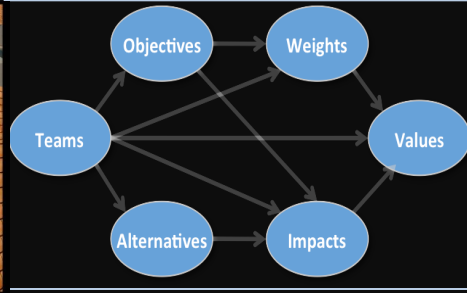


Stakeholder vulnerability assessment of maritime infrastructure: Method development and pilot project for Rhode Island



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Innovative Technologies for a Resilient Marine Transportation System
Transportation Research Board

4-25-14



WHAT CAN WE LEARN?

Identify vulnerabilities

WHAT CAN WE EXPECT?

RESILIENCE

Identify, assess & select strategies

Prepares, resists, recovers, and adapts to successfully function under the stress of disturbances (USACE).

Revise & share lessons learned

Monitor & evaluate

Implement strategies

WHAT CAN WE DO?

Complex seaport stakeholder cluster

Provide research assistance
Generate new knowledge

Internal Port
(port authority or port operator)

Generate profits
Facilitate commerce
Steward for public health/well being
Environmental protection
Generate profit
Make port an economic engine
Create jobs

Protect adjacent communities
Environmental advocacy

Cascading consequences for port stakeholders



1) Direct damages

(e.g., structures, equipment, freight, land, etc.)



2) Indirect costs

(e.g., lost wages, business interruptions, cleanup costs)

Rotten Meat From Katrina Still in Gulfport Neighborhood

surrounding Regnault Avenue.

"It's nine months now. They say, 'Well, you ought to be used to it by now.' You ain't gonna get used to that smell. My gosh," said resident Gary Tatum.

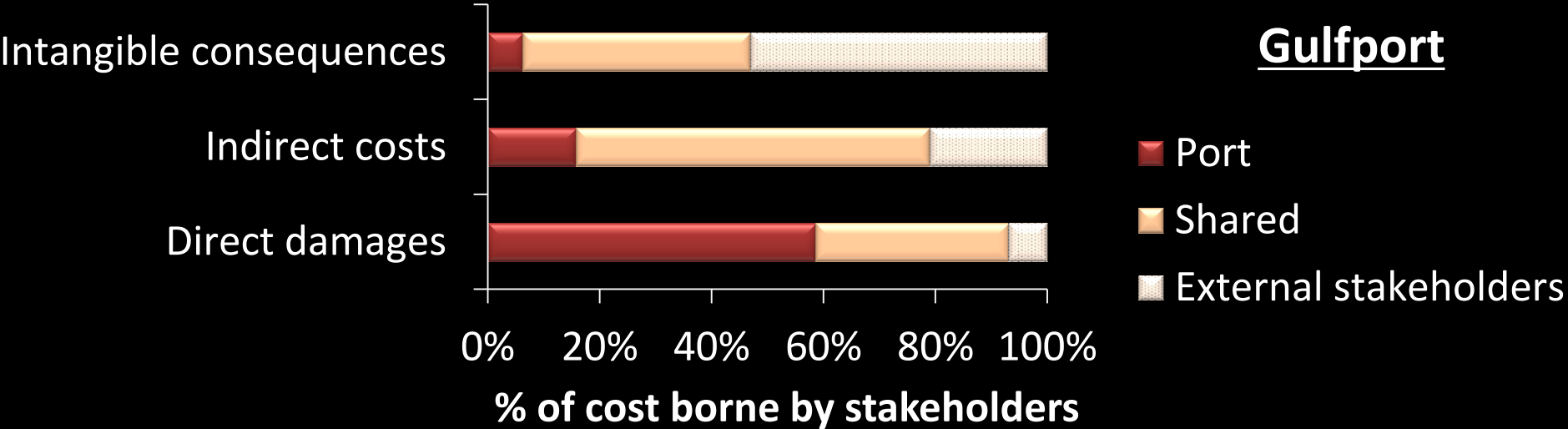
The meat had been stored at the Port of Gulfport. Katrina washed it in to yards covering an eight block span. The meat in the yards has been picked up, but the meat in hard-to-see areas has not.

3) Intangible consequences

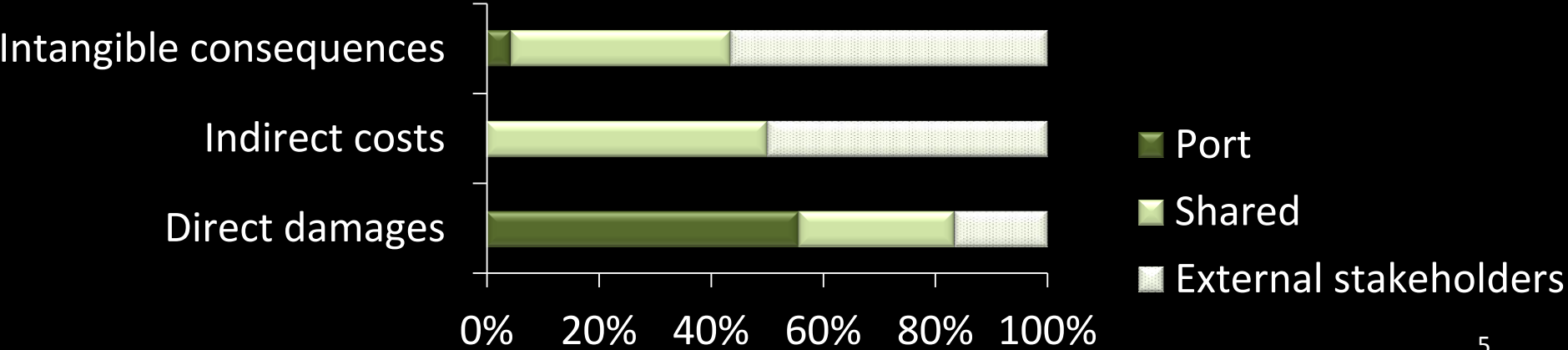
(e.g., quality of life, environmental damages, loss of essential services)

