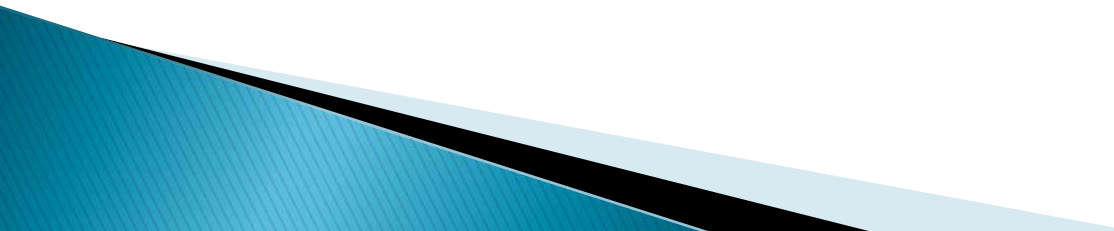


# The Colorado Story

Representative Max Tyler

# Colorado DOT and the Legislature

- ▶ The legislature does not decide or directly appropriate money from gas tax, FASTER etc.
  - ▶ Statewide Bottoms up approach to priorities set ultimately by the statewide Transportation Commission
  - ▶ TABOR
- 

# The SMART Act



HOUSE BILL 10-1119


BY REPRESENTATIVE(S) Ferrandino, Carroll T., Court, Fischer, Gagliardi, Hullinghorst, Kerr A., Labuda, Levy, Merrifield, Middleton, Pace, Pommer, Primavera, Rice, Scanlan, Schafer S., Solano, Todd, Weissmann, Casso, Curry, Frangas, Kefalas, King S., Lambert, Ryden, Vaad, Vigil, Massey, Miklosi;  
also SENATOR(S) Shaffer B., Boyd, Steadman, Newell.

CONCERNING THE PROCESS BY WHICH THE STATE ANNUALLY ALLOCATES  
MONEYS FOR ITS BUDGET AND, IN CONNECTION THEREWITH,  
ANTICIPATING THE RECEIPT OF FEDERAL FUNDS TO BE USED  
THEREFOR.

*Be it enacted by the General Assembly of the State of Colorado:*

**SECTION 1. Short title.** This act shall be known and may be cited as the "State Measurement for Accountable, Responsive, and Transparent (SMART) Government Act"

# SMART

- ▶ The 2010 SMART Government Act introduced performance-based budgeting in Colorado.
  - ▶ The Act requires departments to create 5-year strategic plans that include goals and performance measures.
  - ▶ CDOT Policy Directives 13 and 14 already created a strategic planning. DOTS by their nature take a long term approach to strategy and planning.
- 

# Other Departments didn't get SMART

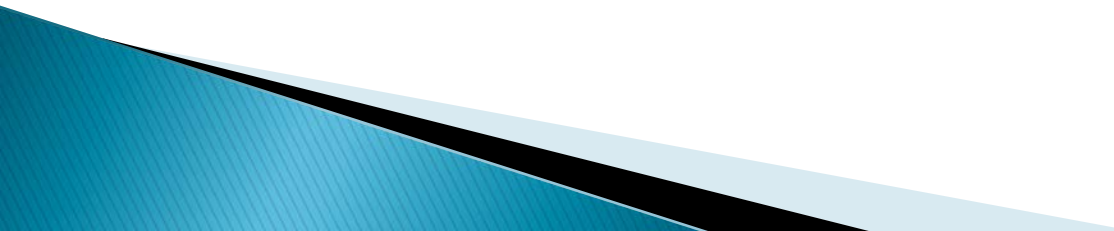
## EVALUATION CONCERN

Departments did not follow all statutory requirements and best practice guidance put forth by the Office of State Planning and Budgeting when developing their Fiscal Year 2013 SMART Government Act strategic plans.

## KEY FACTS AND FINDINGS

- A total of 14 (58 percent) out of 24 department strategic plans lacked at least one of the five basic required components stipulated in statute.

