

TRANSPORTATION RESEARCH BOARD

# Measures of Performance for Operating a Reliable Transportation System

July 30, 2020

**@NASEMTRB**  
**#TRBwebinar**

# PDH Certification Information:

- 1.5 Professional Development Hour (PDH) – see follow-up email for instructions
- You must attend the entire webinar to be eligible to receive PDH credits
- Questions? Contact Reggie Gillum at [RGillum@nas.edu](mailto:RGillum@nas.edu)

*The Transportation Research Board has met the standards and requirements of the Registered Continuing Education Providers Program. Credit earned on completion of this program will be reported to RCEP. A certificate of completion will be issued to participants that have registered and attended the entire session. As such, it does not include content that may be deemed or construed to be an approval or endorsement by RCEP.*



**REGISTERED CONTINUING EDUCATION PROGRAM**

**#TRBwebinar**

# Learning Objectives

1. Identify TMS performance measures for freeway system operations
2. Describe methods to manage systems for safety benefit evaluation and comparison
3. List performance measure data sources for facility, network, and regional levels

**#TRBwebinar**



Transportation Systems Management &  
Operations (TSMO)

# TRB Webinar: Performance Management & Performance Measures

Brent Cain, PE  
Director, TSMO Division  
Arizona DOT  
July 30<sup>th</sup>, 2020

# “What gets measured gets done...”

- Regular measurement, management, and reporting keeps you focused – and to make informed decisions.



## Traffic Maintenance

- *Statewide Signing and Striping*
- *Sign Factory*

## Traffic Management

- *Traffic Operations Center*
- *Traffic Incident Management*
- *Emergency Management*

## Systems Technology

- *Emerging Technologies*
- *System Performance*
- *ITS Operations and Communication*
- *Project Development Support*

# Transportation Systems Management & Operations (TSMO)

## Systems Management

- *Maintenance Administration*
- *Contracts and Management Services*
- *Feature Inventory Systems*
- *Statewide Permits*

## Systems Maintenance

- *Signal Operations*
- *ITS Maintenance*
- *Pump Stations*
- *Lighting and Tunnel Operations*
- *Fiber Management*

## Operational Traffic & Safety

- *Regional Traffic Engineering*
- *Road Safety Assessments*
- *Strategic Transportation Safety Plan*
- *Traffic Safety and Data*

## Business Administration

- *Administration*
- *HR*
- *Budget*
- *Procurement*
- *Signal ITS Warehouse*

## Fiscal Year 2019 Agency Performance Bowling Chart - Arizona Department of Transportation

Last Updated: 5/17/19

Performance Metric Title	Custom Field	JOP	YTD	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June
<b>Strategic Metrics</b>															
DTA2149 Agency Breakthrough - Decrease port of entry Level 1 inspection time to 45 minutes by June 30, 2019		7/1/2018	Target	45	45	45	45	45	45	45	45	45	45	45	45
			Actual	59	51	55	83	60	57	57	85	64	63	60	
DTA2150 Agency Breakthrough - 100% design delivery by June 30, 2019		7/1/2018	Target	83	8	16	25	33	41	50	58	66	75	83	91
			Actual	39	8	13	19	22	24	33	34	49	52	52	
DTA3246 Agency Breakthrough - 80% of CDL applicants receive road test within 7 days by June 30, 2019		7/1/2018	Target	80	80	80	80	80	80	80	80	80	80	80	80
			Actual	90				36	90	29	33	33	84	83	
DTA2136 Maintain urban MVD field office entrance to exit time at 25 minutes		7/1/2018	Target	25	25	25	25	25	25	25	25	25	25	25	25
			Actual	24.9	24.3	24.8	23.4	22.1	25.6	23.2	23.2	24.0	22.9	27.7	26.1
DTA2148 Decrease Level 2 and Level 3 VIN inspection facility entrance to exit time to 32 minutes by June 30, 2019		7/1/2018	Target	32	32	32	32	32	32	32	32	32	32	32	32
			Actual	93	21	42	22	18	19	19	20	17	18	19	17
DTA2154 Maintain the average speed of the Phoenix Metro system at 50 mile per hour or greater		7/1/2018	Target	50	50	50	50	50	50	50	50	50	50	50	50
			Actual	48.1	47.7	48.2	48.2	48	47.8	47.8	47.7	47.6	47.5	47.3	47.3
DTA2139 Achieve 75% on-time construction by June 30, 2019		7/1/2018	Target	75	75	75	75	75	75	75	75	75	75	75	75
			Actual	70	57	33	79	64	85	77	50	50	100	100	
DTA2152 Deliver 90% of construction projects on-budget		7/1/2018	Target	90	90	90	90	90	90	90	90	90	90	90	90
			Actual	60	88	86	90	100	64	100	100	87	100	67	86
DTA2151 Complete 100% of planned state highway pavement treatments (in miles)		7/1/2018	Target	4,300	200	300	300	400	400	300	300	400	800	900	900
	Annual = 6,000		Actual	3343	5,097	253	72	649	516	571	42	12	96	229	2,757
DTA3244 # of Fatalities on state highway system		7/1/2018	Target	276	28	28	28	28	28	28	27	27	27	27	27
			Actual	396	341	26	34	38	29	28	37	45	27	42	35
<b>Statewide Reporting Metrics</b>															
DTA3018 AMS Implementation Score		7/1/2018	Actual	2.68			2.54			2.73			2.76		
			Actual	83			83			83			84		
DTA3054 AMS Deployment %		7/1/2018	Target	3,763	3,763	3,763	3,763	3,763	3,763	3,763	3,763	3,763	3,763	3,763	3,763
			Actual	3,585	3,600	3,590	3,581	3,568	3,569	3,566	3,595	3,597	3,593	3,588	
DTA2982 # of Agency FTE Count		7/1/2018	Target	3,763	3,763	3,763	3,763	3,763	3,763	3,763	3,763	3,763	3,763	3,763	3,763
			Actual	3,585	3,600	3,590	3,581	3,568	3,569	3,566	3,595	3,597	3,593	3,588	

## Custom Field Legend

Goal 1	Promote Transportation Safety
Goal 2	Highly Engaged Employees
Goal 3	Deliver Customer Value
Goal 4	Maximize Resources

## Performance to Targets Color Coding

Green	100% of Target
Yellow	Within 75% - 99% of Target
Red	Within 0% - 74% of Target

## Counter Measure Triggers

Strategic - 2 consecutive months YELLOW or RED
Operational - 2 consecutive months YELLOW or RED
Statewide - 2 consecutive months YELLOW or RED





# Performance Metric: Travel Time Reliability

- FHWA - National Traffic Monitoring Program
- Corridor-based assessment
- Travel Time Reliability Metric:
  - *Planning Time Index*

## *Example:*

Free-flow Travel Time = 15 minutes

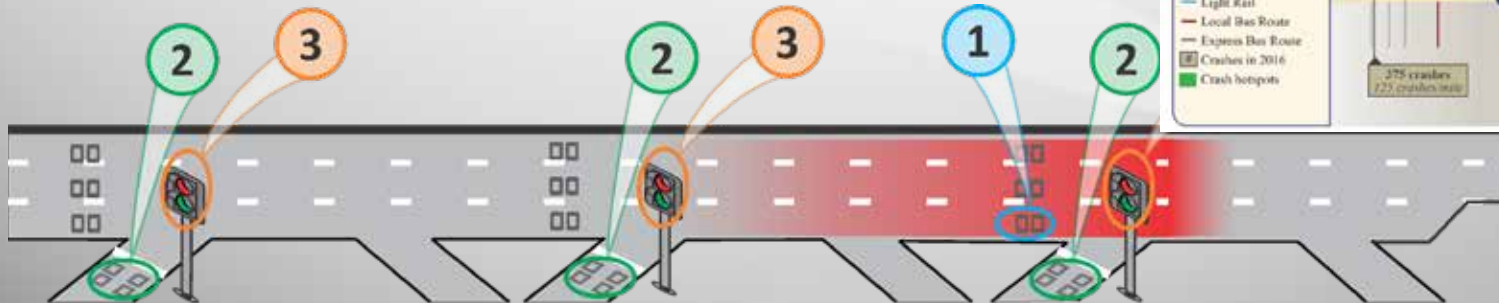
**Planning Time Index = 1.60**

Planning Time = 15 minutes x 1.60 = 24 minutes

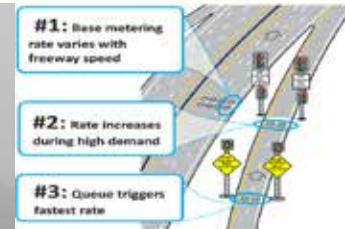


# Adaptive Ramp Metering and ICM

- Developing new ramp meter technology
- Developing a Decision Support System (DSS) for Incident Corridor Management (ICM)



## Loop 101 Mobility Project



**#1:** Base metering rate varies with freeway speed

**#2:** rate increases during high demand

**#3:** Queue triggers fastest rate

# Ramp Metering Analytics

- Developing monitoring system of ramp meter controller status, traffic data, and Inrix travel time data
- Creating tool for TSMO staff to monitor and adjust ramp meter operations

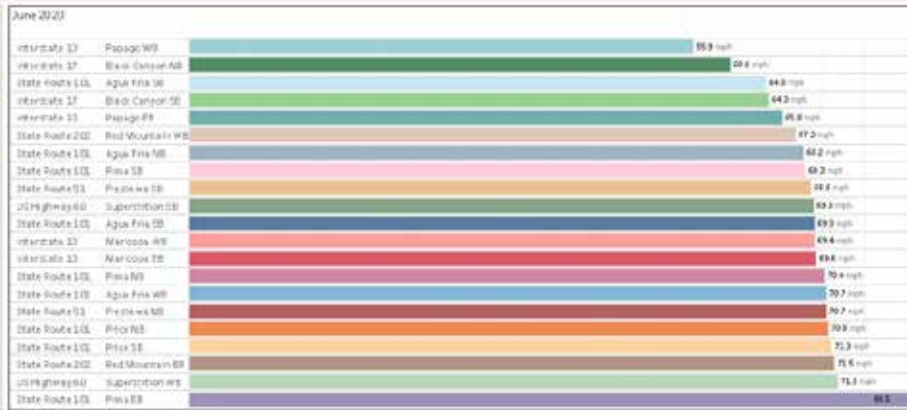


# Freeway Mobility – Average PM Operating Speeds

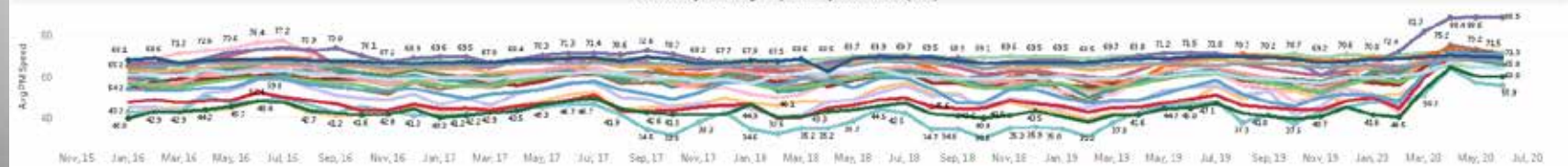
TSMO Performance Measures | Scorecard Mobility Measures



Average Speed by Corridor for :

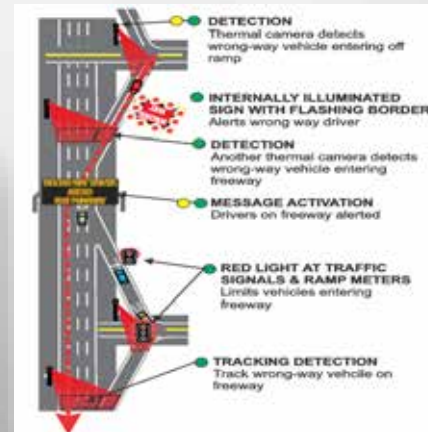


Monthly Average Speed by Corridor (PM)



# Traffic Incident Management

- Incident Response Unit (IRU)
- Quick Clearance Policy
- Co-location of State Troopers in the TOC
- After-Action Reviews



**TRAFFIC INCIDENT MANAGEMENT:**

**QUICK CLEARANCE**

**FENDER BENDER!**  
If you're in a minor or non-injury crash and your vehicle is operable, leave it out of travel lanes.