External stakeholders bear high % of costs

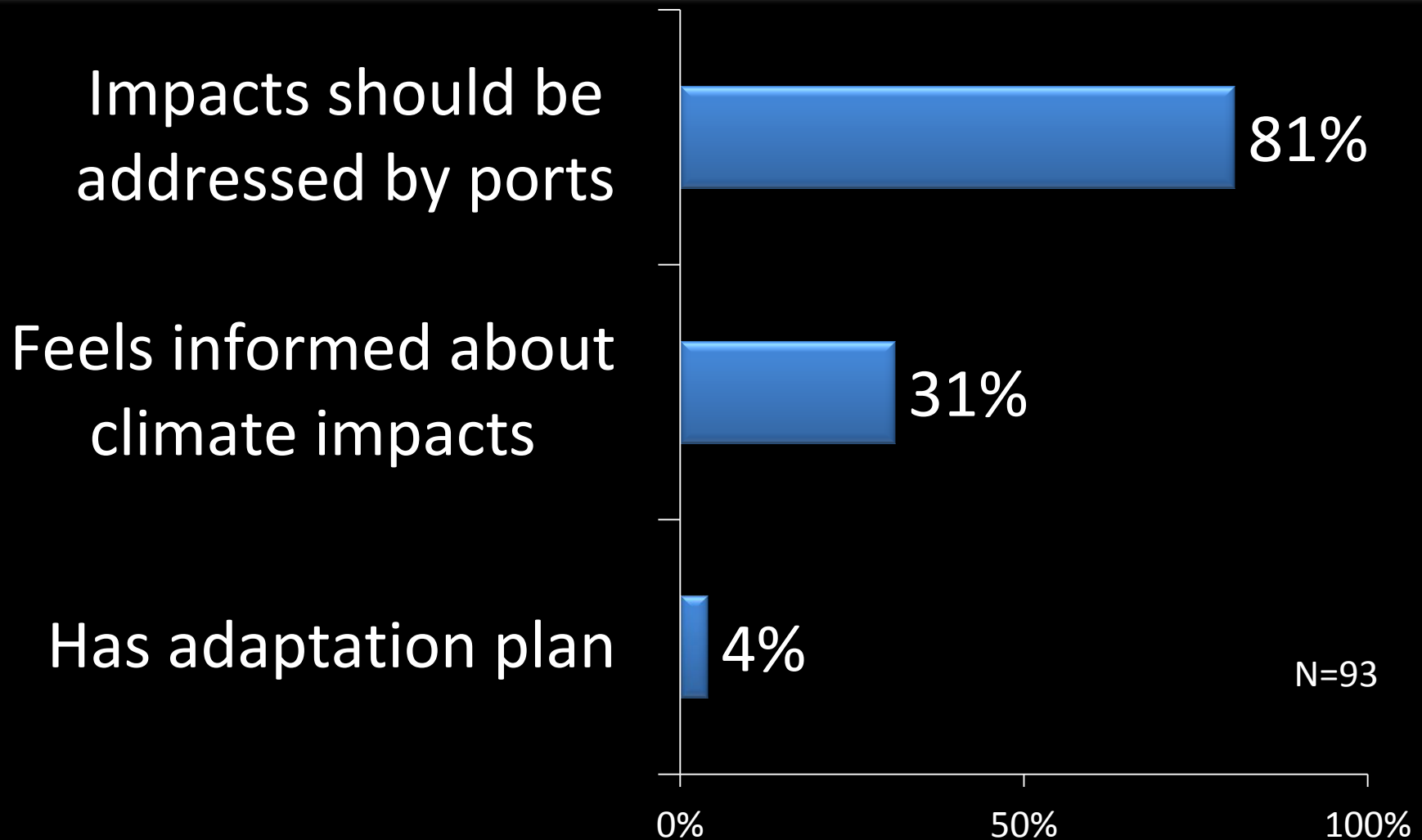
Gulfport



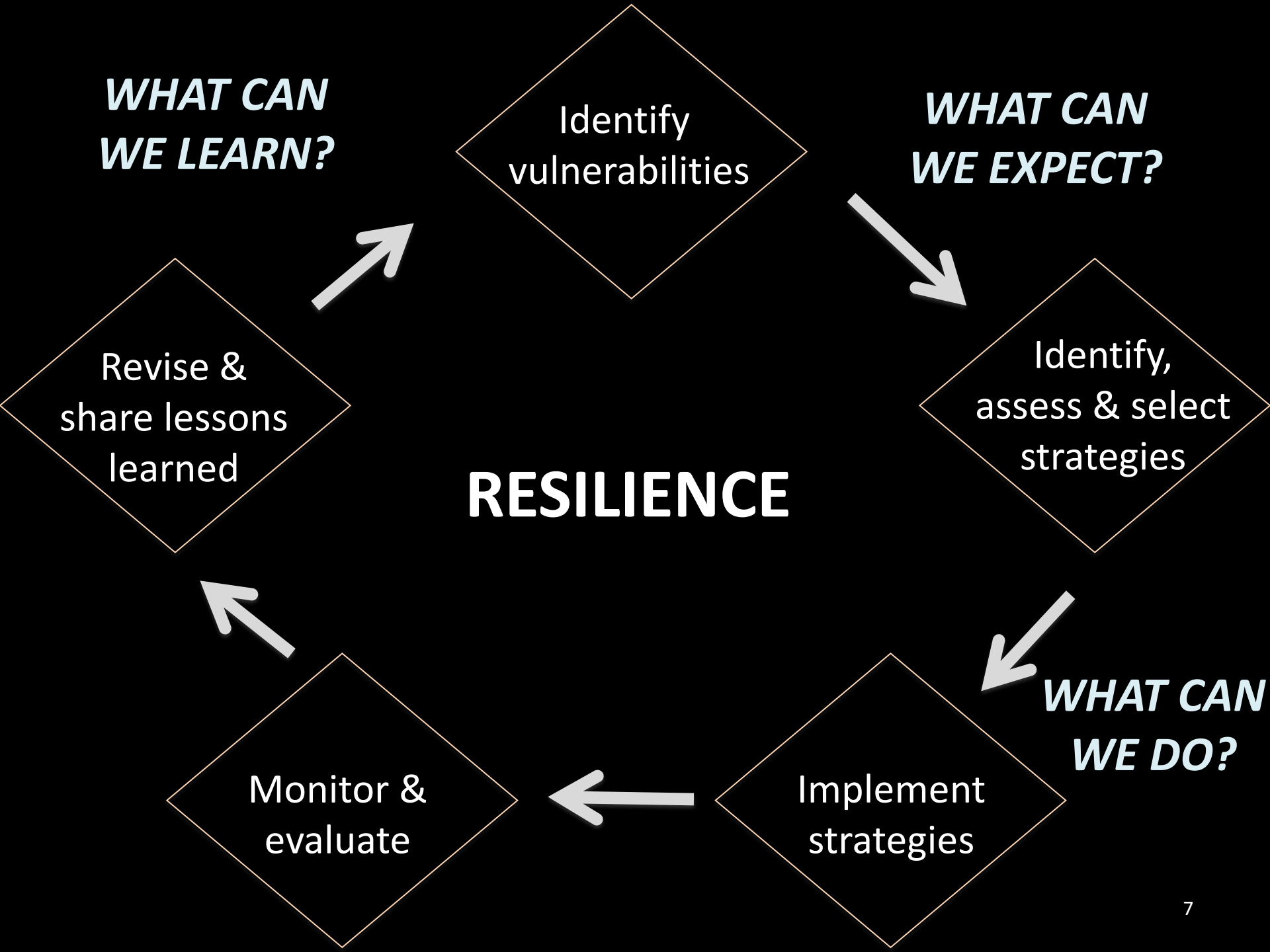
Providence



Ports concerned, but little action thus far

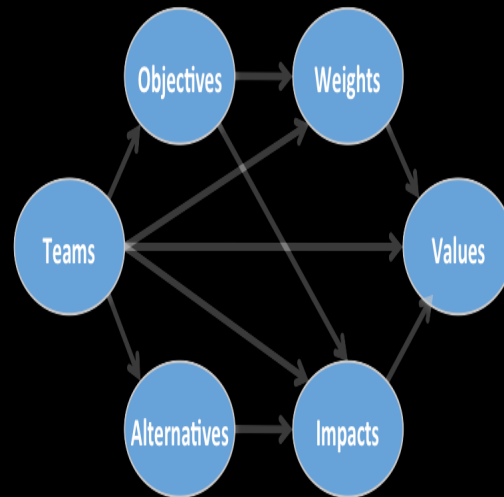


Ports answering "Yes" 6



Setting a research agenda

What can we expect? What can we do?