# Colorado DOT SMART problems?

- ▶ Soliciting input from employees.
  - ▶ Getting input from others inside and outside is changing.
  - ▶ Communicating with outside citizens and groups isn't easy.
  - ▶ More on this later.
- 

# RAMP



**COLORADO**  
Department of Transportation



## Programs

You are here: [Home](#) / [Programs](#) / RAMP

Program Areas and Project Selection  
Process

RAMP Project Criteria

RAMP Update

RAMP Project Eligibility List


## Responsible Acceleration of Maintenance and Partnerships

### Overview

The Colorado Department of Transportation (CDOT) is changing how it budgets and expends funds for transportation projects. Using sound business practices, this new effort, known as Responsible Acceleration of Maintenance and Partnerships (RAMP), will better coordinate project expenditures and available funding.



# RAMP

- ▶ Major change in how projects are queued.
  - ▶ Finance was way too conservative – gotta have bucks in the bank before starting the project.
  - ▶ Resulted in \$1.1 Billion just wasting time in the bank
  - ▶ An additional \$300 million of projects in each of five years.
- 



**Facts** **\$646 million** in partnerships & operations projects to **MAXIMIZE & EXPAND** the statewide system for 5 years

**\$750 million** in statewide asset management projects to **MAINTAIN** system

**\$1.5 billion+** in proposals for ongoing needs statewide

**Benefits**

- 238** Lane miles improved
- 89** Lane miles added
- 26** Lane miles transferred from state system
- 116** Shoulder miles improved/added
- 13** Rehabilitated bridges
- 5** New wildlife passes
- 1** New pedestrian bridge
- 9** Reconstructed interchanges
- 4** “Main Street” highway projects
- 16** Transit/bicycle/pedestrian projects


# Missing Data: For Legislators

- ▶ Actually: lots of data, not enough information



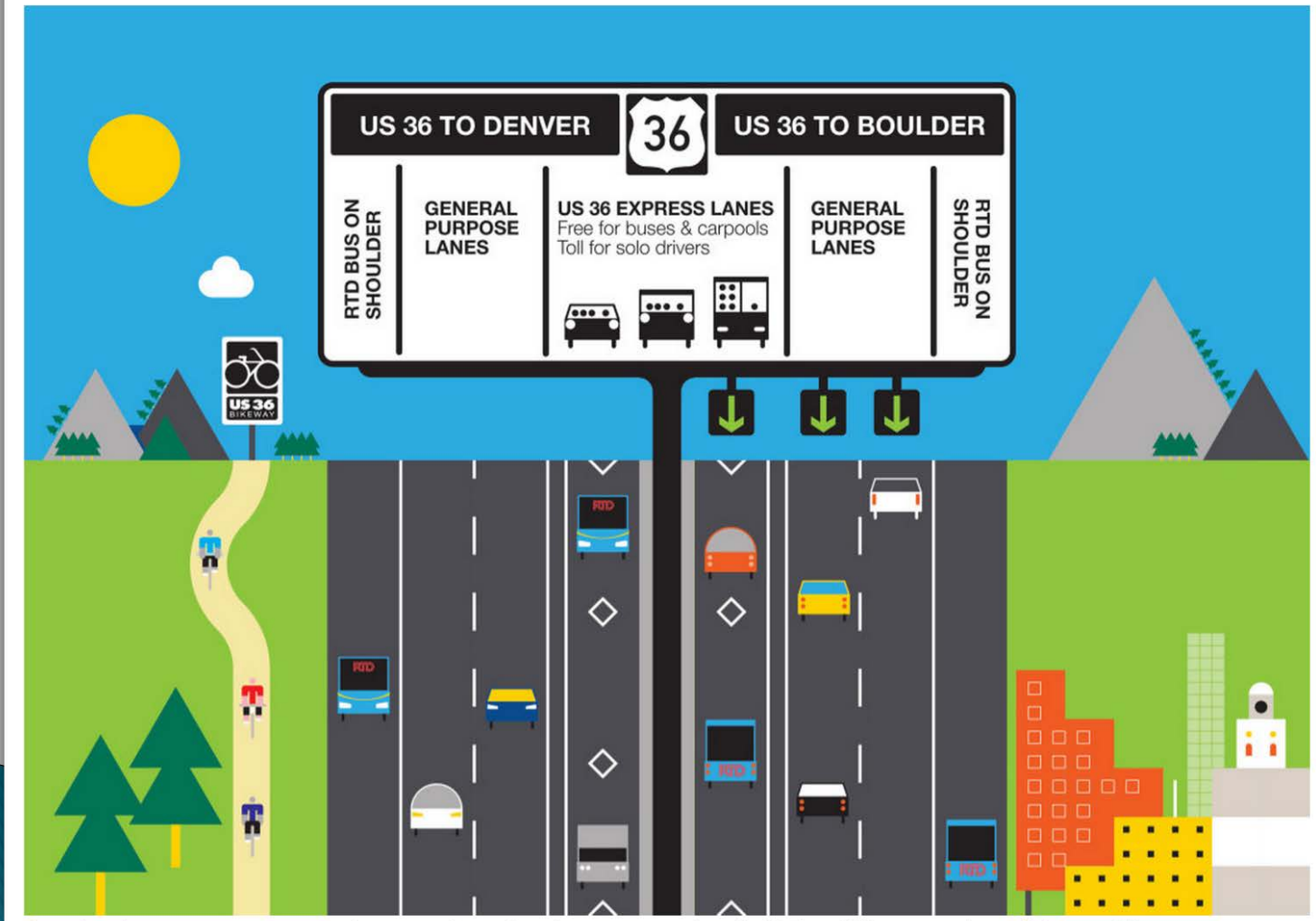
- ▶ What are the causes of crashes?
  - Cell Phone Use?    Tuning the Radio?
  - Other distractions
- ▶ What about pedestrian fatalities?