Get your vehicle to the side of the road as quickly as possible. If you're unable to do this, call for assistance.

Use your hazard flashers to alert other drivers. If you're unable to do this, call for assistance.

Use your cell phone to call for assistance. If you're unable to do this, call for assistance.

Use your cell phone to call for assistance. If you're unable to do this, call for assistance.

**Why move your vehicle out of travel lanes?**

- Driver Safety
- Traveler Safety
- Emergency Safety
- It's the Law

**ADOT**

# I-17 Freeway Wrong Way Driver Detection

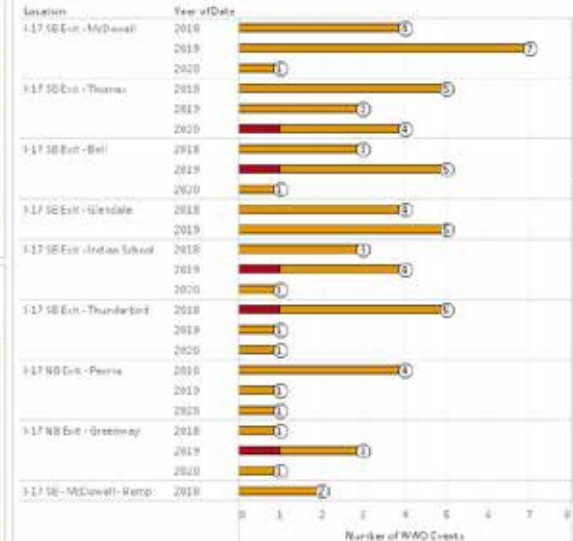
## TSMO Performance Measures | Wrong-Way Driver Detection System Pilot Project Metrics



These metrics represent results of the wrong-way driver detection pilot program. The wrong-way driver thermal detection system is located along a 15-mile stretch of I-17 in Phoenix (from Interstate 12 to Loop 101) and is designed to detect wrong-way vehicles, alert other (right-way) drivers, and alert law enforcement. Pilot program data reporting began in January 2018. Event types "recreational & short distance" as well as "tracked", are excluded.



### Events by Location



Page Navigation Info



Entry Type Key



### Entry Location Detail Table

Date	Time	Night/Day	Location	How did WWD enter?	Saved video file	Entry Type
5/27/2028	7:41:55 PM	Right	I-17 SE - McDowell - Ramp	Through movement	WWD_304	Mainline Entry
5/26/2028	5:46:02 AM	Day	I-17 NB Exit - Peoria	Right turn	WWD_305	Incursion
5/14/2028	9:15:29 AM	Day	I-17 SE - McDowell - Ramp	Through movement	WWD_303	Incursion
5/8/2020	5:26:41 PM	Day	I-17 NB Exit - Cactus	Through movement	WWD_300	Incursion
5/7/2020	9:58:56 AM	Day	I-17 SE - McDowell - Ramp	Left turn	WWD_329	Incursion
5/6/2020	2:05:46 AM	Right	I-17 SE Exit - Indian School	Through movement	WWD_378	Incursion
5/6/2020	9:21:41 AM	Right	I-17 SE Exit - Thomas	Left turn	WWD_336	Mainline Entry

# I-17 Freeway Wrong Way Driver Detection



# Traffic Signal Communications

## TSMO Performance Measures | Traffic Signals Communication

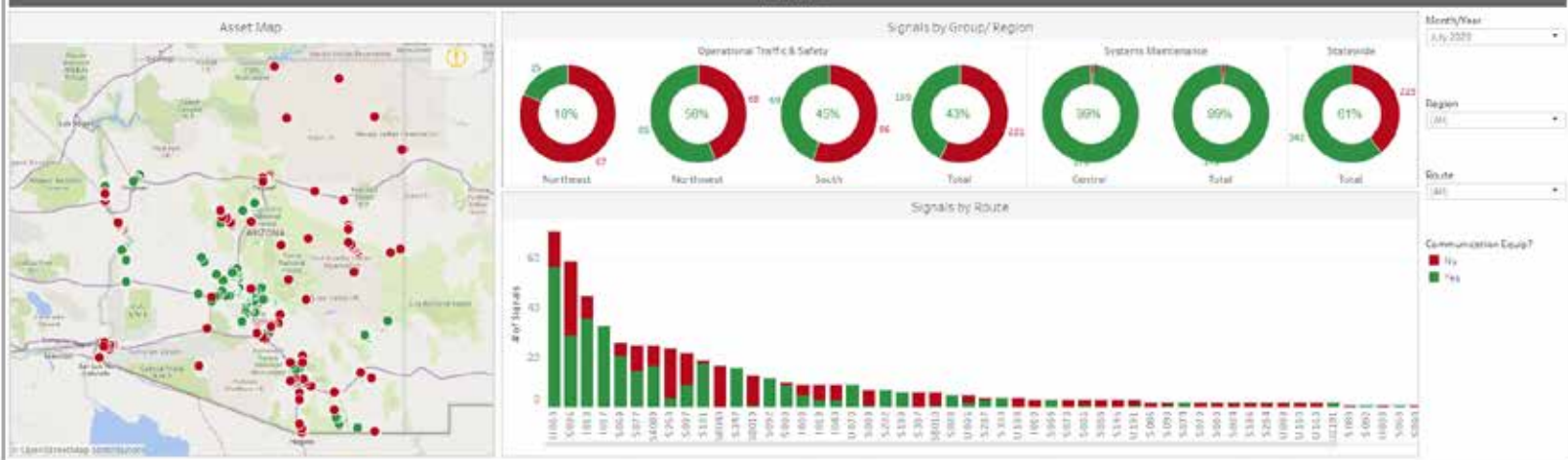


This is a representation of communication equipment installed on ADOT Traffic Signals. No data available prior to January 2018.

Scorecard Metric: Percent of Statewide Traffic Signals with Communication Equipment



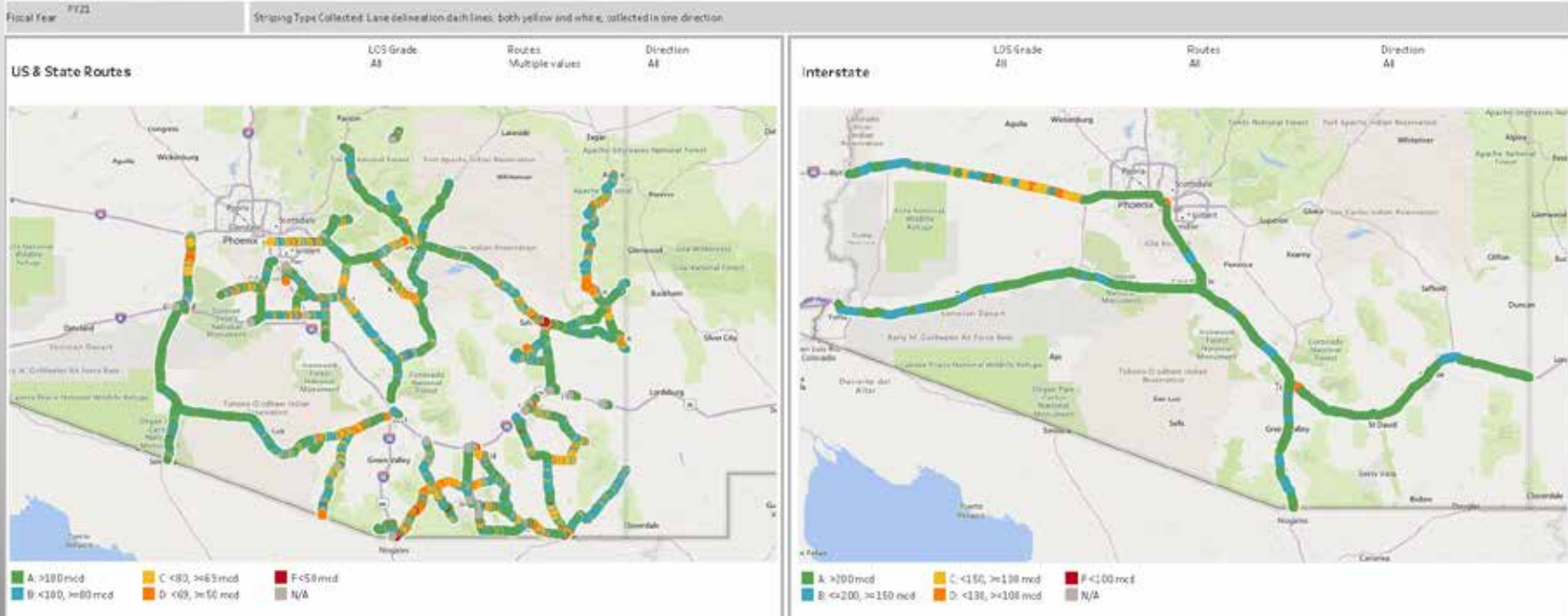
July 2020





# Roadway Striping Retroreflectivity

## Maintenance Analytics | FY21 LOS Striping Retroreflectivity



# Roadway Sign Replacement

## Maintenance Analytics | LOS Sign Replacement Progress

This report displays the total number of signs replaced each month compared to the amount of signs identified as needing replacement during LOS sign inspection.

- Central Signing
- Northwestern Signing
- Northwest Signing
- Southcentral Signing
- Interstate Signing

### Central Signing & Striping - Total Identified Signs Needing Replacement

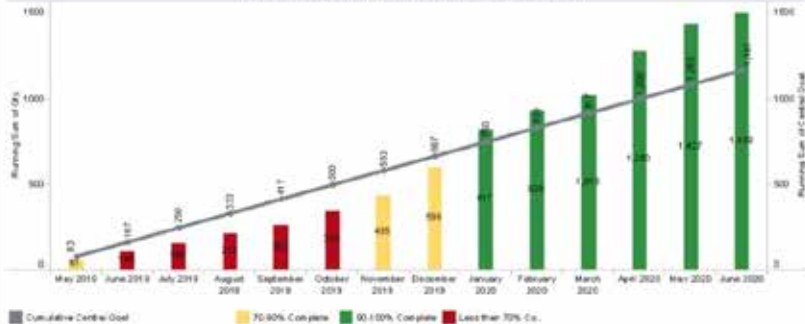
Enter Total Identified Signs needing replacement and choose the start date of work.

Central - 1,400

Grand Total: Peak 1/1/2019 1,230,000

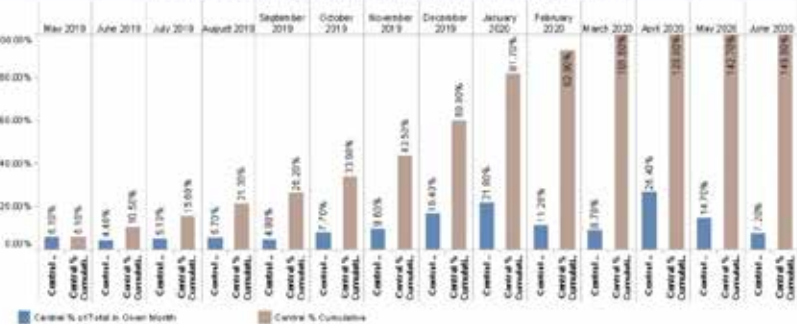
#### Sign Cumulative YTD Progress

Graph represents the amount of signs replaced YTD versus sign replacement need.



#### Sign Replacement Percentage

Graph represents % of signs replaced monthly relative to the need as well as a cumulative replacement % of signs.



