# Best Practices in Highway Maintenance Performance Measuring

9th National Conference on TAM: Making Asset Management Work in Your Organization

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#### **Presentation Topics**

- Domestic scan overview
- Scan findings
  - Monitoring conditions
  - Influencing decisions
  - Improving accountability
- Recommendations and next steps



#### **Scan Team Members**

- Russ Yurek (Chair) (MDSHA)
- Jennifer Brandenburg (NCDOT)
- Lonnie Hendrix (AZDOT)
- Matt Haubrich (Iowa DOT)
- Nancy Albright (KTC)
- Don Hillis (MoDOT)
- Louis Rodriguez (FHWA)
- Katie Zimmerman (SME) (APTech)

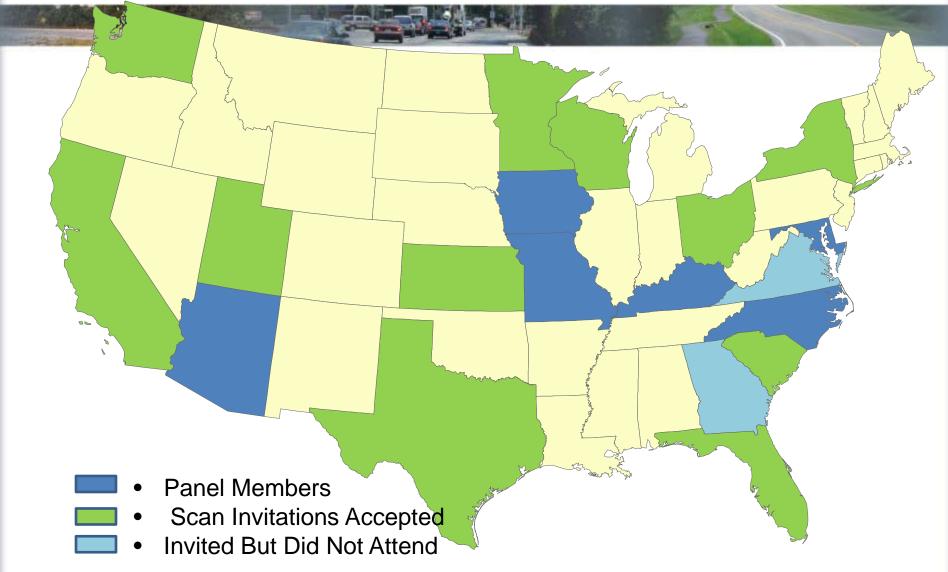


#### **Primary Focus: System Performance**

- Improve highway management effectiveness
- Demonstrate accountability
- Understand maintenance conditions and needs
- Set priorities
- Document the relationship between dollars expended with outcomes achieved



### Scan Participants

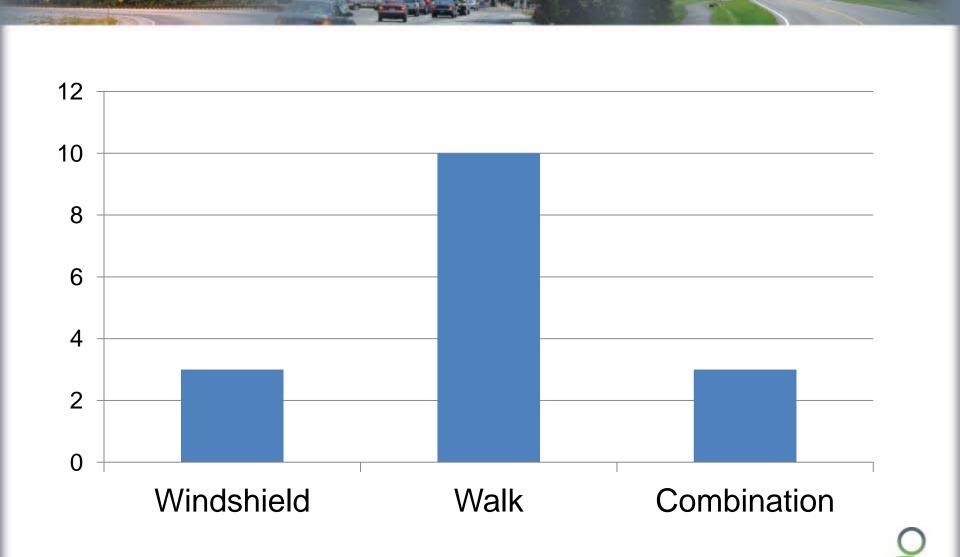


#### **Scan Topics**

Day	Morning	Afternoon							
1	<ul><li>Opening Session</li><li>Advantages &amp;</li><li>Disadvantages to Pass/Fail &amp;</li><li>LOS Approaches</li></ul>	<ul> <li>Impact of Agency Approach to Sampling on Quality, Cost, and Use of Data</li> <li>Use of Innovations in Data Collection</li> </ul>							
2	<ul> <li>Use of MQA Data for Maintenance Budgeting &amp; Resource Allocations</li> </ul>	<ul> <li>Linking Customer Expectations With Performance Targets</li> <li>Strategies for Building Buy-In &amp; Accountability Among Field Personnel</li> </ul>							
3	<ul><li>Presenting &amp; Selling Results</li></ul>	<ul><li>Open Session</li><li>Wrap-Up &amp; Closing Session</li></ul>							