# Legislators and Citizens

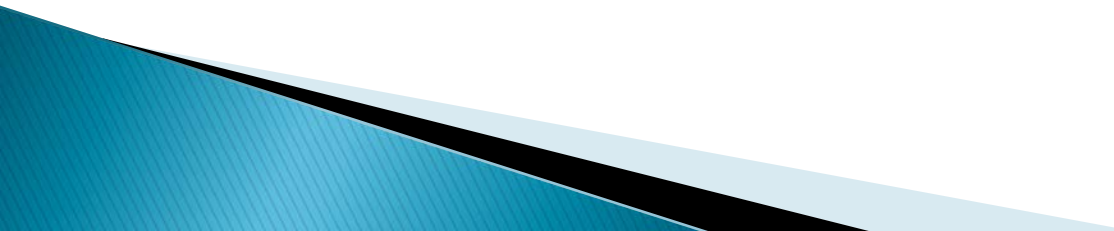
- ▶ First, let's stipulate that there are thousands of highway engineers and project managers in the Legislature and General Public.
  - ▶ Occasionally real engineers and project managers aren't great communicators.
  - ▶ Timelines are measured in years or decades.
  - ▶ Creative funding is hard to understand.
- 

# Public Private Partnerships

## US 36 EXPRESS LANES PROJECT



# A cautionary tale...

- ▶ Years of planning with stakeholders but...
  - ▶ Not as much citizen input.
  - ▶ Flash points:
    - Privatizing public roads, all tolled lanes.
    - The Chicago parking meter issue.
    - A foreign company financed by Goldman Sachs
    - Secrecy around contract
- 

# A Neighborhood Problem

- ▶ Part of a long term intersection rebuild.
- ▶ Solid citizen involvement on this one, but going back several years:



The screenshot shows the CDOT website with a green header for 'Projects'. The breadcrumb trail indicates the current page is 'August 21, 2007 Public Scoping Meeting'. A 'Quick Links' sidebar on the left contains links to 'Public Scoping Meeting Information Packet.pdf' and 'Board 1 Existing Level of Service.pdf'. The main content area features a large green heading for the 'August 21, 2007 Public Scoping Meeting' and a paragraph stating that an information packet was distributed at the meeting on August 21, 2007, containing information about the study process.