	Total Number of Signs Replaced in Month	Central Remain Number of Signs to be Replaced	Central % of Total in Given Month
<b>Grand Total</b>	<b>1,400.00</b>	<b>-489.00</b>	<b>149.94%</b>
June 2020	72.00	924.00	7.33%
May 2020	147.00	781.00	14.70%
April 2020	264.00	517.00	26.42%
March 2020	87.00	430.00	8.73%
February 2020	113.00	316.00	11.20%
January 2020	218.00	130.00	21.80%

# Freeway Lighting Operability

## TSMO Performance Measures | Roadway Lighting Operability



This report is a representation of Phoenix Metro Roadway Lighting operability. Roadway lighting includes high mast, median, and shoulder lights. Inspections to determine operability are conducted quarterly. This dashboard includes inspection data from the most recent quarter only.

Scorecard Metric:  
Percentage of Operable Lights

91.07%

### Freeway Comparison: Percentage of Inoperable Lights



### Luminary Location Map: 2020 Q3

Hover over icons for basic location information. To display lighting type (LED vs. HPS) information, click on icon and hover over pop-up bar chart.



© OpenStreetMap contributors

HPS

LED

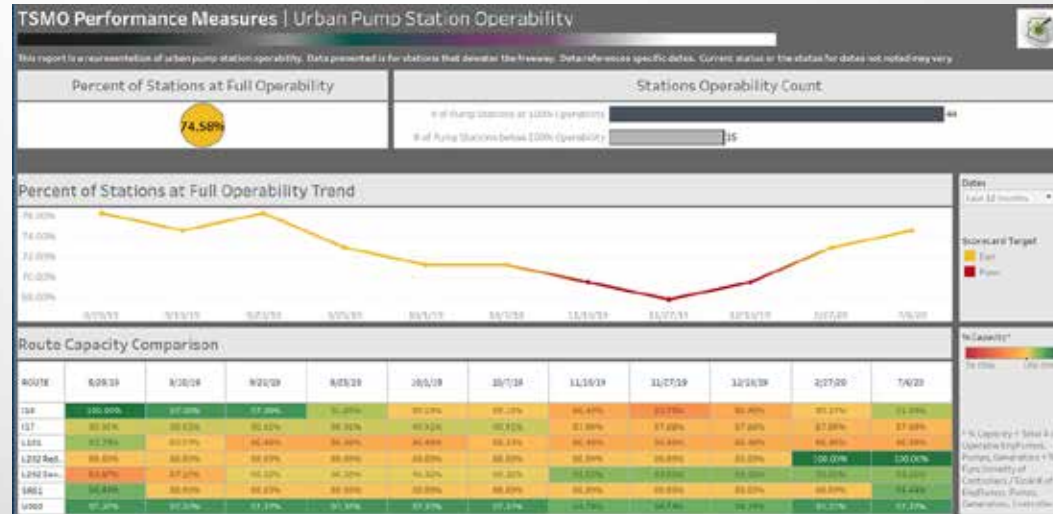
Map  
Legend & Filters



Lighting Type  
Legend & Filter

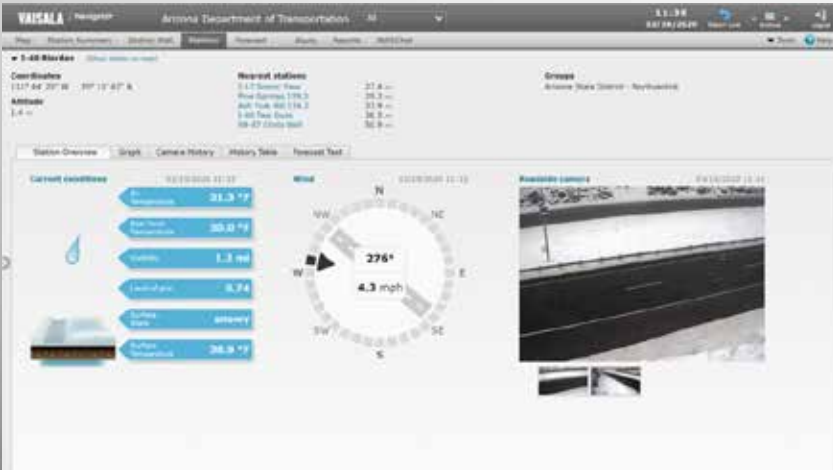
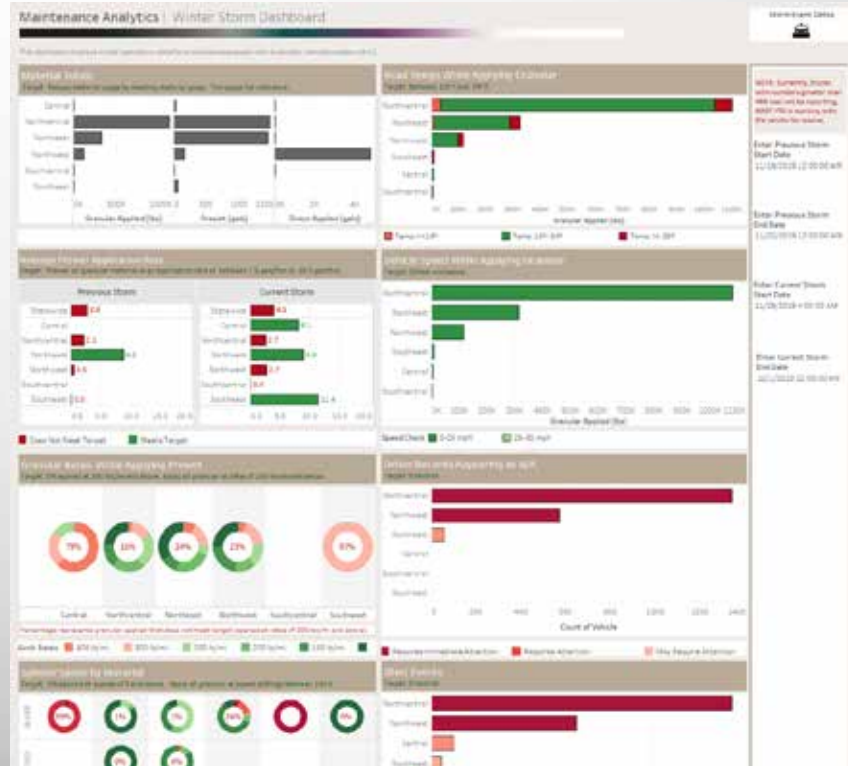


# Freeway Pump Station Operations



- Developing a predictive model of probability of pumping station failure
- Scenario analysis decision-support tool

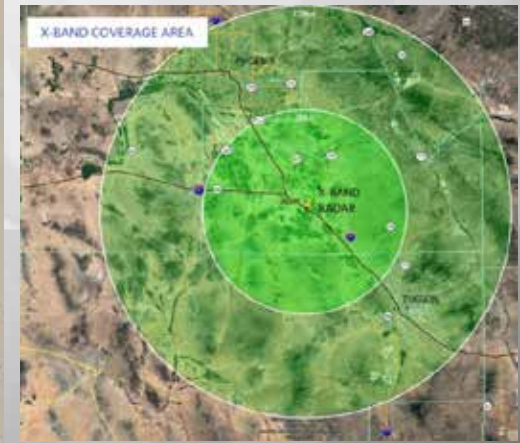
# Winter Storm Management



# Dust Storm Management

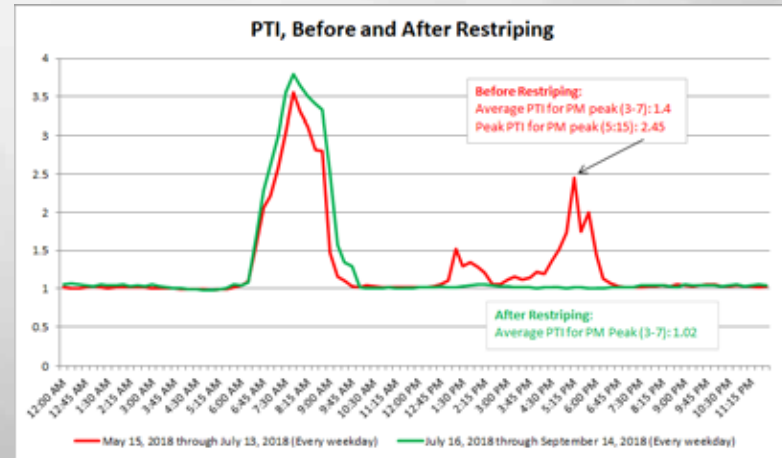
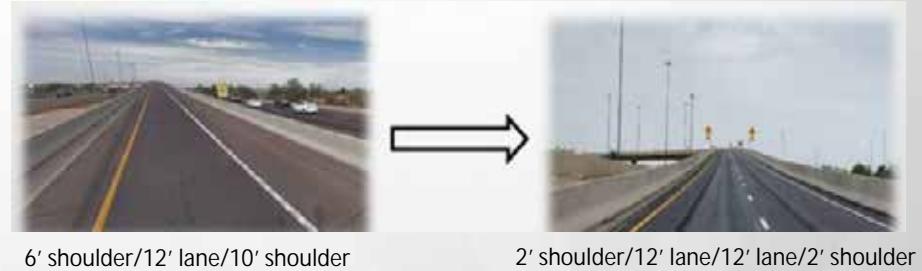


- DYNAMIC MESSAGE SIGN (DMS)**  
Informs drivers of impending storm conditions.
- CLOSED CIRCUIT TV CAMERA (CCTV)**  
Allows ADOT staff to visually confirm storm.
- DUST DETECTION DEVICE**  
Detects dust and sends alert message.
- LOOP DETECTION SYSTEM**
- VARIABLE SPEED SIGN (VSL)**  
Activates when storm is imminent.



# Best Practices and Innovation

- Bottleneck mitigation
- Low-Cost/High Impact Improvements
- 30 crashes per month to less than 1 per month = **90% reduction**
- Cost \$276,000
- Planning Time Index 2.45 to 1.02
- Benefit/Cost Ratio 850:1



# COVID Traffic Impacts – Phoenix Region Freeways

## Average Speed and Volume Year-Over-Year Comparison March 15 2020 through July 2 2020



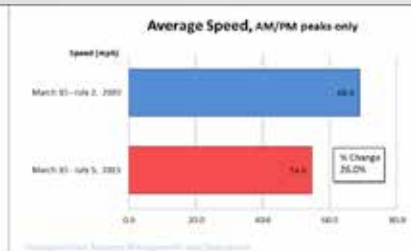
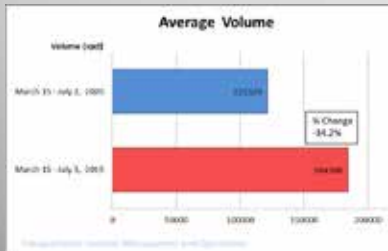
Traffic Volume

- 34.2% change

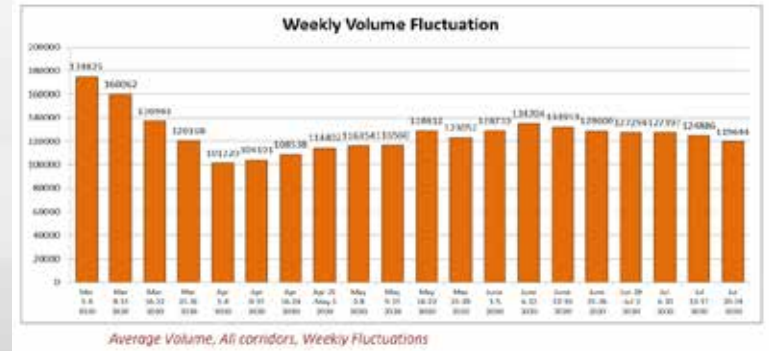
Operational Speed

- 26.0% change

Data sources: INRIX and RADS



## Average Weekday Traffic Volume





# Questions?

**Brent Cain, PE**  
Division Director  
Transportation Systems Management & Operations Division  
bcain@azdot.gov  
602.712.6466



APRIL 2020



# Tracker

MEASURES OF DEPARTMENTAL PERFORMANCE



# MEASURES OF PERFORMANCE FOR Operating a Reliable Transportation System

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Missouri Department of Transportation