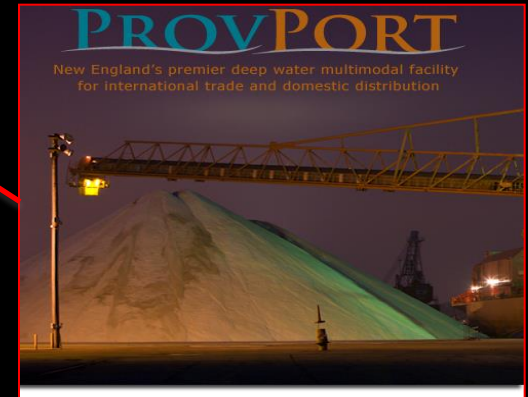
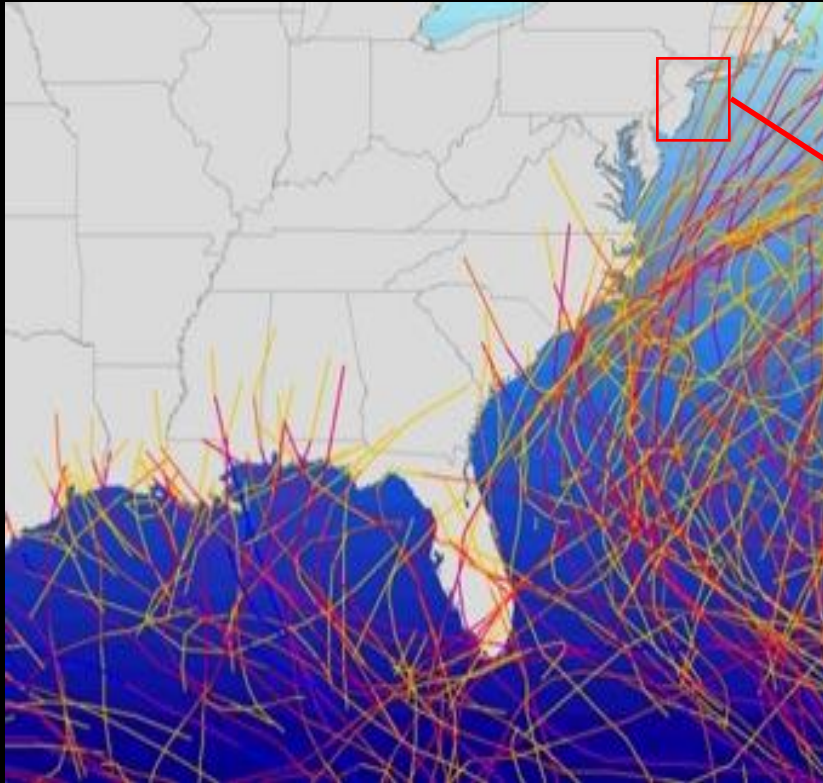


Stakeholder-based vulnerability assessments

Public – Private - NGO

Problem Identification

Vulnerability Assessments –



- Energy port
- High exposure
- NO recent hurricane

Case Study of Providence, RI

Method and process

- 1) Identify stakeholders
- 2) Create storm scenario & thought prompts
Maps, visualizations, HAZUS data, etc
- 3) Conduct workshop with stakeholder group
- 4) Elicit perceptions, rankings, priorities
- 5) Synthesize and input to decision making process (e.g., investments, priorities, policies)

Hurricane Sandy Type Event



Port of Providence in Cat 3 simulated hurricane
(Surge layer provided by Applied Science Associates)

