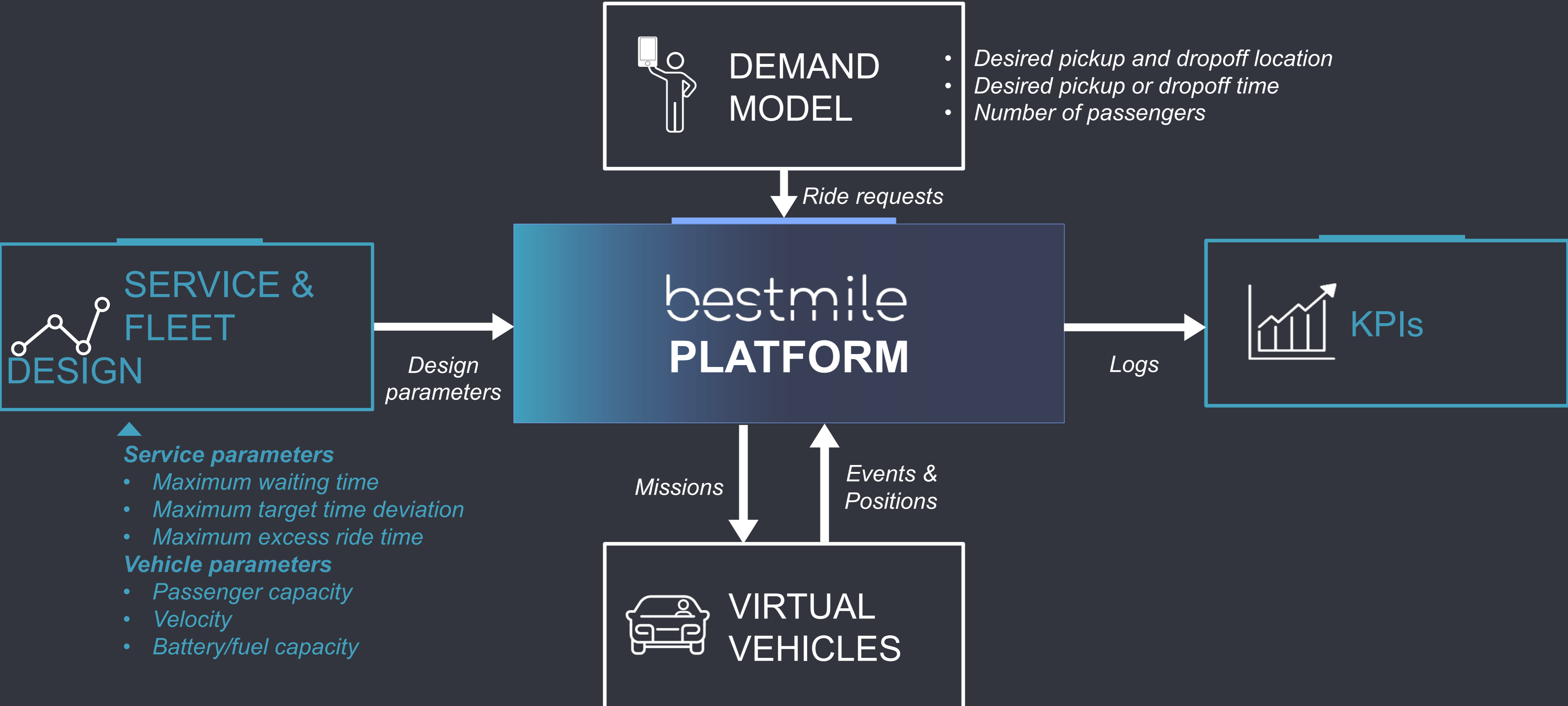
the trade-offs between service level, cost, and fleet efficiency

## LEARN

how new mobility services can perform before deployment



# SERVICE DESIGN FRAMEWORK



# ACHIEVED KPIs

## PASSENGER-RELATED KPIs



Acceptance rate  
(AR)