Nicole Hood

July 30, 2020

# WHO IS MODOT

- Commission
- 34,000 miles
- Priority
  - Take care of existing

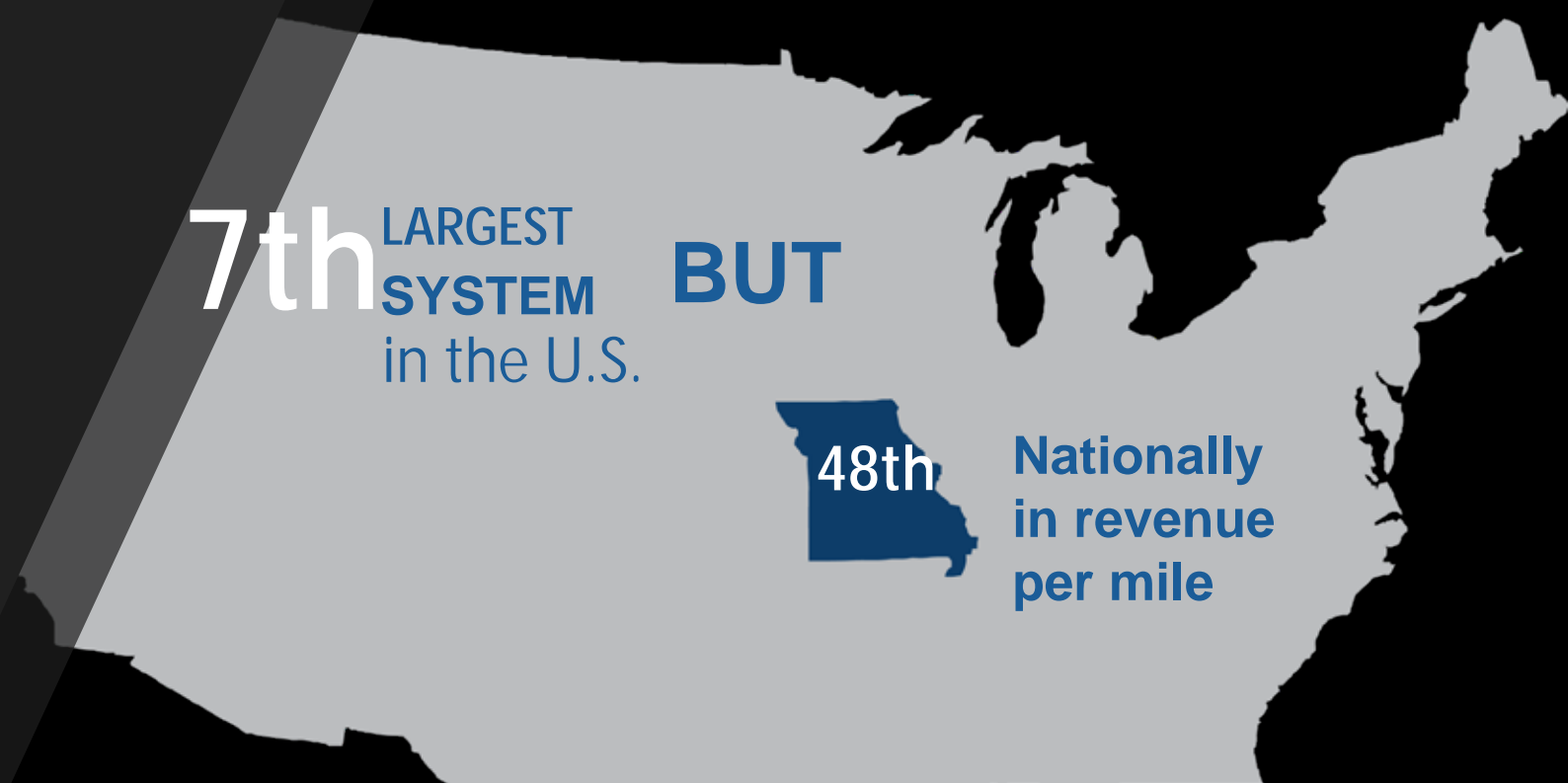


**7th** LARGEST SYSTEM in the U.S.

**BUT**

**48th**

Nationally in revenue per mile



# TRACKER

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## Safety

- Moving Missourians Safely

## Service

- Providing Outstanding Customer Service
- Delivering Efficient and Innovative Transportation Projects
- Operating a Reliable Transportation System

## Stability

- Managing our Assets
- Stabilizing Resources and Engaging our Workforce
- Building a prosperous economy for all Missourians



### Operating a Reliable Transportation System - Chapter 4

Missourians expect to get to their destinations on time, without delay regardless of their choice of travel mode.

1ST QUARTER 2020

# PERFORMANCE MEASURES

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- Reliability on Major Routes
- Cost and Impact of Traffic Congestion
- Average Time to Clear Traffic Incidents
- Unplanned Incident Impacts on Major Interstate Routes
- Work zone Delays to the Traveling Public
- Winter Storm Operations

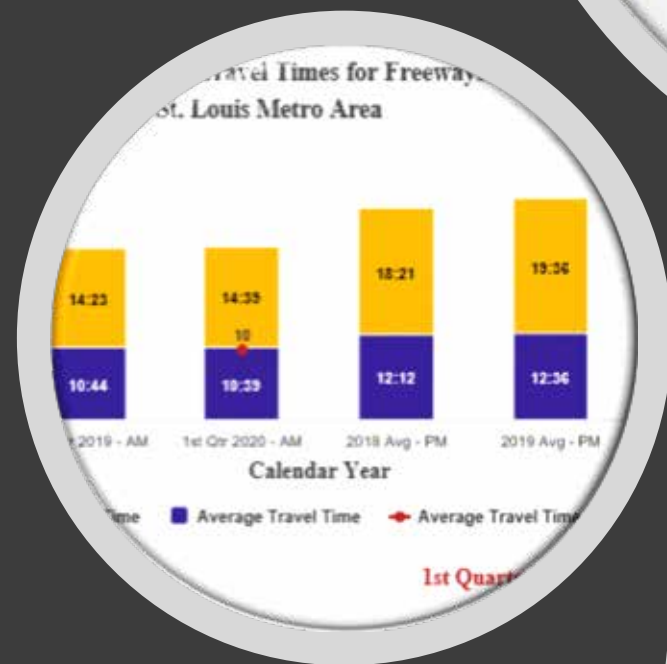
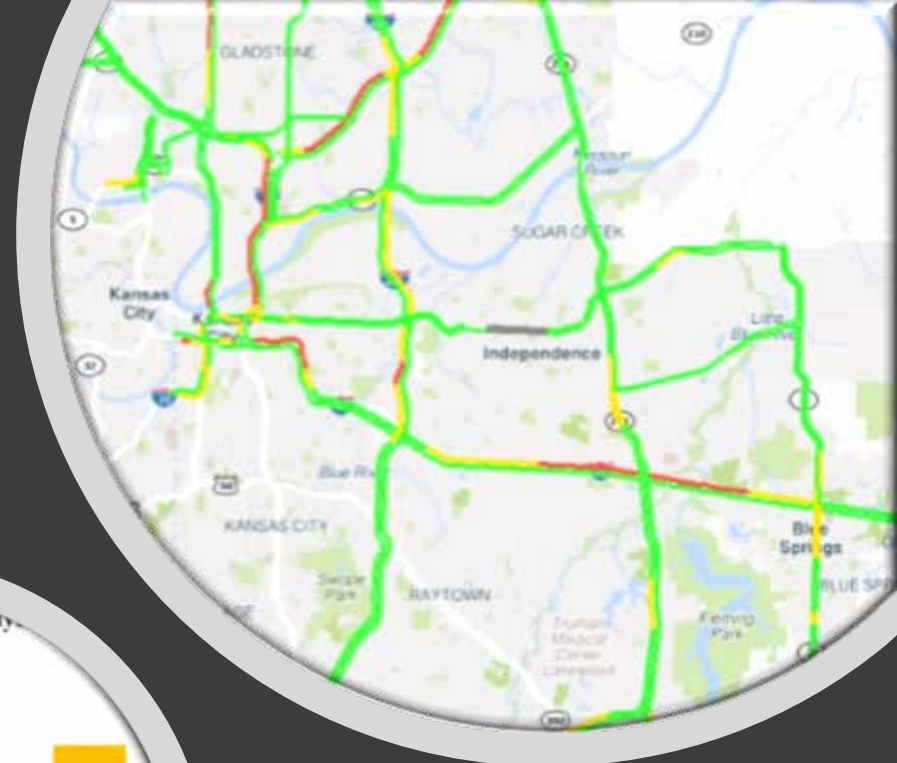


## CHAPTER 4: OPERATING A RELIABLE TRANSPORTATION SYSTEM

TRANSPORTATION SYSTEM  
CHAPTER 4: OPERATING A RELIABLE

# RELIABILITY on MAJOR ROUTES

Knowing the trends of travel times in major cities such as Kansas City and St. Louis helps travelers better plan their commutes.



## Reliability on Major Routes -4a

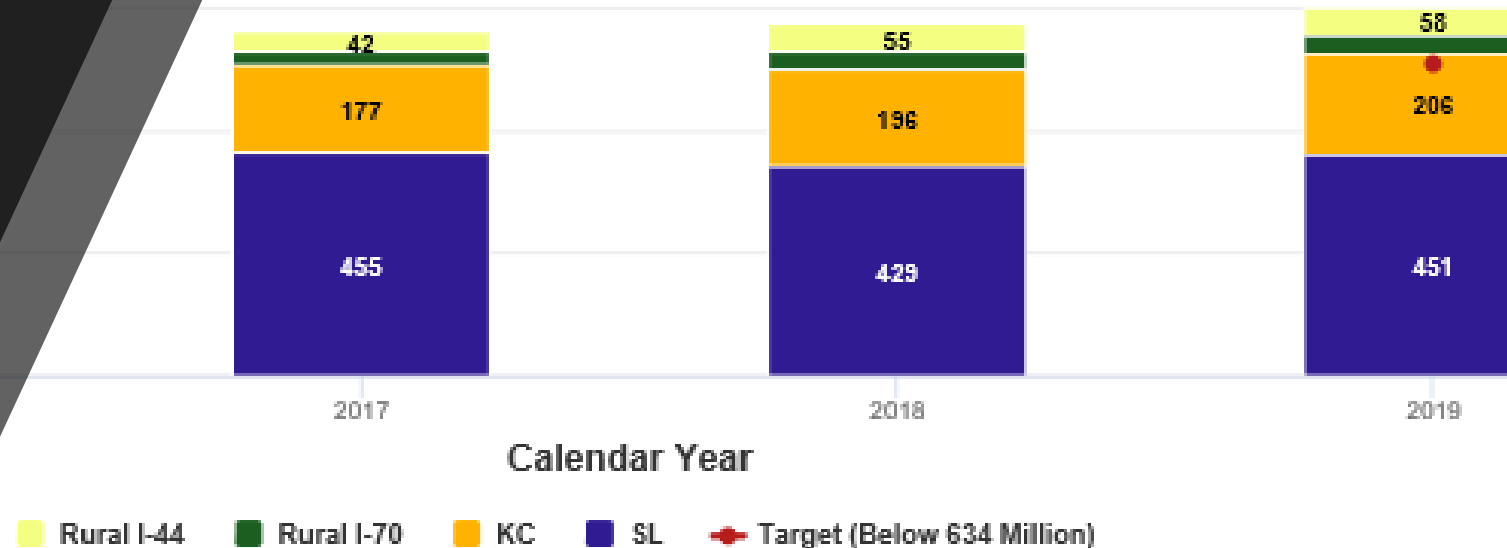
Knowing the trends of travel times in major cities such as Kansas City and St. Louis helps travelers better plan their commutes.