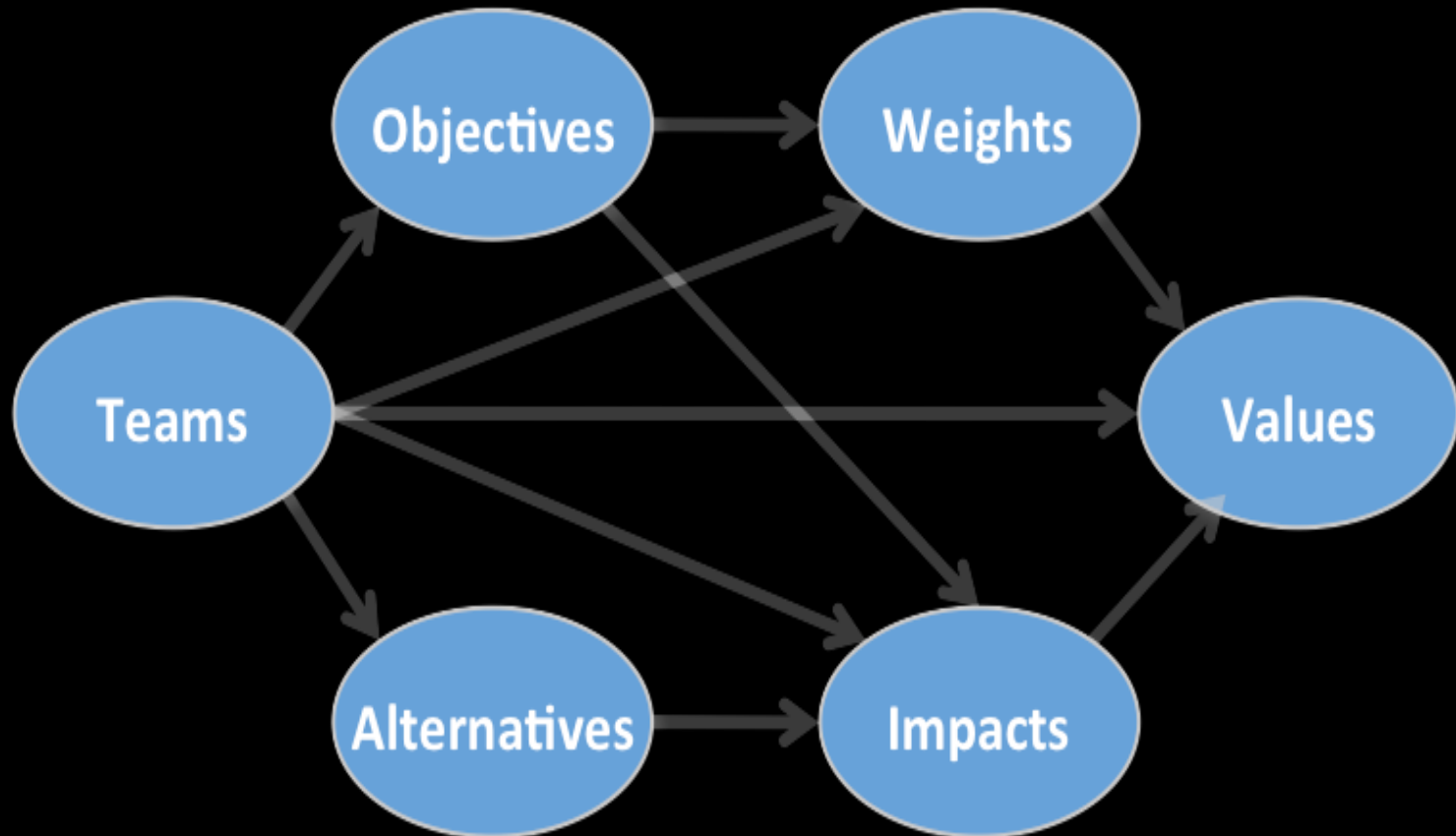


Visualizations



<https://www.dropbox.com/s/qi6wzw3h9pxgug/Floodwater%20Simulation%201.wmv>

Decision support tools

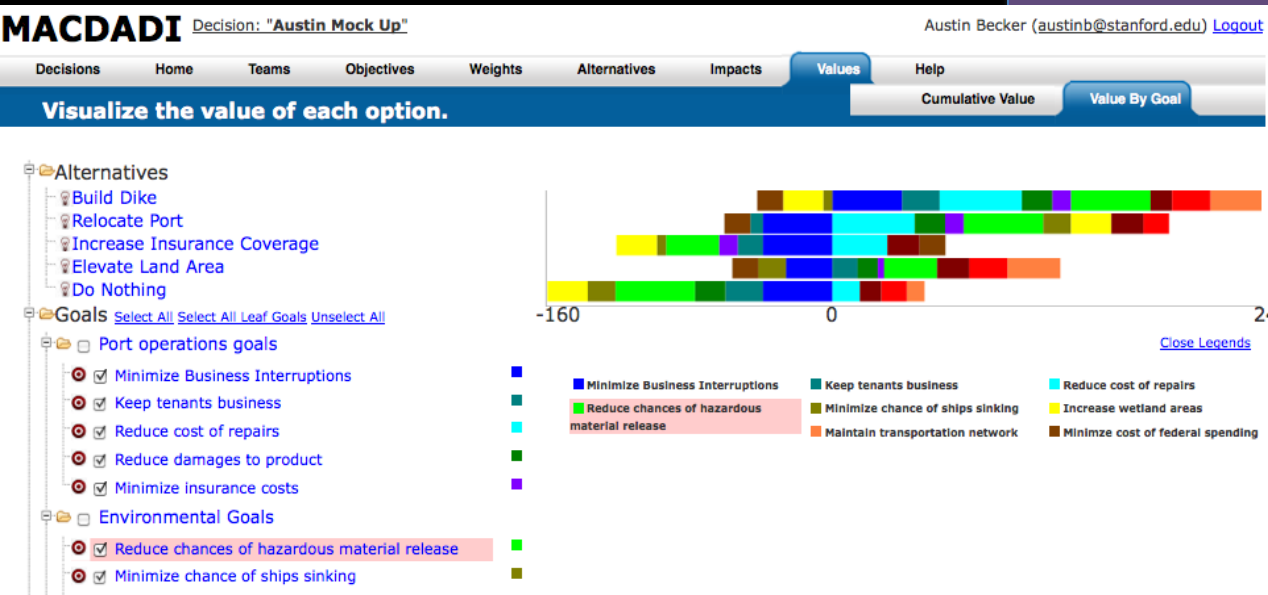


Stakeholders

Goals/missions

Impacts of concern

Strategy alternatives



(Haymaker, 2006)

Advantages of stakeholder approach

Allows for a variety of inputs
(e.g., visualizations, surge maps, HAZUS outputs)

Engages full stakeholder network in resilience planning
(i.e., towards COPRODUCTION)

Informs decision makers of user concerns/priorities

Can lead to information sharing and behavior change

Helps create enabling environment for investment in adaptation

Emerging issues...

1. How do stakeholders perceive:
 1. Responsibility for adaptation?
 2. The impacts that concern them most
 3. The costs associated with adaptation
 4. The threshold for investment
2. How do user perceptions of impacts compare to “decision maker” perceptions?
1. How do various “strategies” meet the objectives of stakeholders?
 1. Engineering strategies (e.g., build a dike, elevate)
 2. Policy strategies (e.g., better building codes, zoning regulations)
 3. Incentives (e.g., insurance reductions)

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RI Dept. of Transportation and the URI Transportation Center
Many thanks to the Transportation Research Board*

*Contact
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abecker@uri.edu
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EXTRA SLIDES BELOW

Ports: Critical, complex, constrained

Critical - Economic engines at every scale

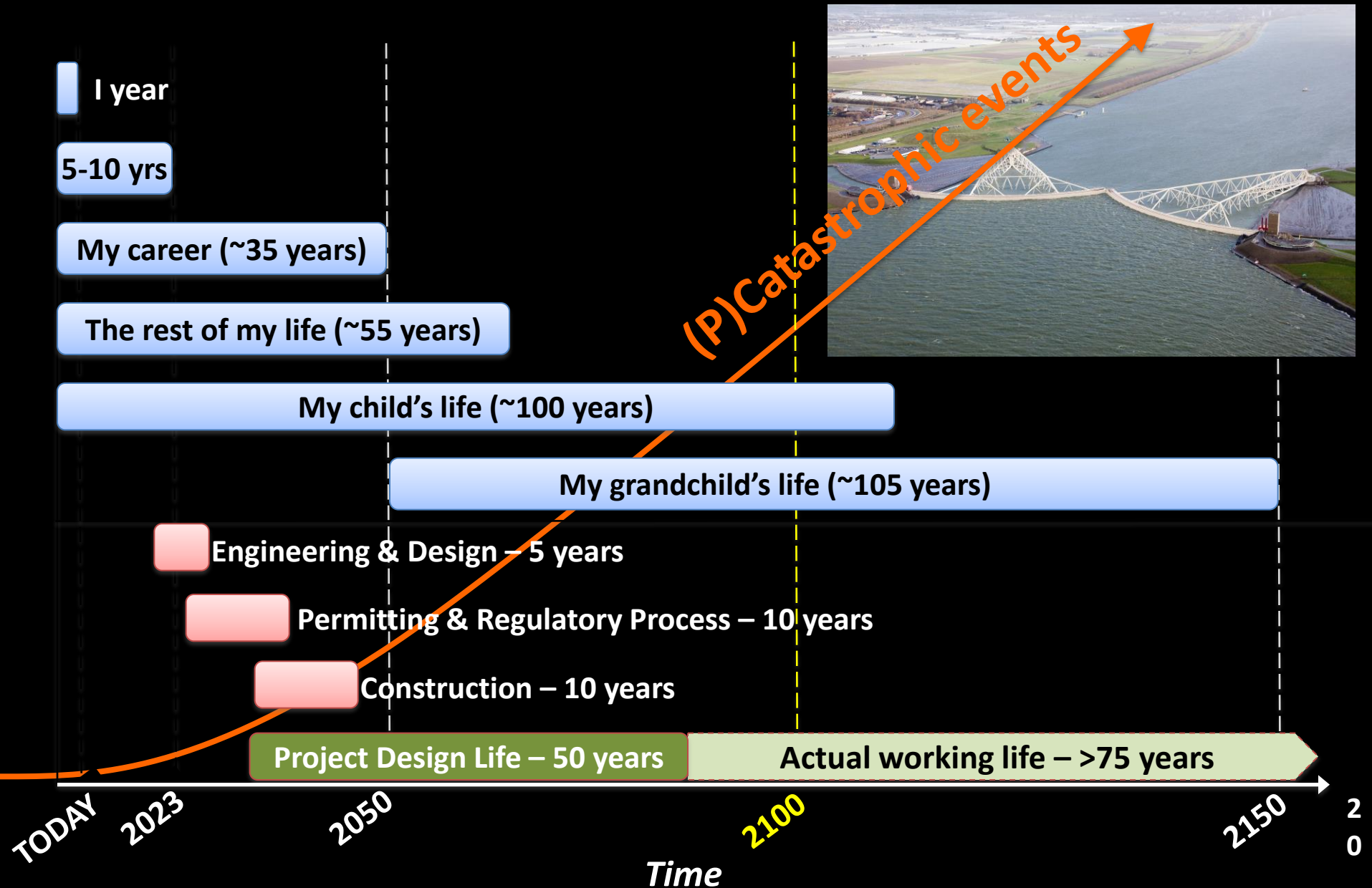
Complex – Multiple stakeholders across space and time