Excess  
ride  
times  
(ERT)



Pickup time  
deviation  
(PTD)

## VEHICLE-RELATED KPIs



Vehicle  
movement  
distance  
(VMD)



Vehicle  
occupancy  
(VO)



## FLEET EFFICENCY KPIs



Vehicle transportation  
distance ratio  
(VTDR)



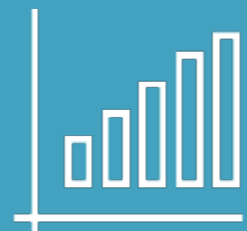
Effective transportation  
distance ratio  
(ETDR)

# EXPLORING SERVICE DESIGN IN CHICAGO

3RD LARGEST U.S. CITY  
WITH 2M+ RESIDENTS



UNDER-STUDIED  
(IN THE PUBLICLY AVAILABLE STUDIES)



THE CITY SHARES  
TAXI DATA



PUBLIC TAXI DATA INFORMATION:

- ~31,000 records after cleaning for March 1, 2017 with:
- ride start and end time (15 minutes granularity)
  - ride start and end census tract / community area



# ONE CITY, 3 USE CASES

3 DIFFERENT SERVICE SCENARIOS AND AREAS TO SHOWCASE THE FLEXIBILITY AND ROBUSTNESS OF THE SERVICE DESIGN APPROACH

A scenic view of Lincoln Park in Chicago, featuring a body of water in the foreground, lush greenery, and a bridge. In the background, the Chicago skyline is visible, including the Willis Tower.

## LINCOLN PARK

~4,500 rides per day  
(~5 min average direct  
ride time)

1

A night view of O'Hare International Airport in Chicago, showing the illuminated control tower and the airport tarmac with several aircraft.

## O'HARE AIRPORT

~2,600 rides per day  
(~40 min average direct  
ride time)

2

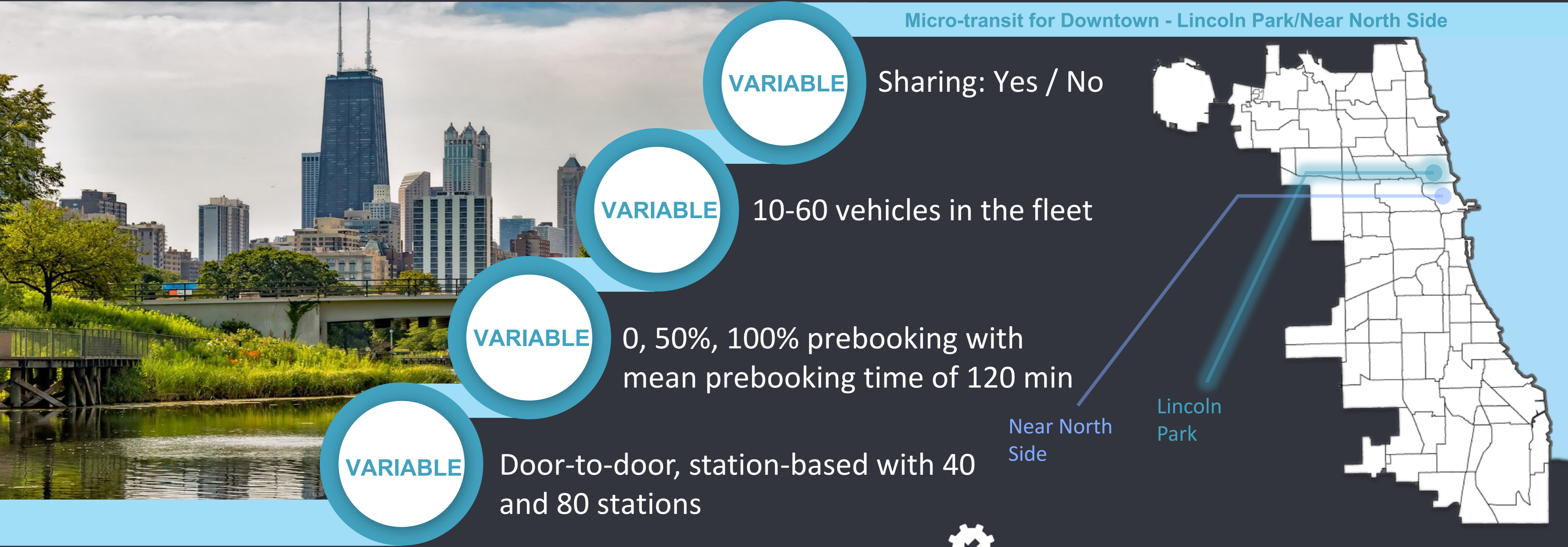
A daytime view of a city street in Chicago, featuring tall skyscrapers and the reflective Cloud Gate sculpture (The Bean) in the foreground.