#### **Scan Findings – Monitoring Conditions**



#### **Scan Findings – Monitoring Conditions**

Pass/Fail Approach	Graded LOS Approach	Hybrid Approach
Caltrans Florida DOT lowa DOT Kansas DOT Maryland SHA	New York State DOT North Carolina DOT South Carolina DOT Texas DOT Washington State DOT	Arizona DOT Kentucky DOT Missouri DOT Ohio DOT Utah DOT Wisconsin DOT

#### **Scan Findings – Monitoring Condition**

Agency	Agency Number of Samples		Agency	Number of Samples	Sampling Percentage		
Arizona DOT	-	2.5%	Missouri DOT		10%		
Caltrans		20%	New York State DOT		4%		
Florida DOT		9%	North Carolina DOT	23,000			
Iowa DOT		5%	South Carolina DOT	1,440			
Kansas DOT		3%	Texas DOT		5%		
Kentucky DOT		2%	Washington State DOT		3%		
Maryland SHA		30%	Wisconsin DOT		1.5%		

#### Scan Findings – Influencing Decisions

- Budgeting approaches
  - Needs-based budgeting (Texas DOT)
  - Formula- or history-based budgeting (KTC & Kansas DOT)
  - Zero-based budgeting (Florida & Utah DOTs)
- Customer surveys influence targeted LOS



#### Scan Findings – Influencing Decisions



Missouri DOT – Show Me Your Buzz App



#### Scan Findings – Influencing Decisions

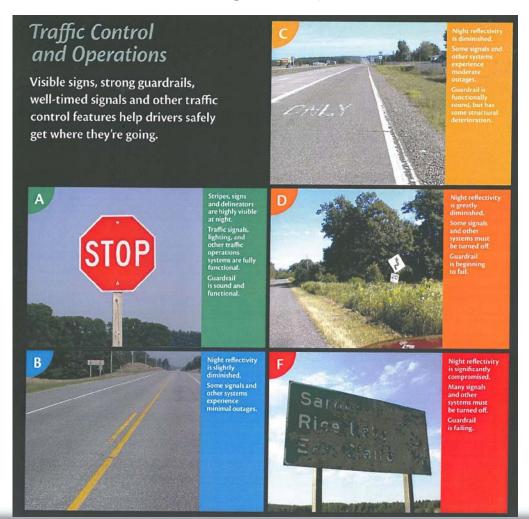
- MQA results are not commonly used to manage maintenance funds across Districts. Instead, the are used to help Districts make better use of available funds
- Use of performance data for needs-based budgeting helps agencies communicate impacts
- Only allocate part of the budget based on needs
- Results are used to a varying degree to hold field personnel accountable
- Customer feedback must be used carefully



- Some agencies use performance data in evaluations (NCDOT) but it depends on the amount of data collected
- Holding people accountable helped change the culture (MoDOT and NCDOT)
- Need sufficient data to report performance by subsets or MQA is considered to be a central office activity with no impact on field personnel



Wisconsin DOT, Highway Operations Report





Washington State DOT MAP Summary

Maintenance Accountability Process

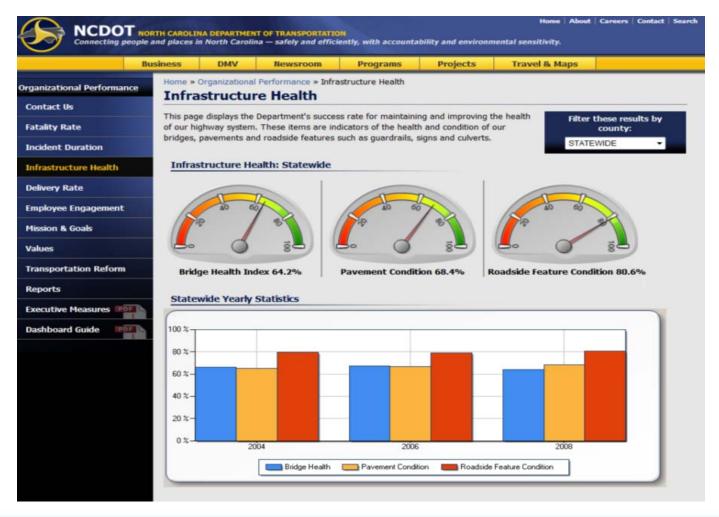
Activity Service Level Targets and Service Levels Delivered

CY 2010 - Statewide

	1.0		1.9	2.0		2.9	3.0		3.9	4.0		4.9	5.0		5.9
Activity	+	Α	-	+	В		+	С	-	+	D	-	+	F	-
Group - 1 Roadway Maintenance and Operations															
1A1 Pavement Patching, Repair & Crack Sealing							•	<b>✓</b>							
1A3 Shoulder Maintenance						0	<b>✓</b>								
1A4 Sweeping and Cleaning		<b>\</b>		0											
Group - 2 Drainage Maintenance and Slope Repair															
2A1 Maintain Ditches				<b>V</b>	0										
2A2 Maintain Culverts										0	✓				
2A3 Maintain Catch Basins and Inlets							<b>✓</b>			0					
2A4 Maintain Detention/Retention Basins								√⊙							
2A5 Slope Repair					√⊙										



North Carolina DOT Performance Dashboard





Minnesota DOT Online Community





#### Recommendations



#### **Next Steps**

- Advance findings & best practices
- Support the implementation of recommendations through AASHTO & FHWA
  - Develop plans for a technology exchange
  - Investigate the development of common performance measures for preservation, environment, mobility, & safety
  - Develop training



### Thank you!

For more information, contact:

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