# CONGESTION

Annual cost and impact of traffic congestion to motorists for user delays and vehicle miles traveled

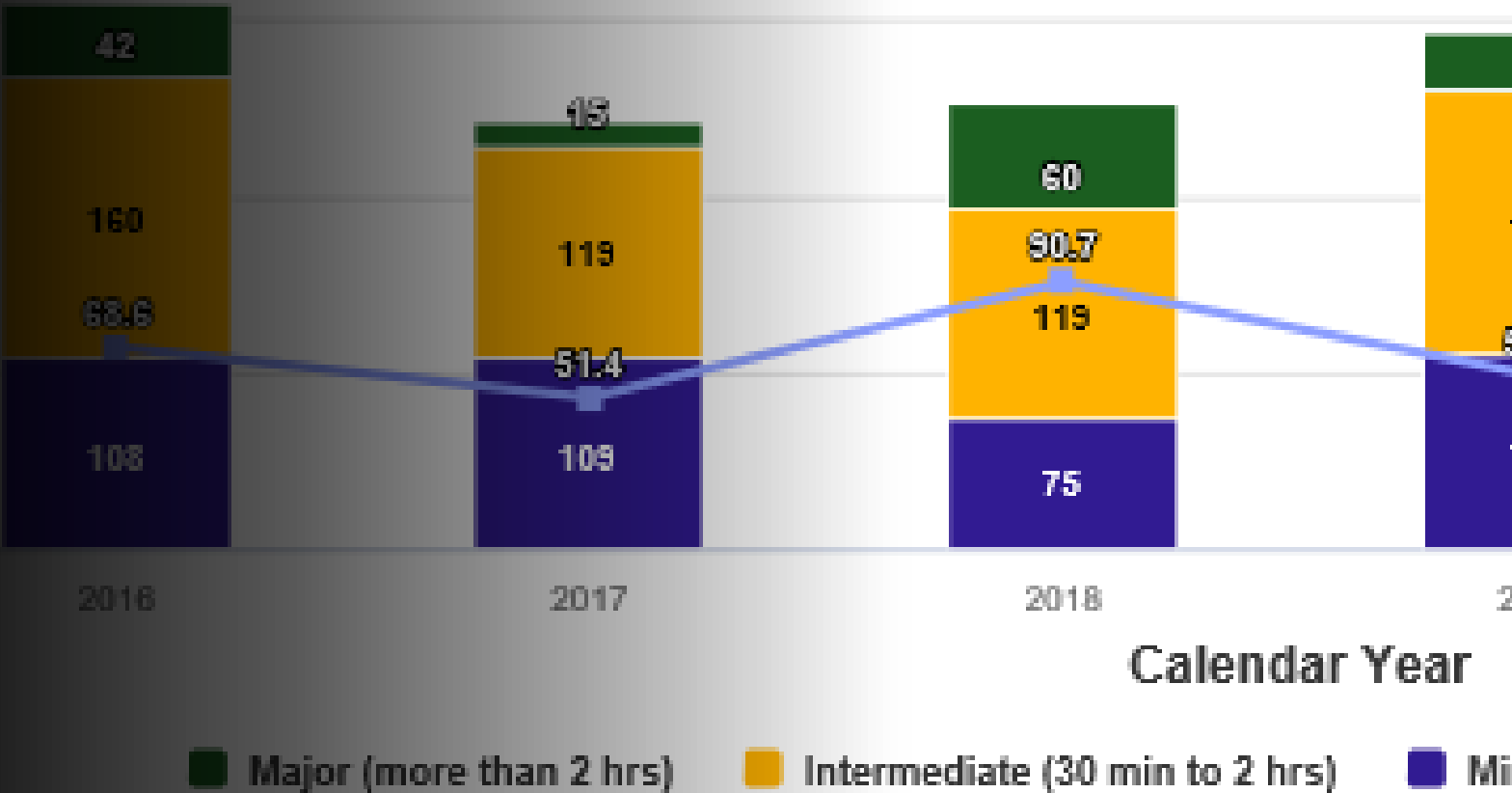


Cost of congestion on Selected State Roads



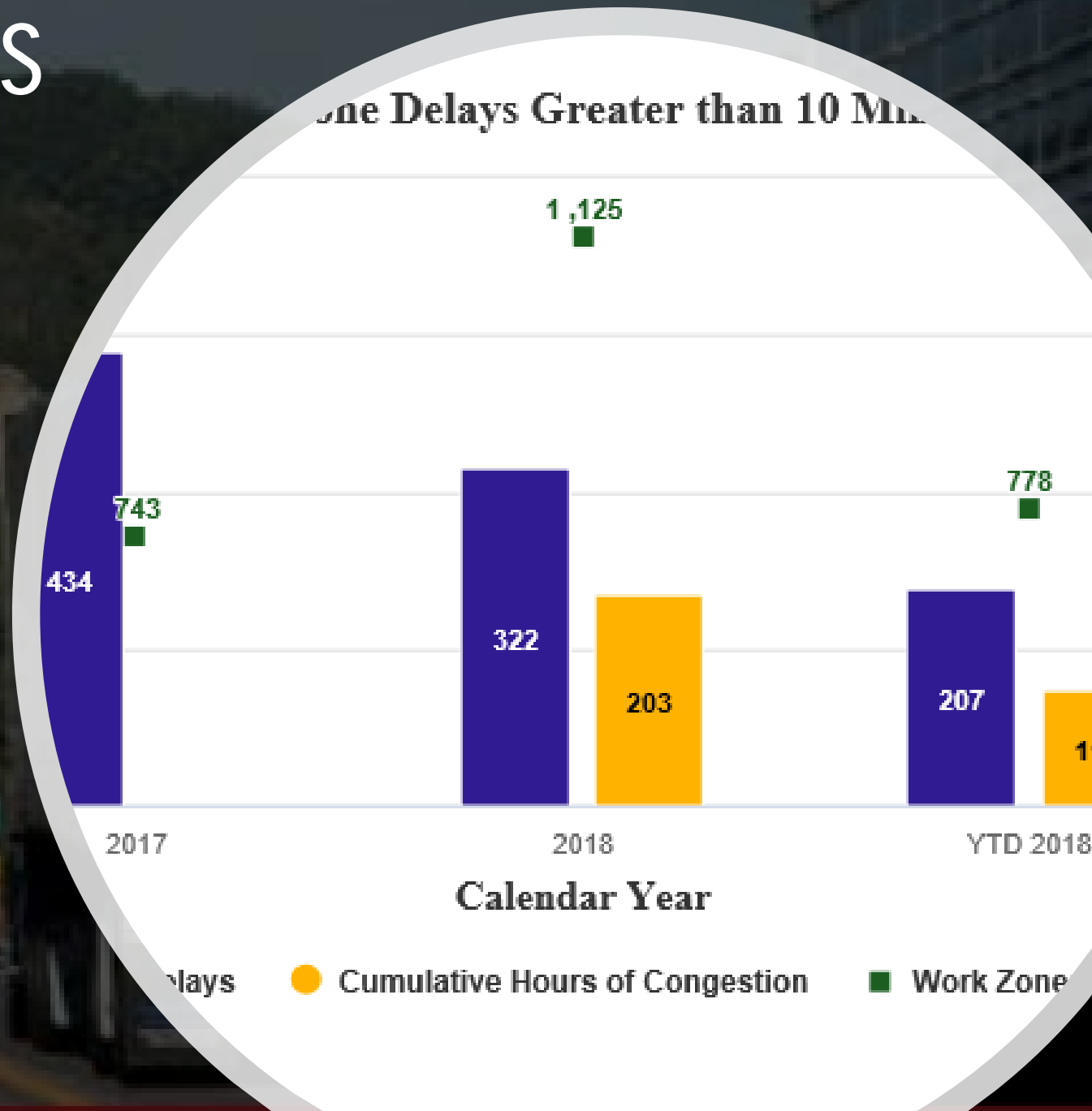
# Average Time to Clear Traffic Incidents I-70 Rural

## AVERAGE TIME TO CLEAR TRAFFIC INCIDENTS





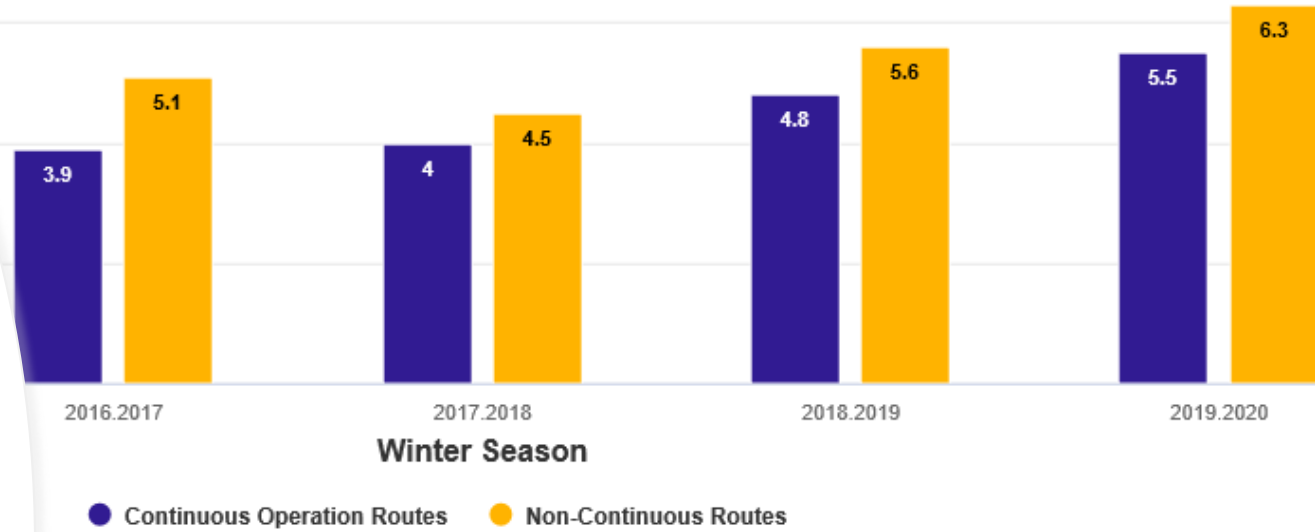
# WORK ZONE DELAYS TO TRAVELING PUBLIC



# WINTER STORM OPERATIONS

Tracks the amount of time needed to perform MoDOT's snow and ice removal efforts.

Reviews impacts of significant events and measures taken to minimize impacts.



# ON LINE TRACKER COMPONENTS

## CHAPTER 4: OPERATING A RELIABLE TRANSPORTATION SYSTEM

1st Quarter 2020

### EXPLORE

[Tracker Home](#)

#### ▼ Chapter Home

[Reliability on Major Routes -4a](#)

[Cost & Impact of Traffic Congestion -4b](#)

[Average Time to Clear Traffic Incidents -4c](#)

[Unplanned Incident Impacts on Major Interstate Routes -4d](#)

[Work Zone Impacts to Traveling Public -4e](#)

[Winter Storm Operations -4f](#)

[Tracker Archive](#)

## Operating a Reliable Transportation System - Ch. 4



### Reliability on Major Routes -4a

Knowing the trends of travel times in major cities such as Kansas City and St. Louis helps travelers better plan their commutes.

1ST QUARTER 2020



### Cost & Impact of Traffic Congestion-4b

Recurring congestion occurs at regular times, although the traffic jams are not necessarily consistent day-to-day.

1ST QUARTER 2020

**SAFETY ...**

**5%**   
**MORE**  
ROADWAY FATALITIES  
THAN LAST YEAR

**1%**   
**MORE**  
EMPLOYEE-RECORDABLE  
INCIDENTS

 **88%**  
SEAT BELT USE  
IN 2019

[www.modot.org/tracker](http://www.modot.org/tracker)

**SERVICE ...**

 **81%**  
CUSTOMERS  
SATISFIED  
WITH MODOT  
CUSTOMER  
SERVICE

 **21%**  
INCREASE IN  
SOCIAL MEDIA  
ENGAGEMENTS

 RUSH  
HOUR  
TRAVEL TIMES  
KC:  -5.1%  
SL:  -5.3%

 **88%**  
PROJECTS  
COMPLETED  
**ON TIME**

# MoDOT Performance Highlights

**STABILITY ...**

 **13%**  
EMPLOYEE  
TURNOVER  
PROJECTED FOR FY20

 **92%**  
MAJOR  
HIGHWAYS  
**IN GOOD  
CONDITION**

**909**   
BRIDGES  
IN POOR  
CONDITION





# TRACKER ONLINE

*The Missouri Department of Transportation*

# Regional and Cross Border Performance Measures

Athena Hutchins, P.E.