Constrained - Dependent on specific and environmentally-sensitive locations

(Asariotis and Benamara 2012; Notteboon and Winkelmanns 2003; EPA 2011; AAPA 2013)



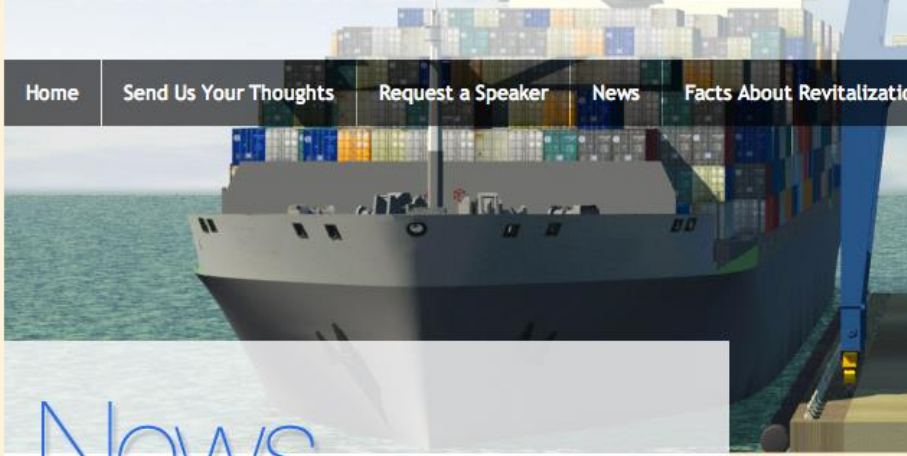
Fundamental shift...



Port decisions do not always account for stakeholder concerns

Port of the Future.com

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News

Port of Gulfport Board: No Need to Raise Port Elevation to 25 Feet

Tuesday, October 30, 2012

Mississippi Business Journal - Business Blog

By MBJ News Staff

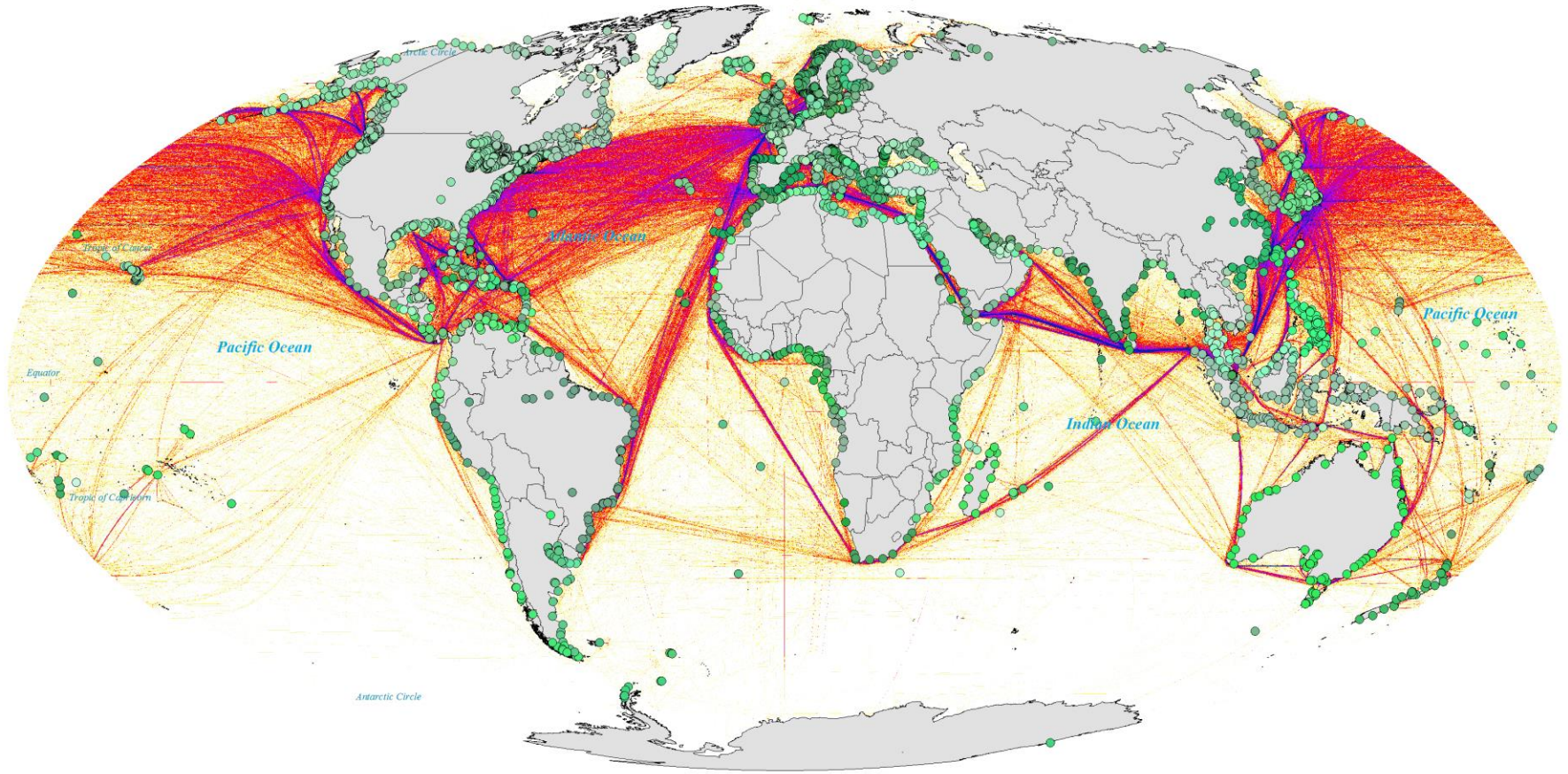
An eagerness to shorten the time frame for upgrading the Port of Gulfport led port commissioners Tuesday to scale back plans to elevate the West Pier to 25 feet as part of a \$500 million-plus restoration and expansion of Mississippi's main seaport.