**CDOT COLORADO**  
Department of Transportation

## Projects

You are here: [Home](#) / [Projects](#) / [US 6 & Wadsworth Boulevard Environmental Assessment](#) / August 21, 2007 Public Scoping Meeting

### Quick Links

- [Public Scoping Meeting Information Packet.pdf](#)
- [Board 1 Existing Level of Service.pdf](#)

## August 21, 2007 Public Scoping Meeting

An information packet was distributed at the public scoping meeting on August 21, 2007, containing information about the study process



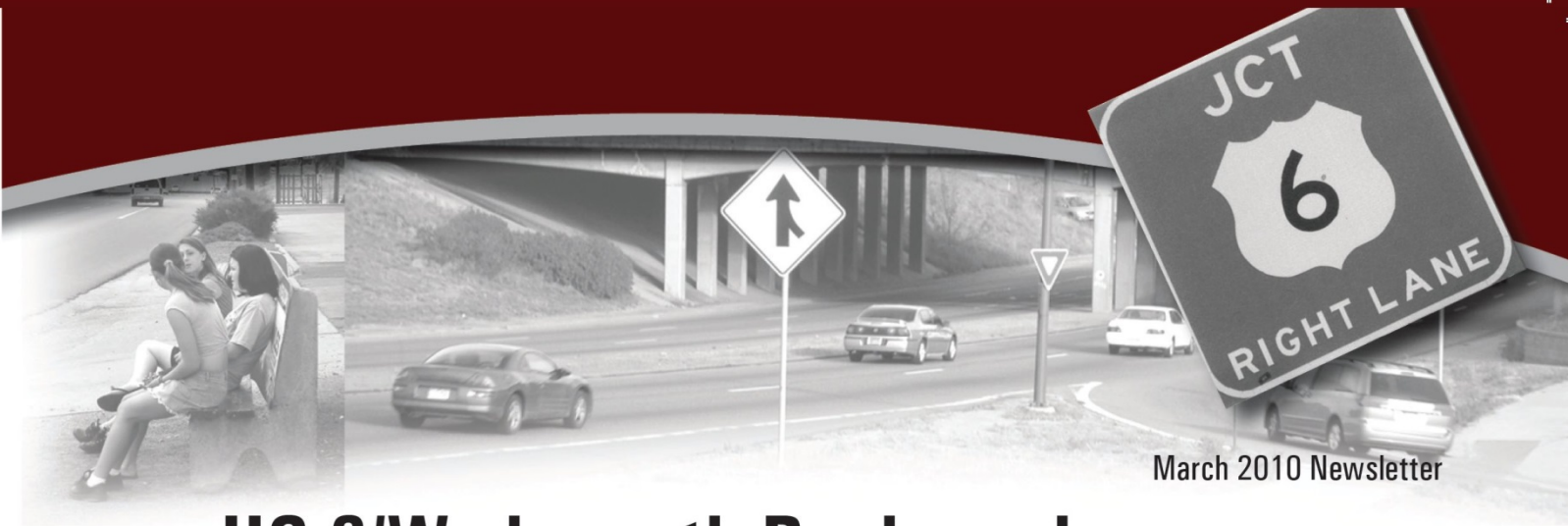
# Environmental Assessment Approval

► March 2010!