## CITYWIDE

~15,600 rides per day  
(~8 min average direct  
ride time)

3

# FIRST USE CASE: LINCOLN PARK



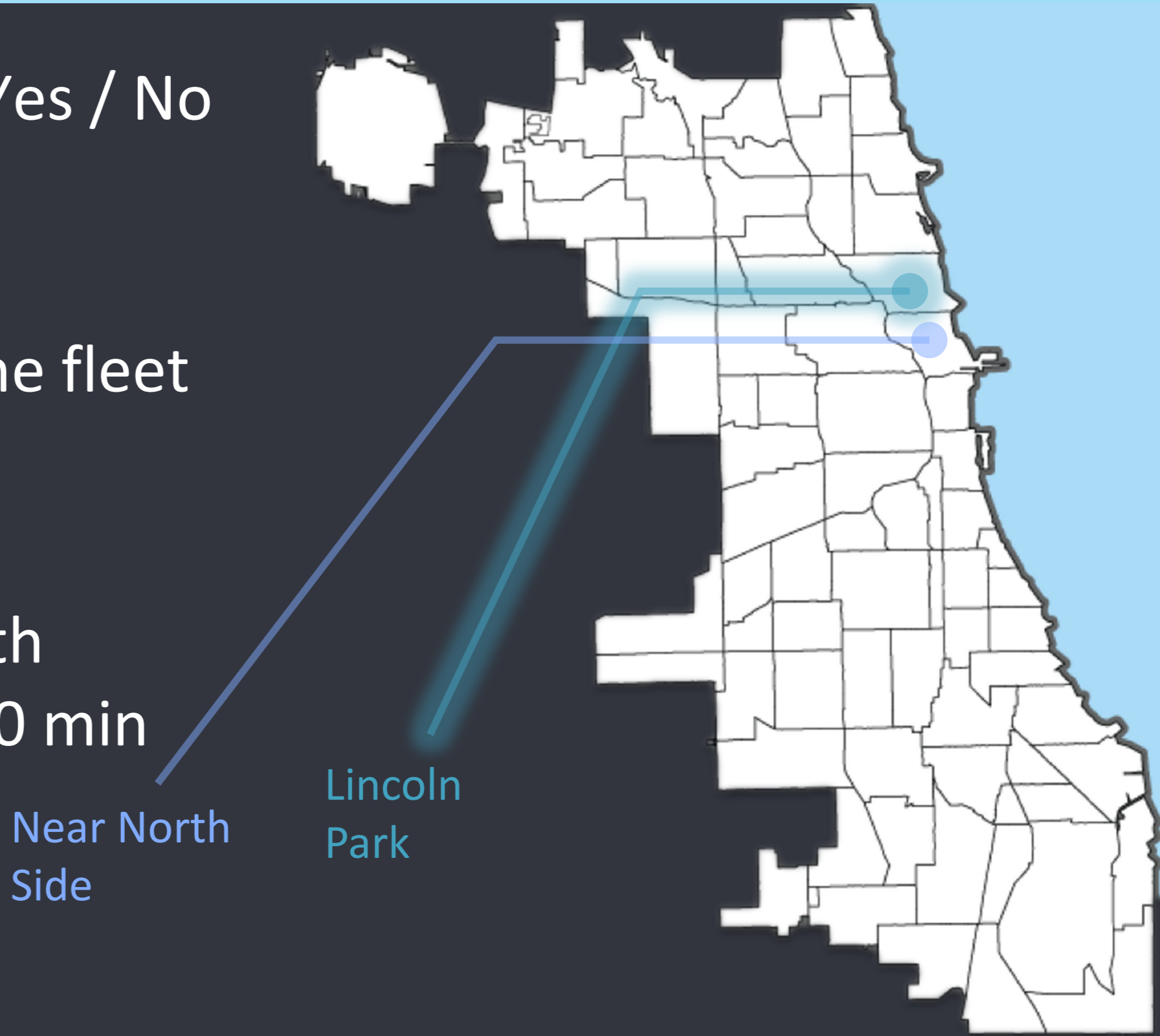
Micro-transit for Downtown - Lincoln Park/Near North Side