News Headlines

- OPINION - Frances Fredericks: A Vision for a 'Right-Size' Port
- Port Board Decides Against 25-Foot Elevation
- Port of Gulfport Board: No Need to Raise Port Elevation to 25 Feet
- Port Authority Nixes 25 Feet Elevation for Gulfport
- Port of Gulfport Mulls Higher Pier as Tenants Object
- Gulfport Port is Meeting HUD Mandate for West Pier Work
- Gulfport Port Commission Takes No Action On Elevation Question
- Sun Herald Editorial: Time to Cut



Oct. 29, 2012
"Super storm" Sandy



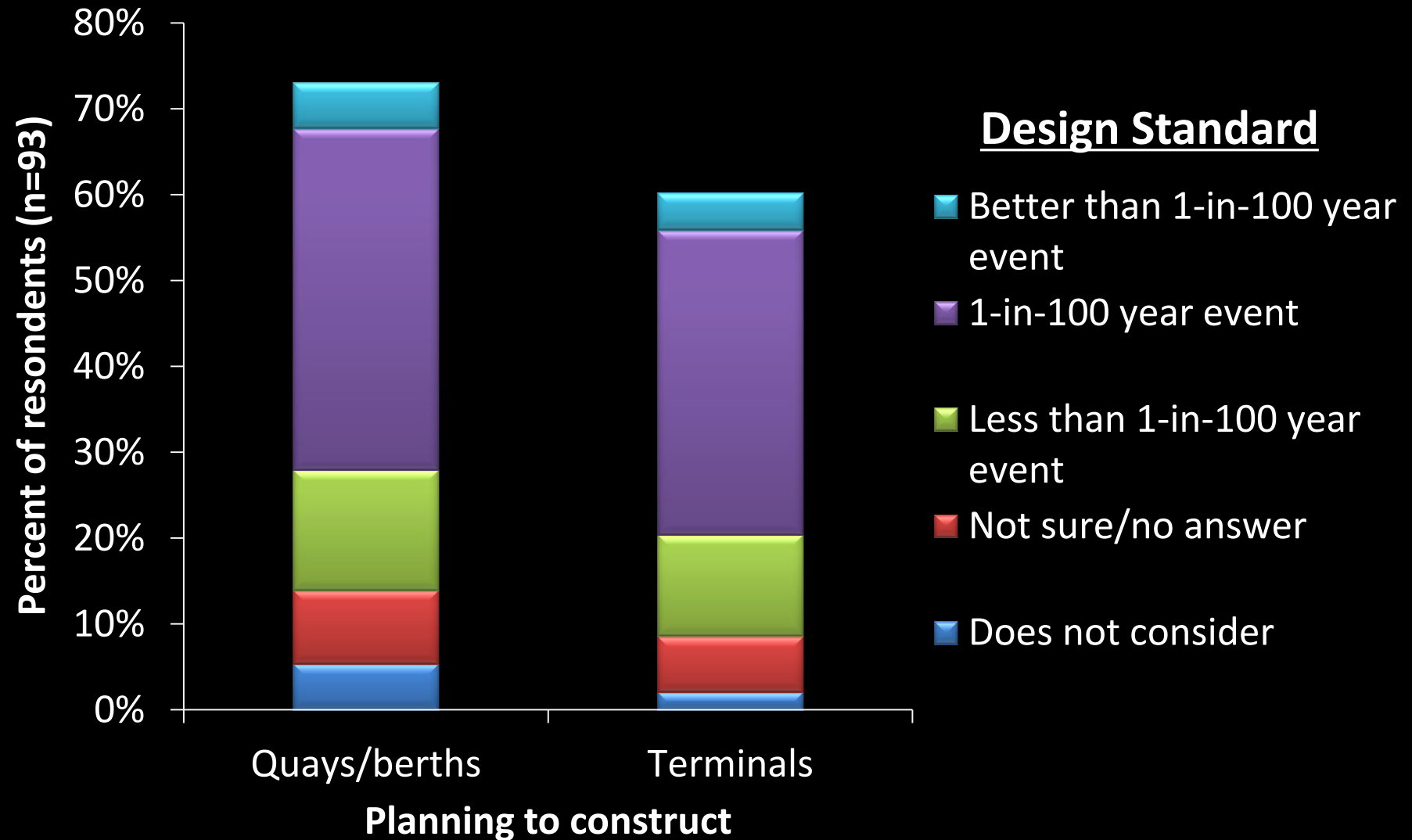
Shipping Routes & 3700 World Ports

Mollweide Projection
Central Meridian: 0.00
Map by Austin Becker
Data from Pub 150 World Port Index and <http://www.nceas.ucsb.edu/globalmarine/impacts>