US 6/Wadsworth



Environmental  
Assessment

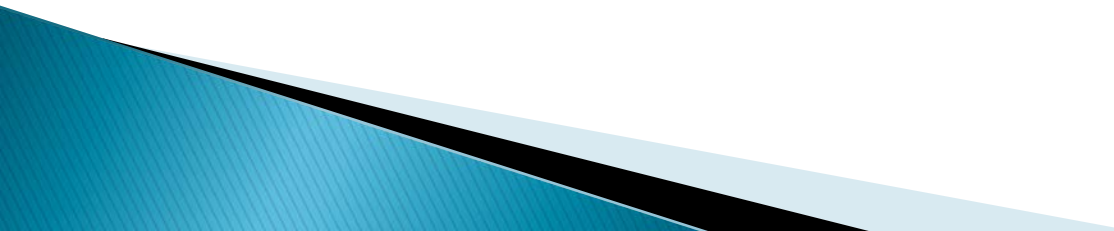


March 2010 Newsletter

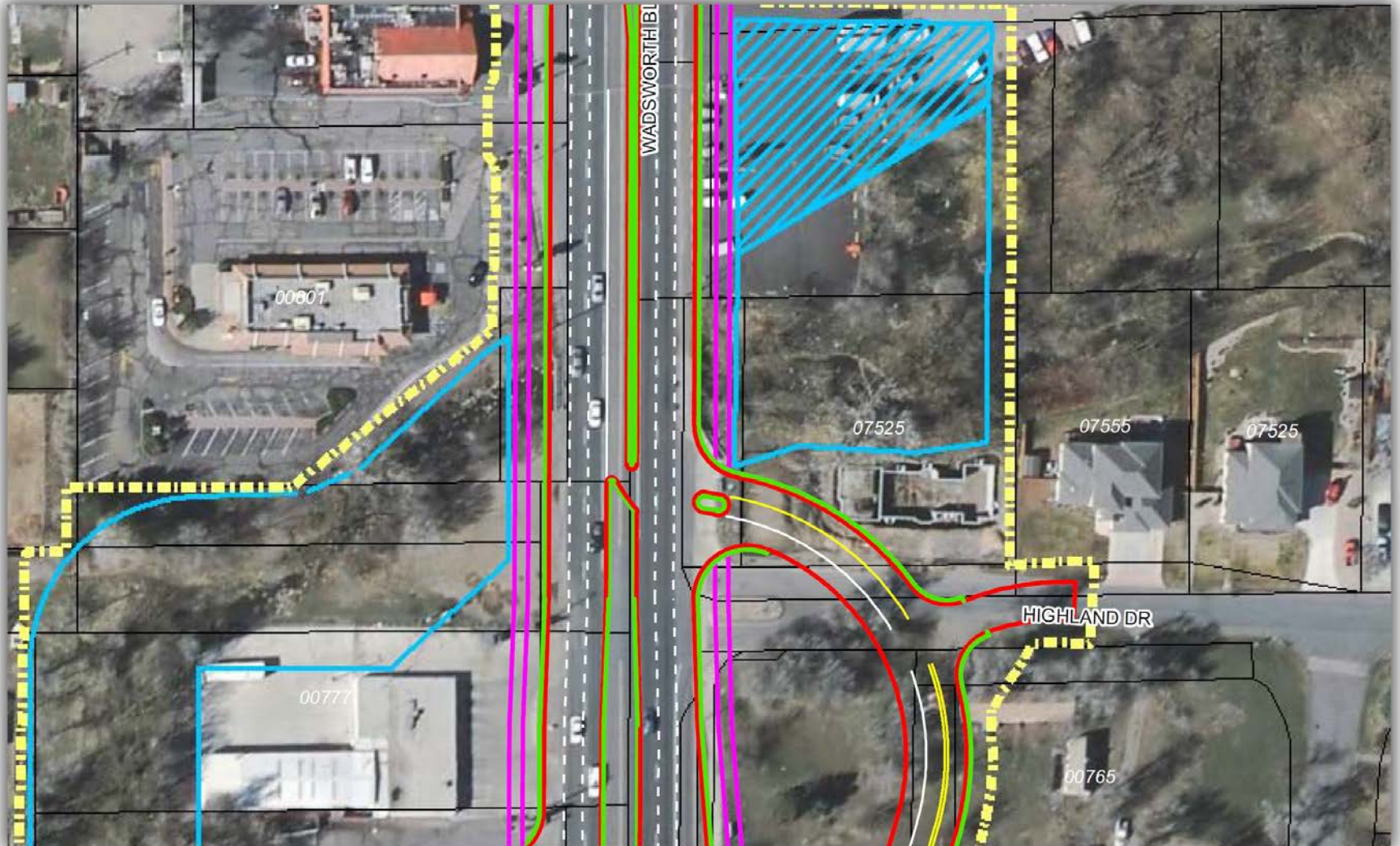
## US 6/Wadsworth Boulevard Construction Project Approved