Niagara International Transportation Technology Coalition

# Presentation Overview

1. About NITTEC
2. Performance Measures for Operations
3. Performance Measures at the International Border
4. 2019 vs. 2020: Impacts of COVID-19 on Transportation Trends

# NITTEC Coalition

- Established in 1995 with a Federal Mobility Grant
- Regional Collaboration and Leadership
  - Technology Deployment
  - Operations
  - Incident Management
  - Traveler & Traffic Information
- Multi-Agency Transportation Operations Coalition
  - 5 Policy Members, 9 General Members, 28 Affiliate Members
    - Transportation Agencies
    - Public Safety and Border Enforcement
    - Emergency Services and Recovery
  - Only Bi-national Coalition of its kind in U.S. / Canada

## NITTEC Mission

*To improve mobility, reliability and safety on the regional bi-national multimodal transportation network through information sharing and coordinated management of operations.*



# NITTEC Functions

- Multi-agency Collaboration
- Traveler Information
- Border Traffic Management
- Emergency Management
- Incident Management
- Construction Coordination
- Traffic and Congestion Management
- Weather System Monitoring
- Special Event Planning and Management
- Transportation System Monitoring
- Performance Measures Reporting



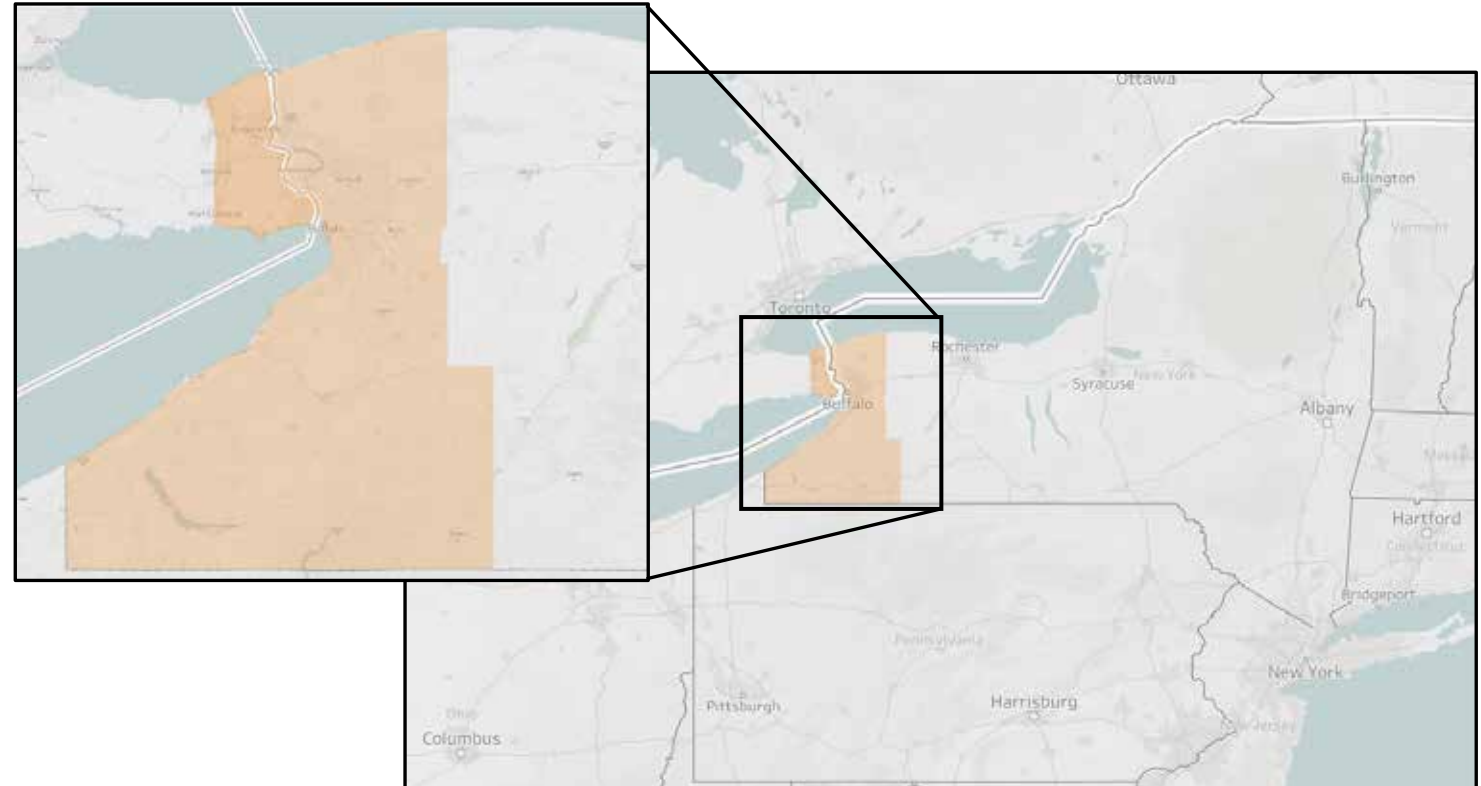
# NITTEC Operations Center

- Centralized 24/7 operations and traffic management services for bi-national region
- Information Clearinghouse
- Standardized Operations
- Multi-Agency Event Planning and Operations
- Multi-Agency ITS Deployment
- Regional Messaging Standards
- Traffic Management Plans



# The Buffalo Niagara Region

- Vital International Border Crossing
- Millions of passenger trips and hundreds of thousands of freight trips each year
- Limited border crossing options make delays especially costly
- Need to provide travelers with accurate, real-time information in advance of key decision points



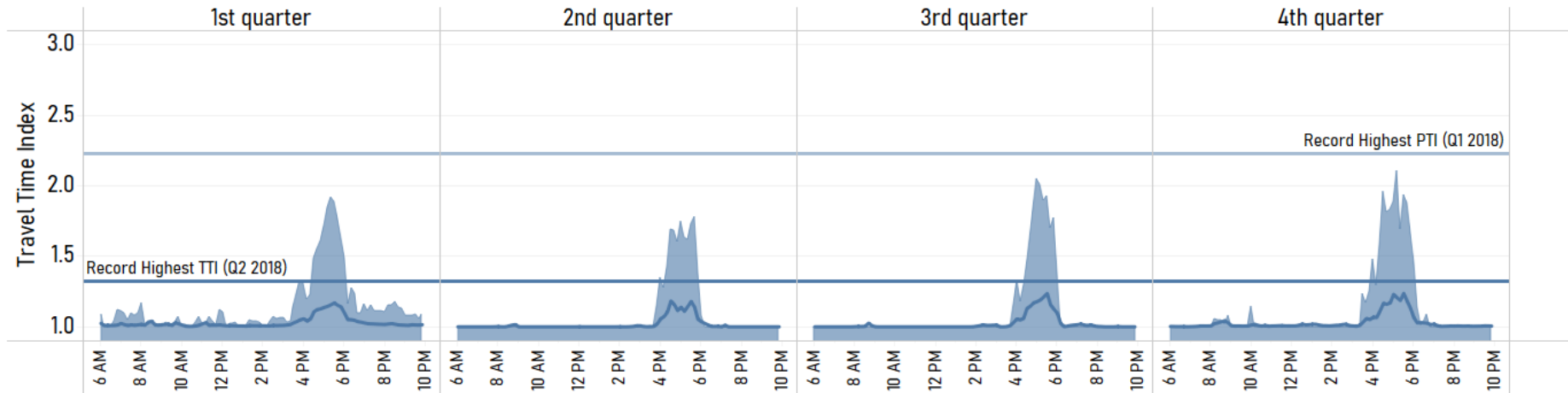
# Performance Measures

- Regional Performance Measures
  - Mobility (Travel Time Statistics by Corridor)
  - Event Detection & TOC Activity
  - Incident Management
- Cross Border Performance Measures
  - Delay
  - Volume Share
- 2019 vs. 2020
  - Impacts of COVID-19 on Transportation Trends