**VARIABLE** Sharing: Yes / No

**VARIABLE** 10-60 vehicles in the fleet

**VARIABLE** 0, 50%, 100% prebooking with mean prebooking time of 120 min

**VARIABLE** Door-to-door, station-based with 40 and 80 stations



Service Level Specification 

MAX ERT = 50% of the direct ride time plus 2min

MAX PTD = 10min

# SECOND USE CASE: O'HARE AIRPORT

2

## Shuttle Service to and from O'Hare Airport

VARIABLE

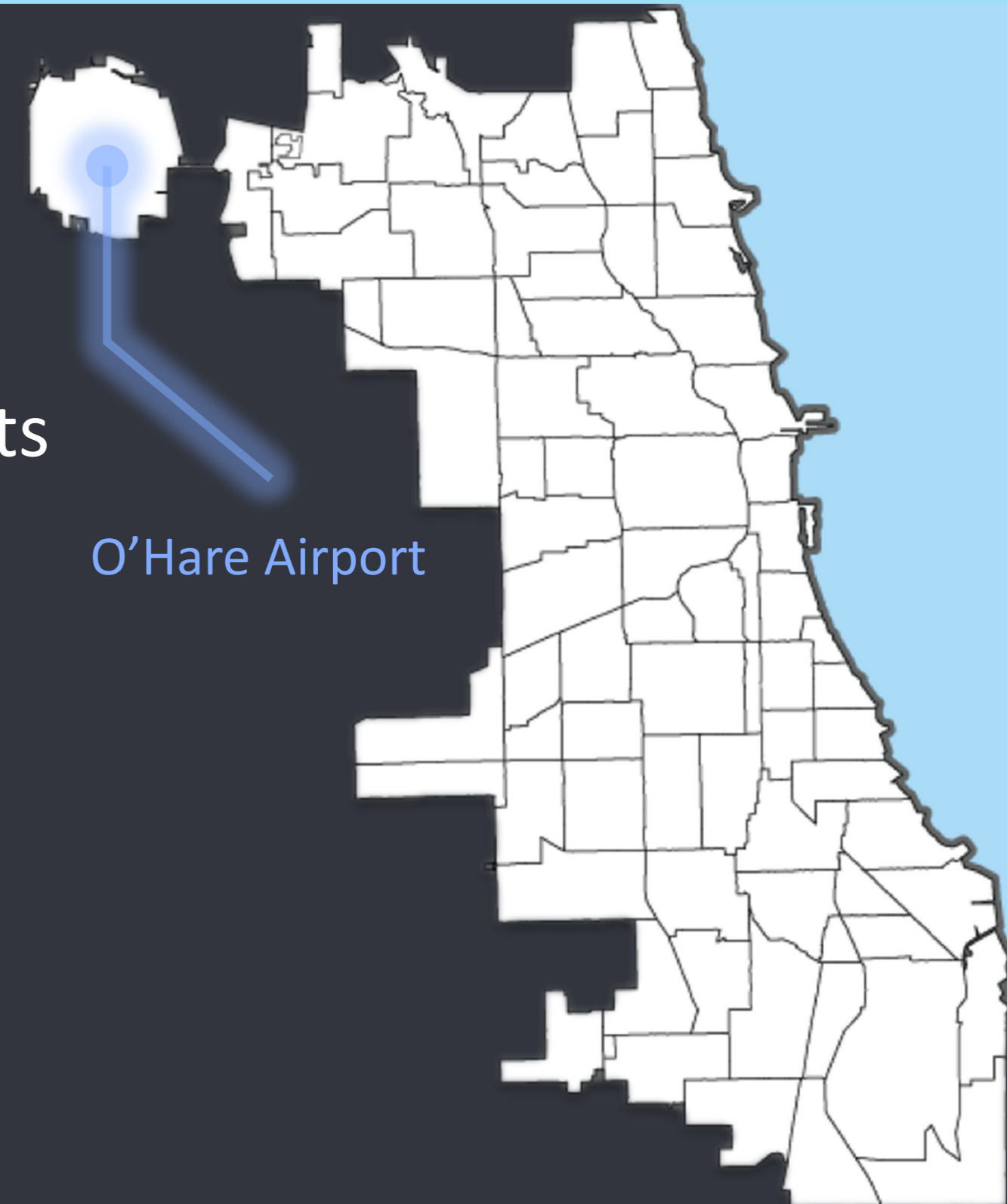
Sharing: Yes / No

VARIABLE

45, 60, 75 and 90 vehicle fleets

VARIABLE

0, 50%, 100% prebooking with mean prebooking time of 120 min