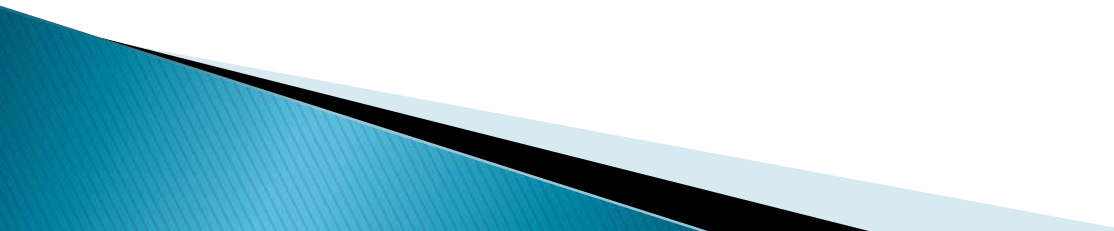
# McDonalds Meeting January 2015

- ▶ We remember something from several years ago. Thought everyone forgot about it.
  - ▶ Any way to get a left turn into the parking lot?
  - ▶ Think of all the jobs that will be lost!
- 

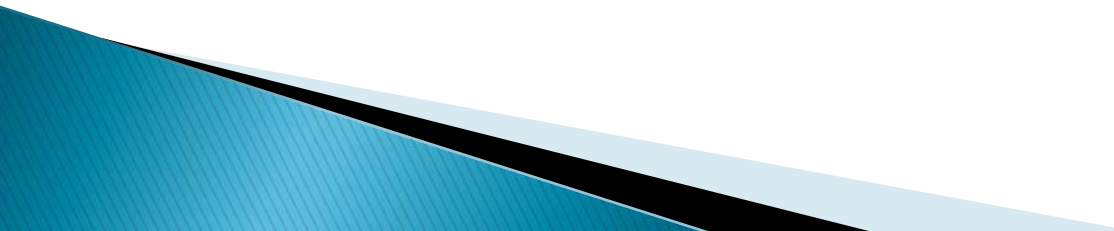
# The Project Plan



# The neighbors and the bike path

- ▶ Couldn't understand why we needed an underpass for bicycles.
  - ▶ All the trees were being cut down for it thus exposing them to the busy highway.
  - ▶ About to put up a for-sale sign.
- 

# Communication Issues

- ▶ CDOT employees were thought to be unsympathetic and gruff.
  - ▶ Land acquisition person was very sympathetic but not knowledgeable about the plan.
  - ▶ Finally took someone from the city to help them understand.
- 



# New Communication Methods

- ▶ Facebook, tweets, apps and e-mail.



Colorado Department of Transportation

1 hr · 🌐

It's open! Right on schedule, we opened Independence Pass at noon today. To celebrate, here's a Throwback Thursday undated shot of how the pass looked long before the asphalt surface (center picture). The pass has been the eastern gateway to Aspen ever since prospectors from Leadville crossed the Continental Divide in search of precious metals. The original 1882 road was a hand-hewn wagon trail, but in 1927 the road was taken over by the State of Colorado and rebuilt along its current alignment (read more here: [www.independencepass.org/aboutpass](http://www.independencepass.org/aboutpass).) Remember to visit [www.cotrip.org](http://www.cotrip.org) or call 511 to get the most up-to-date road conditions before you venture out. Enjoy! #tbt



# Thank you!

- ▶ Representative Max Tyler
  - ▶ [Max@MaxTyler.US](mailto:Max@MaxTyler.US)
  - ▶ 303/915-8475

# Colorado Funding Sources

- ▶ State gas tax = 22¢
  - Last raised in 1991, worth 40% of what it was then. Would take a vote of the people to increase it.
- ▶ FASTER motor vehicle registration fees for Safety and Bridge
  - \$41.00 charge on passenger car registration
- ▶ RAMP Program
  - Not new revenue, new cash flow management.



# SMART Strategies

## CDOT FY14-15 Performance Plan Structure