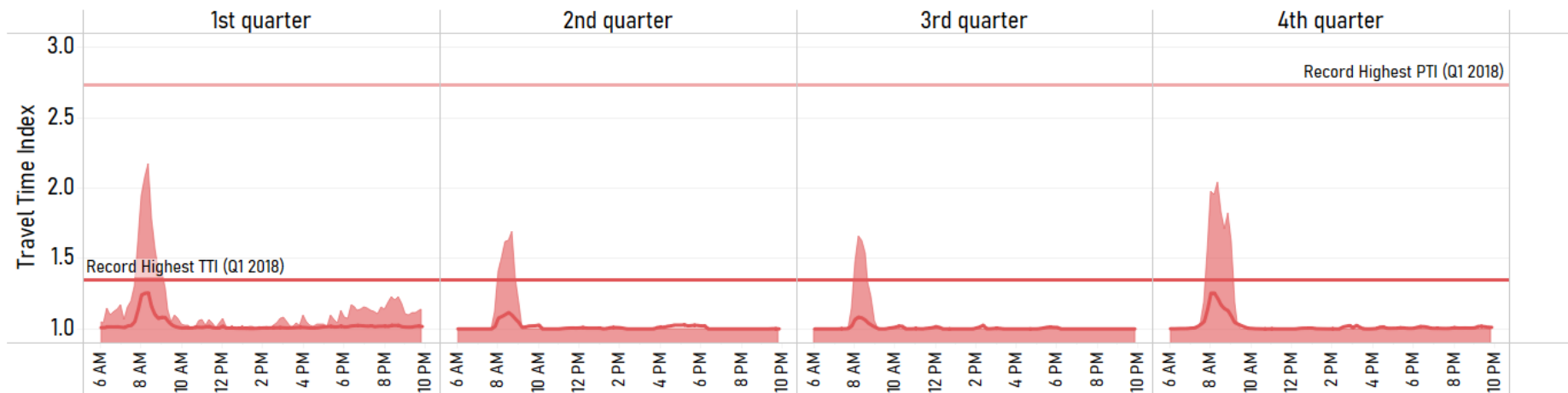


# Travel Time & Reliability

## Route 33 Eastbound (from Oak Street to Union Road)

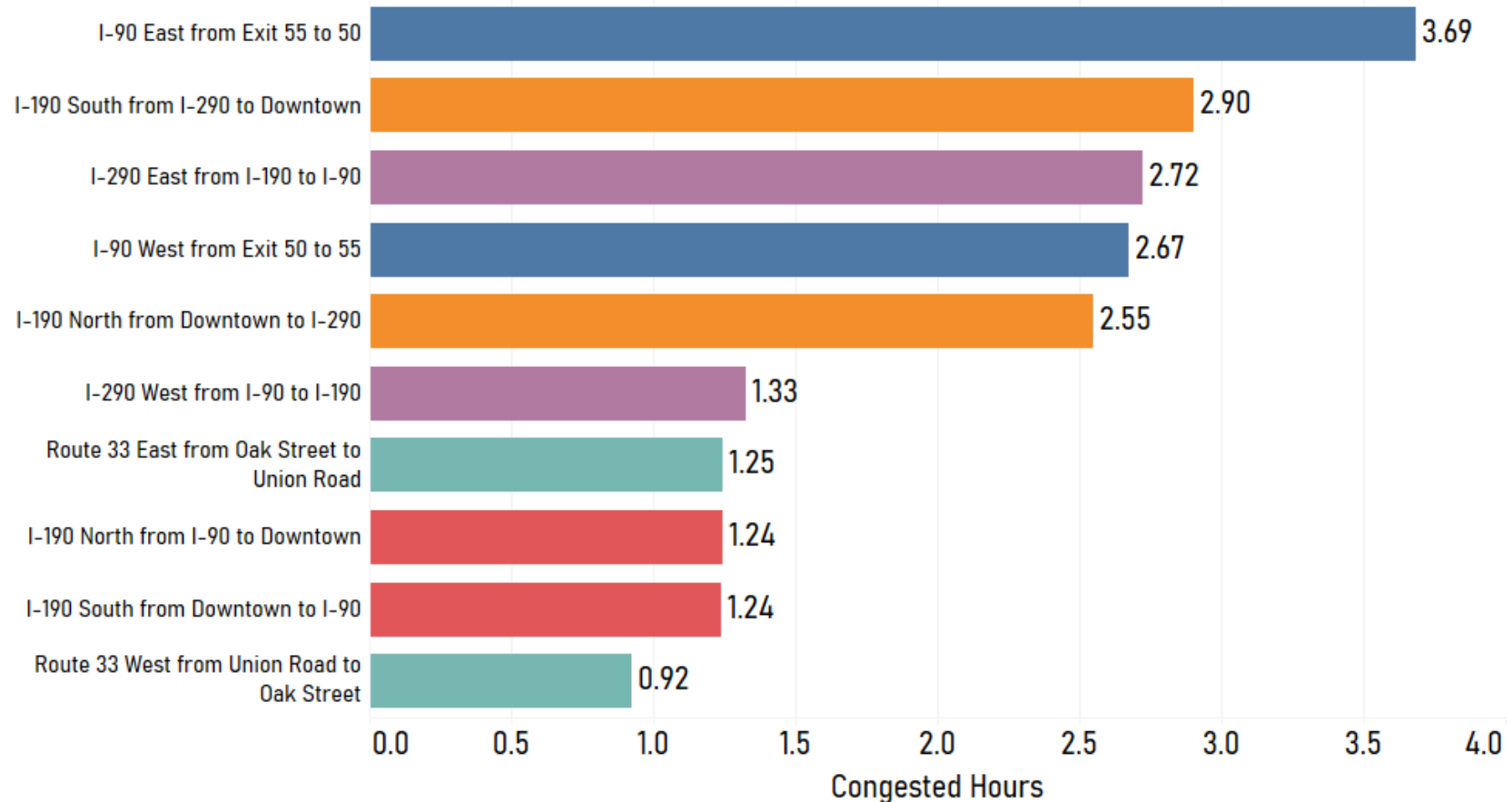


## Route 33 Westbound (from Union Road to Oak Street)

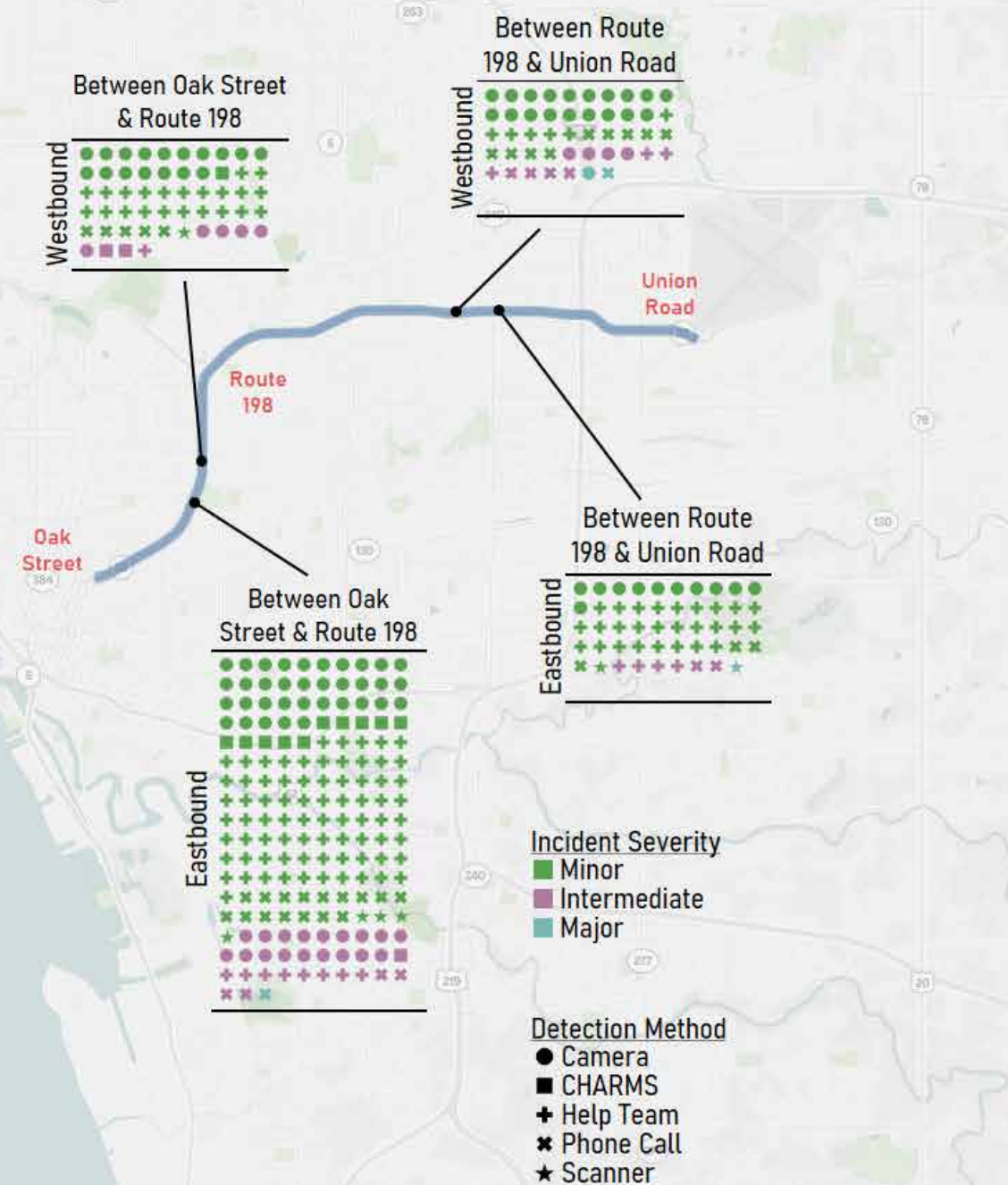


# Congestion Metrics

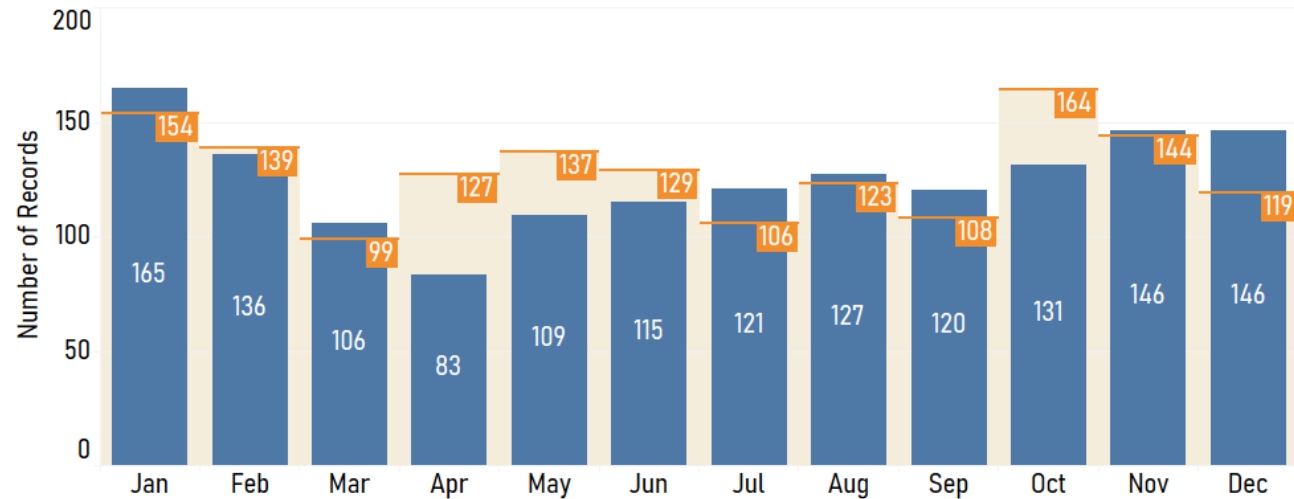
## Congested Hours by Route



# Event Detection



## Crashes

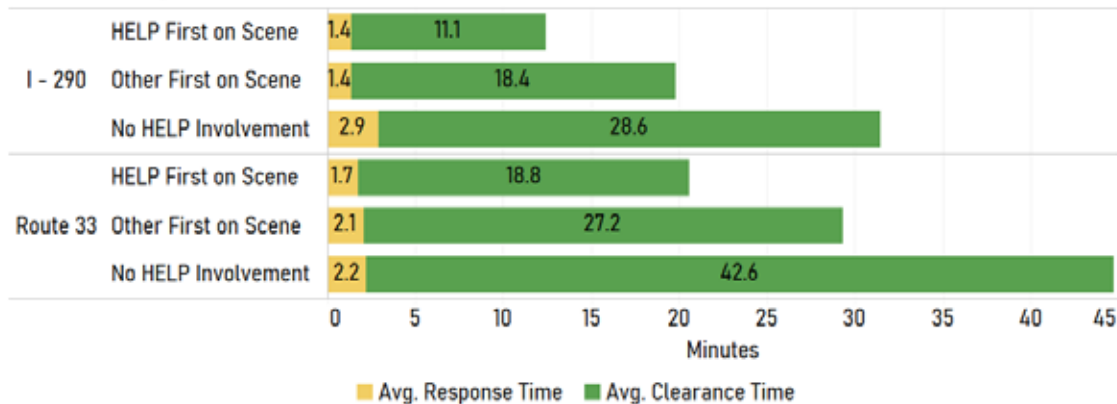


# Incident Management

## Duration



## HELP Comparison

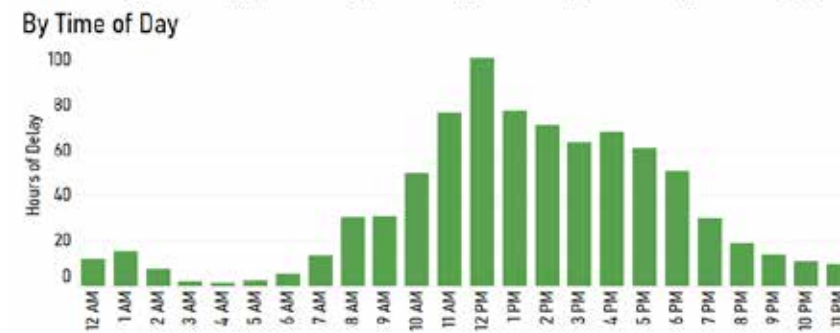
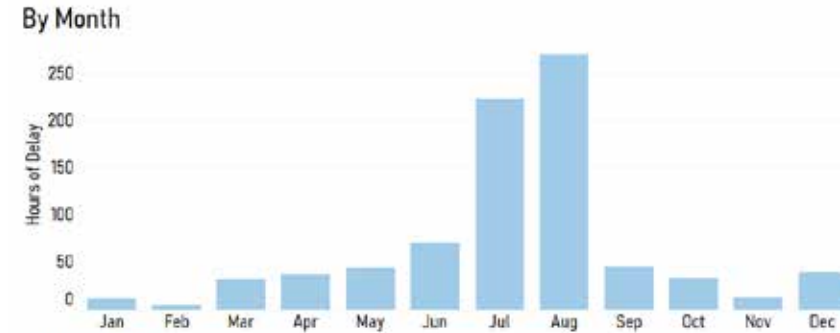
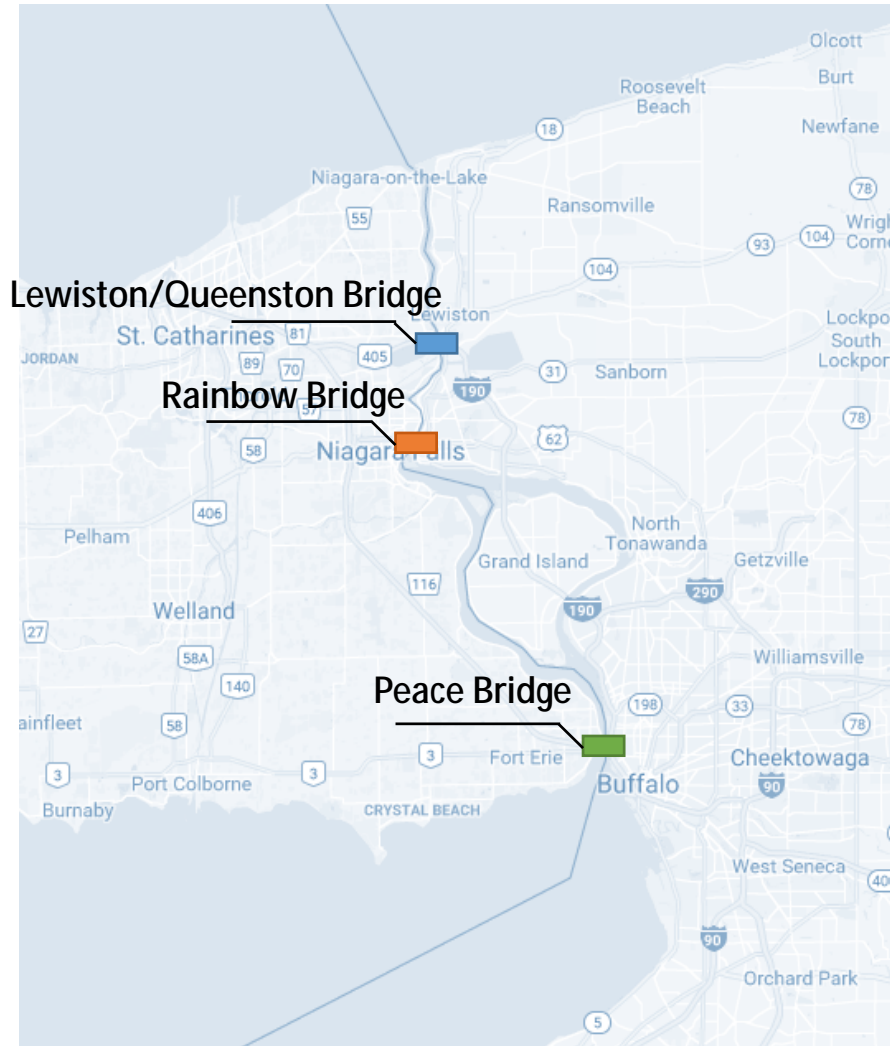