Service Level Specification



MAX ERT = 50% of the direct ride time plus 10min

MAX PTD = 10min

# THIRD USE CASE: CITYWIDE RIDESHARING

3

Ridesharing service that aims to cover 50% of the daily taxi trips

VARIABLE

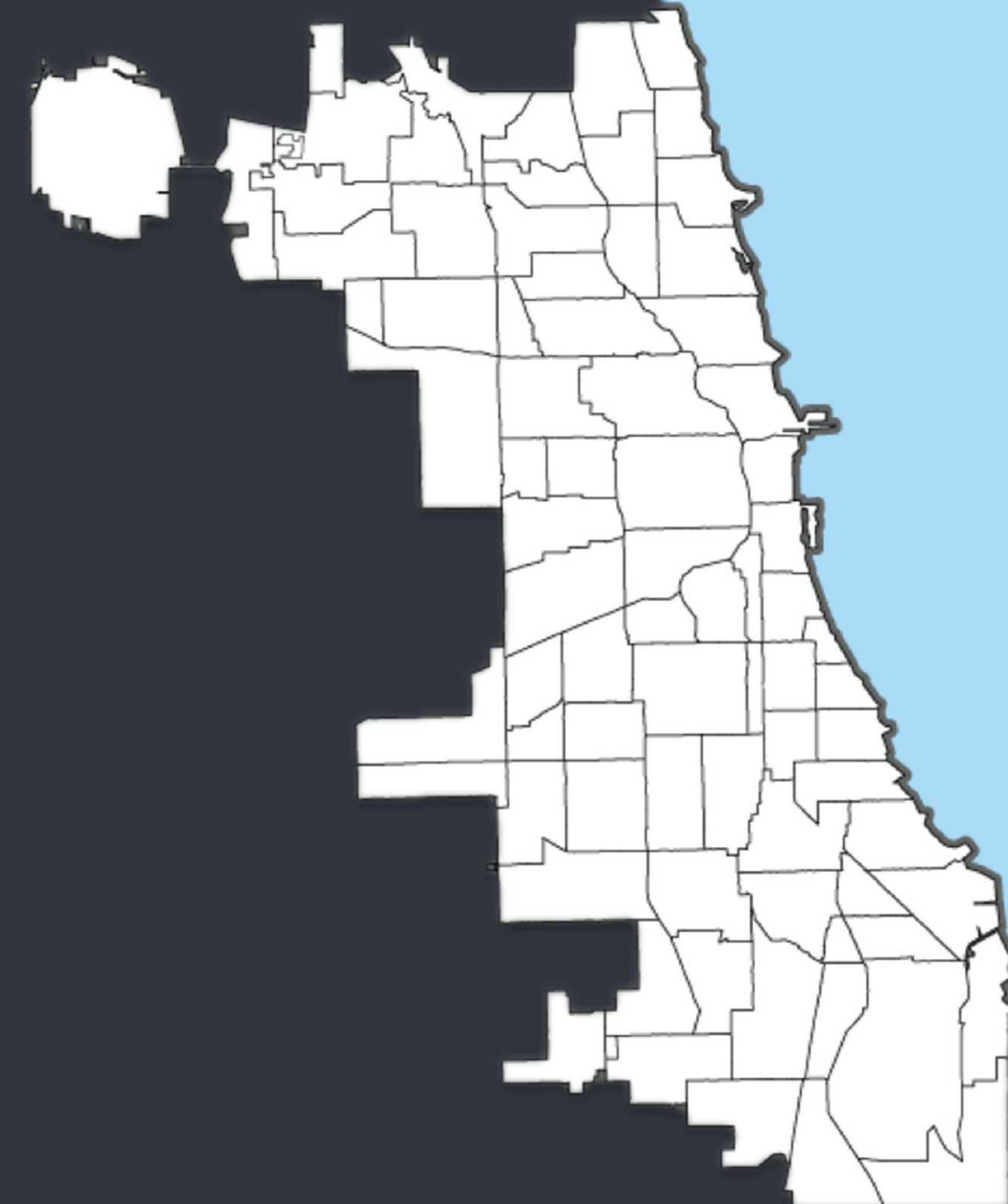
Sharing: Yes, No

VARIABLE

60, 80, 100, 120, 140 and 160 vehicle fleets

FIXED

50% prebooking with mean prebooking time of 60 min



2 Service Level Specifications

1

MAX ERT = 50% of the direct ride time plus 2min

MAX PTD = 10min

2

MAX ERT = 50% of the direct ride time plus 10min

MAX PTD = 10min

# LEARNINGS FROM A SELECTED USE CASE

## USE CASE IN THE CITY OF CHICAGO TO SHOWCASE THE SERVICE DESIGN

The design highlights that ridesharing results in significantly higher acceptance rates, effective vehicle transportation distance ratios, and vehicle occupancies

With a decrease of only 10% of the acceptance rate, the full set of 31,000 rides needed to satisfy the demand can be handled with a fleet of 200 vehicles instead of 2,711



The ability to cut the number of vehicles **by a factor of 10** shows the advantage of an optimized and coordinated design