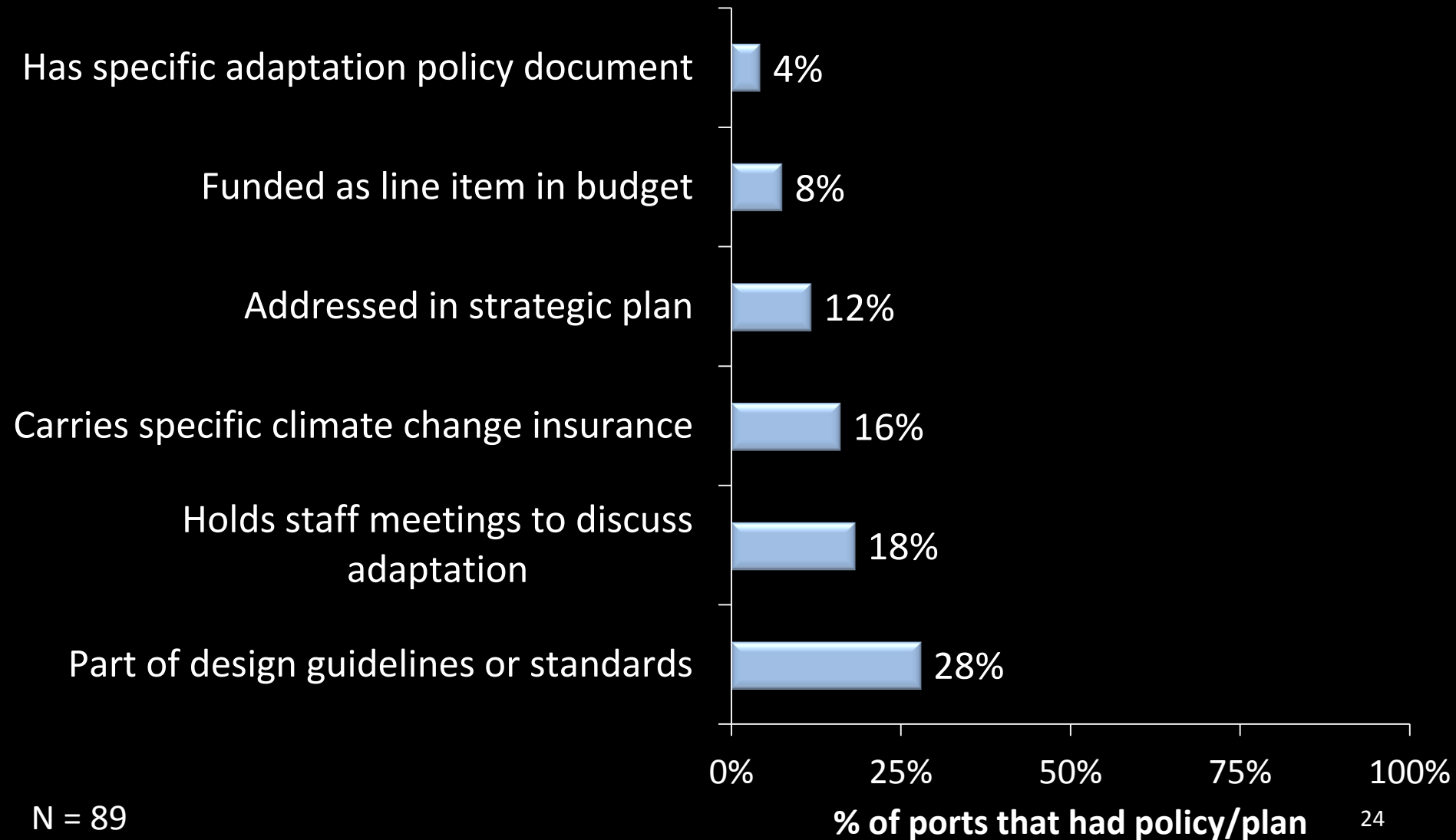
Redwood City, CA



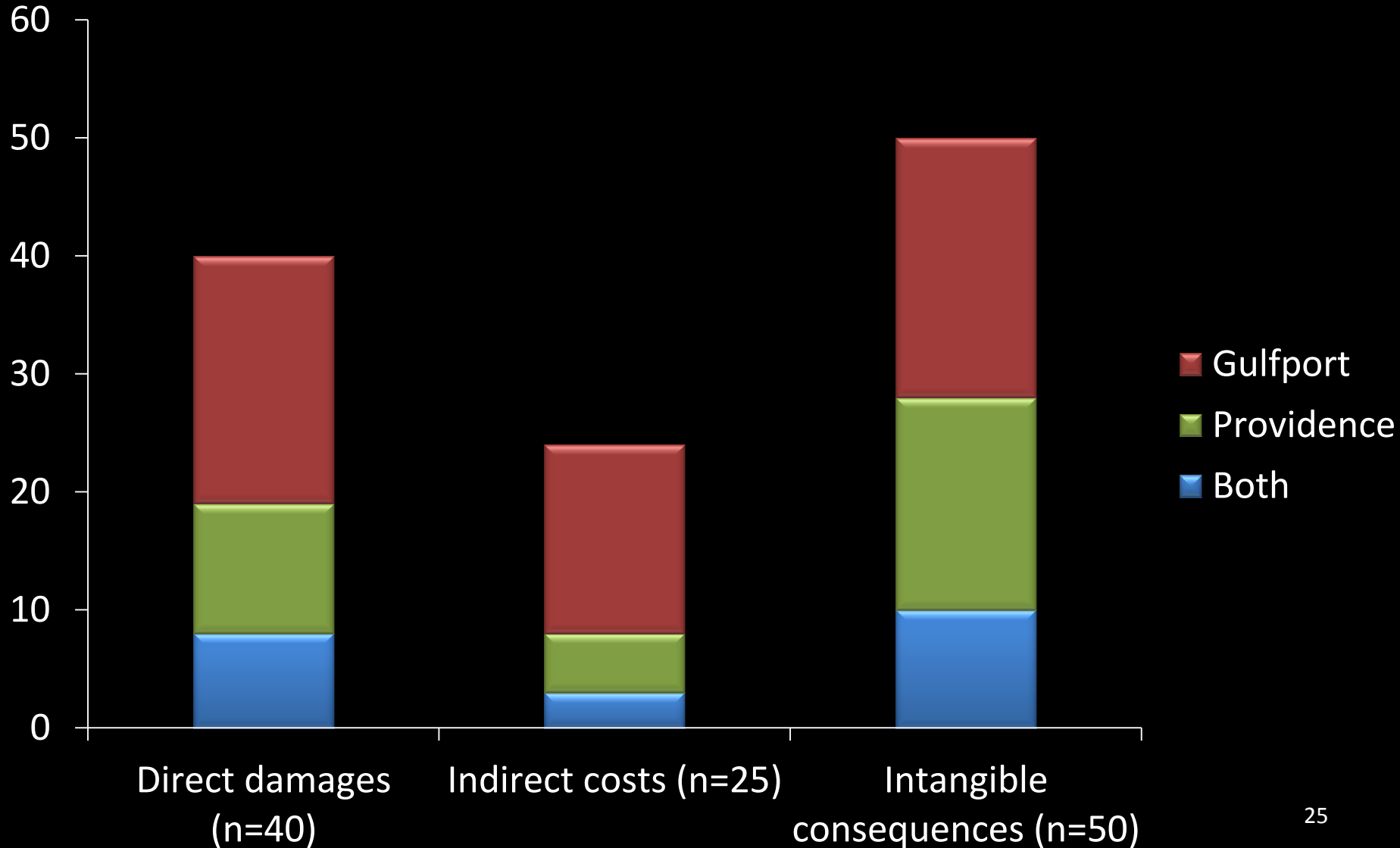
Unsuitable design standards for climate change



Ports have few formal plans that address adaptation



Majority of 115 impacts: Intangible consequences



128 port resilience strategies



STAKEHOLDER GROUPS BEST POISED TO IMPLEMENT STRATEGIES

Building codes and land use regulations (10)

Long-range planning (6)

Construction and design

OFF port lands (12)

ON port lands (12)

Private sector and insurance (10)

Emergency response, preparation & recovery

Business continuity plans (3)

Drills & pre-event trainings (4)

Post-storm actions (2)

Response & recovery guidance (13)

Storm preparations (11)

Research (13)

Capacity building

Collaborations (7)

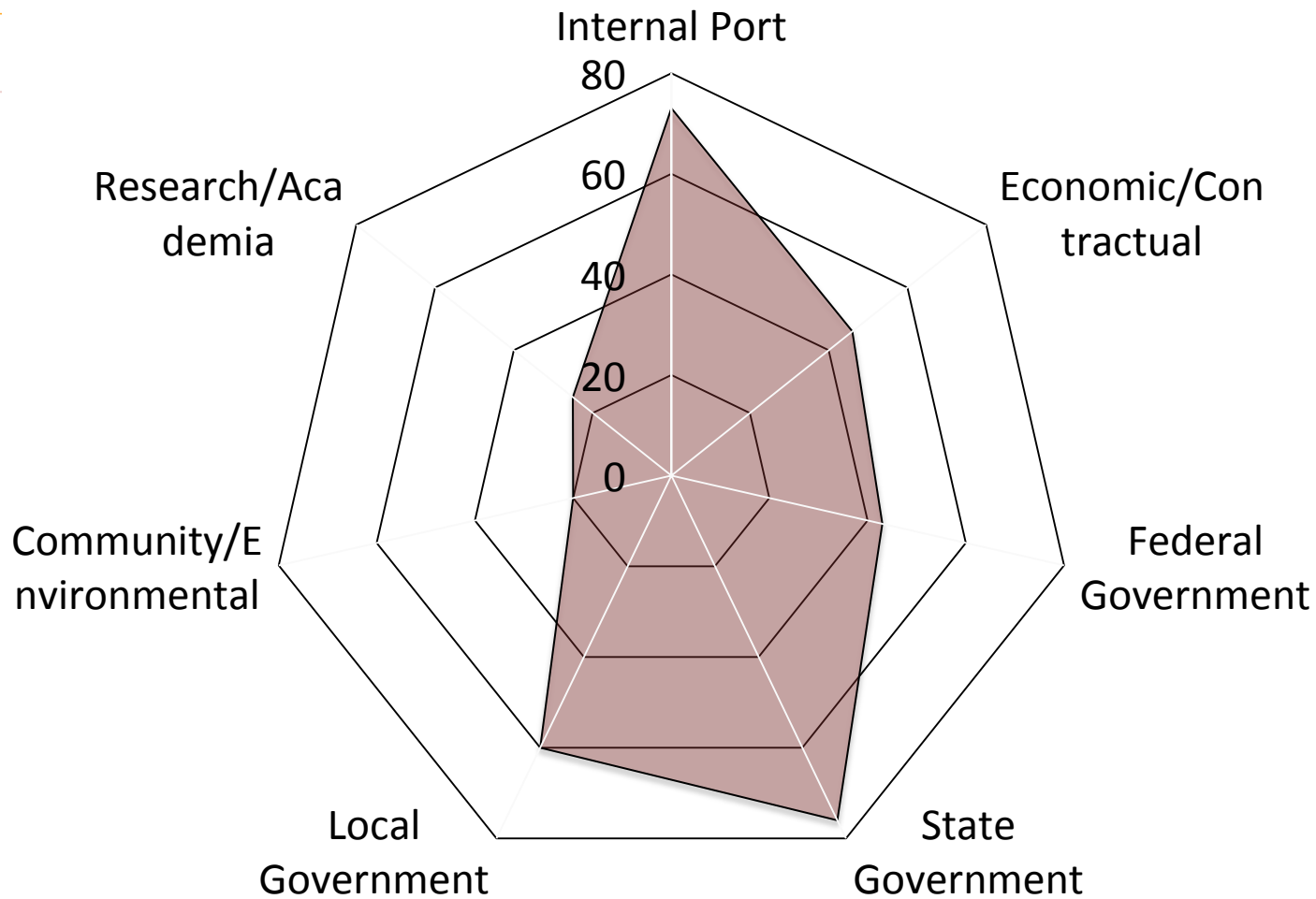
Empower government (6)

Improve info flow (4)

Lengthen planning horizons (6)

Shifts in thinking (9)

Total (128)



■ # of strategies stakeholder poised to implement

TYPES OF STRATEGIES

Overview

BACKGROUND

1 Ports cities and the climate change challenge

CONTEXT

2 Setting the table for adaptation research

RESEARCH AGENDA

3

- a) Vulnerability assessments
- b) Risk indices
- c) The leadership vacuum

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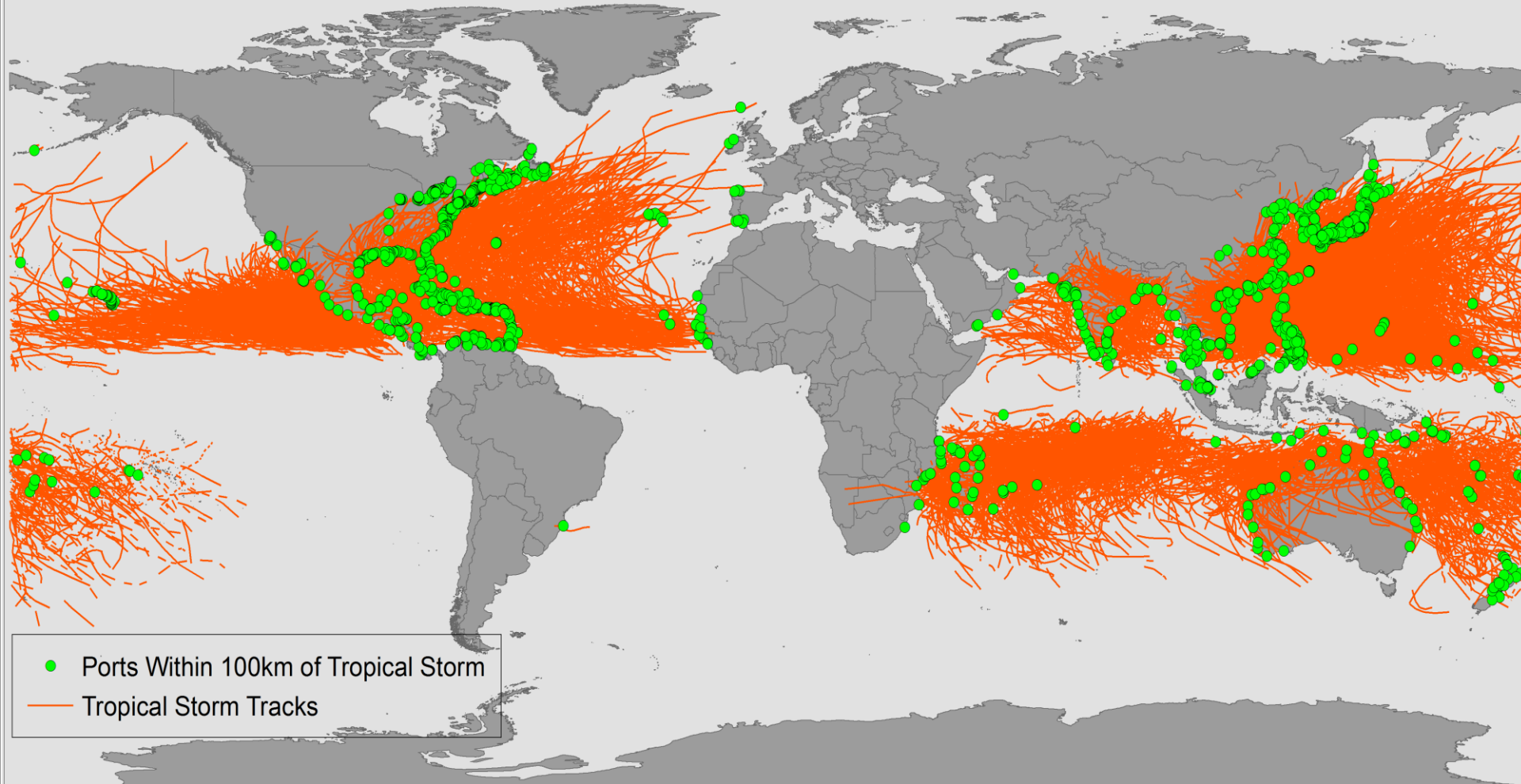
RESEARCH AGENDA

- 3
 - a) Vulnerability assessments
 - b) Risk indices
 - c) The leadership vacuum

2100

Ports and port stakeholders in harm's way

Ports Within 100km of Tropical Storm Tracks 1960-2010



Resilience challenges for ports in the face of climate change



Doubling of Cat 4 and 5 tropical storms
1-in-100 year storm event of today



Sea levels to rise 0.7 to 1.9 meters by 2100

1-in-3 year storm event of 2100

Inland flooding

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