# GET SHARED MOBILITY SERVICE RIGHT

EACH DEPLOYMENT IS UNIQUE AND HAS IT'S OWN SPECIFICITIES

1

Bridge the gap between theory and practice

2

Enable accurate, demand-based planning

3

Test multiple scenarios

4


Optimize fleet and passenger KPIs

5

Remove risk and increase confidence

6

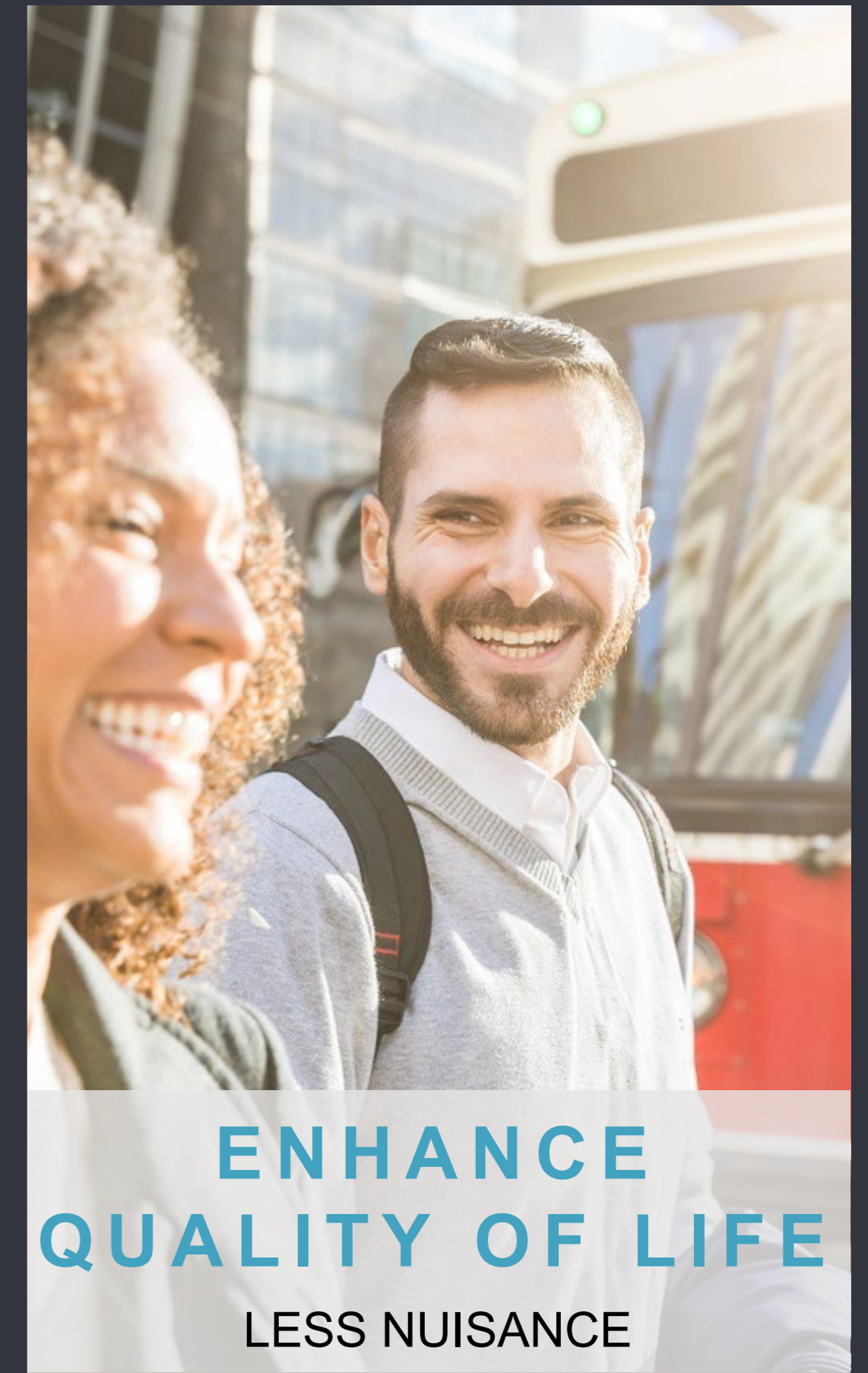
Use proven dispatching logic and matching algorithms



Studying the trade-off between passenger and fleet-efficiency KPIs enables providers to design the service that best fits their business goals but also meets customer needs

# WHAT ELSE IS AT STAKE?

## BENEFITS BEYOND MOBILITY SERVICE PROVIDERS



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optimizing mobility



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