**H.E.L.P.**  
HIGHWAY EMERGENCY LOCAL PATROL



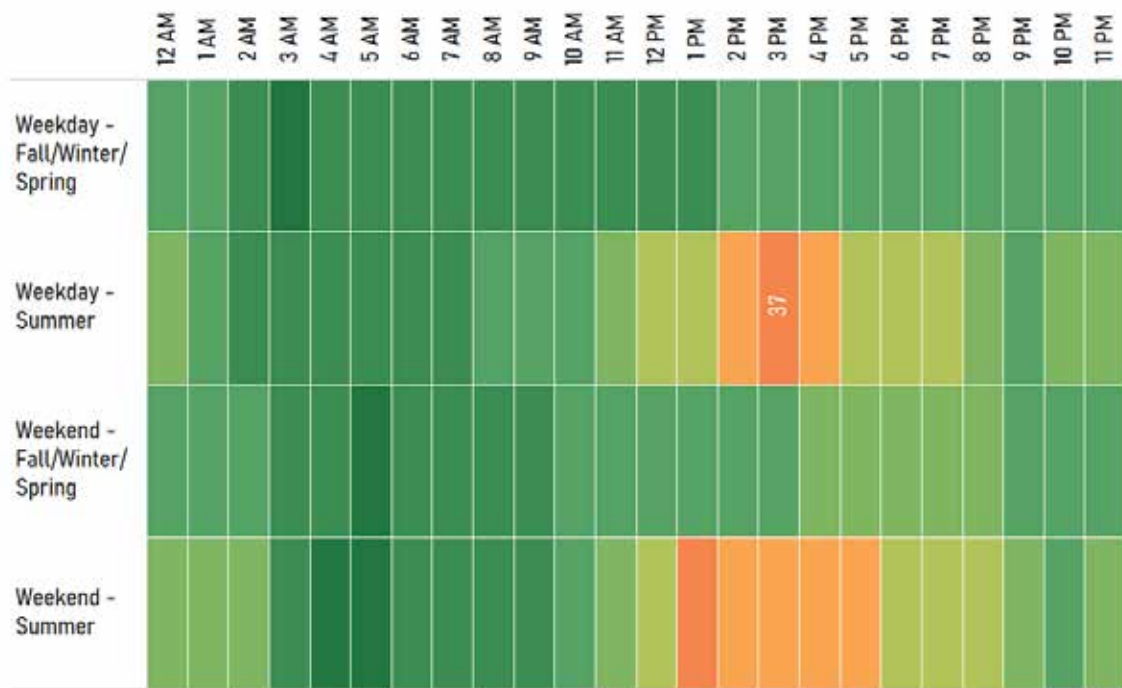


# Cross Border Performance Measures - Delay

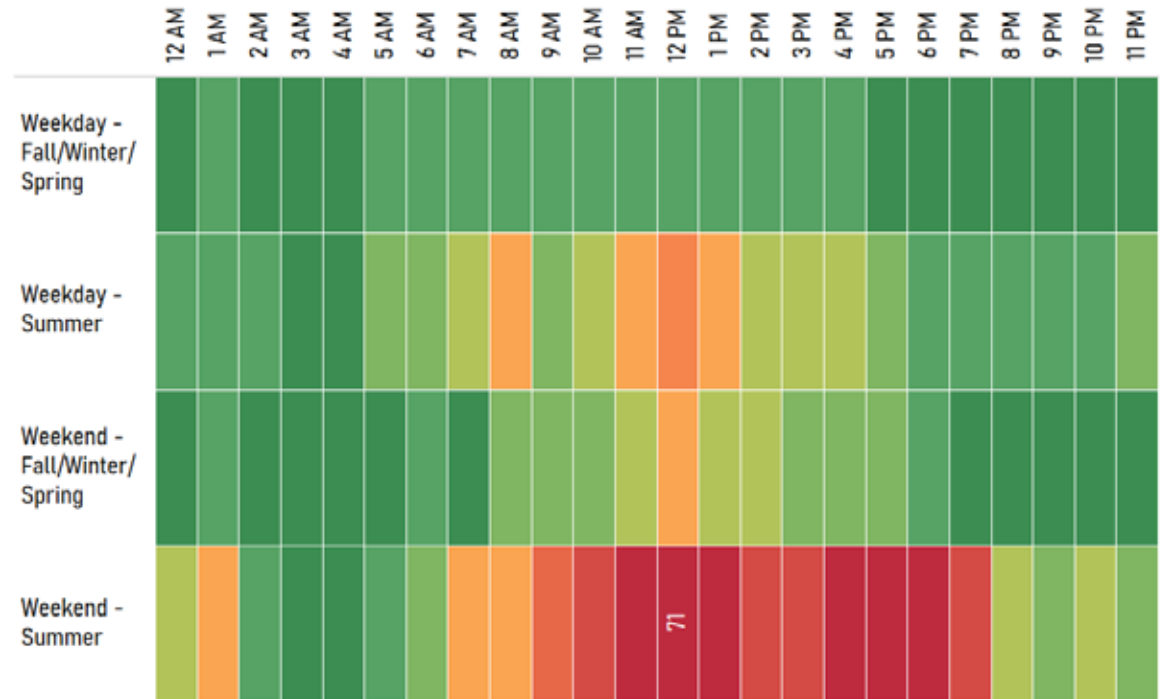


# Border Crossing Delay

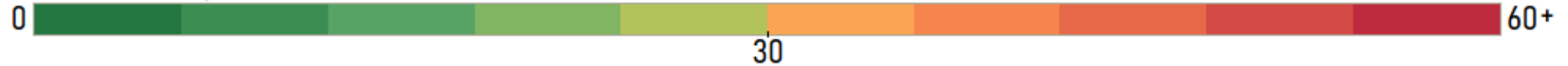
Peace Bridge - To Canada



Peace Bridge - To U.S.

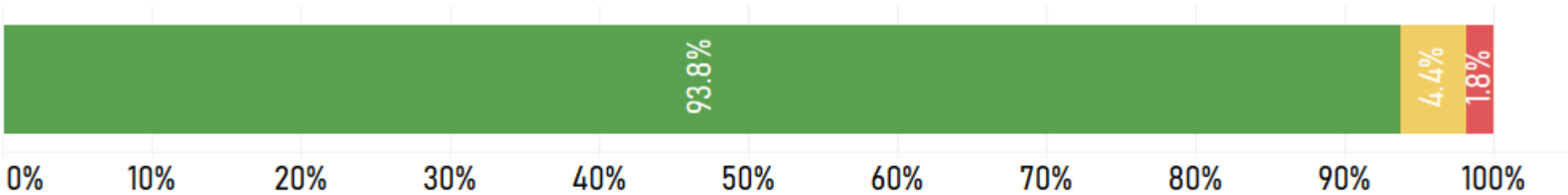


Minutes of Delay

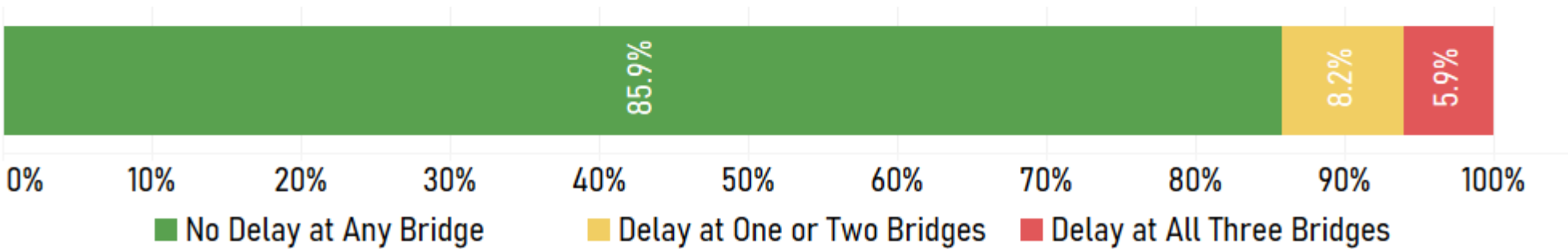


# Simultaneous Border Crossing Delay

## Simultaneous Delay to Canada

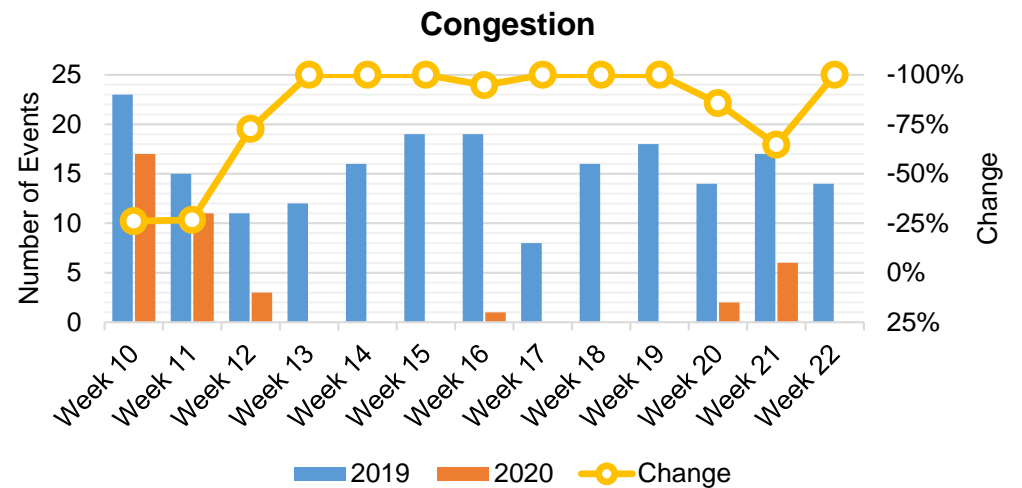
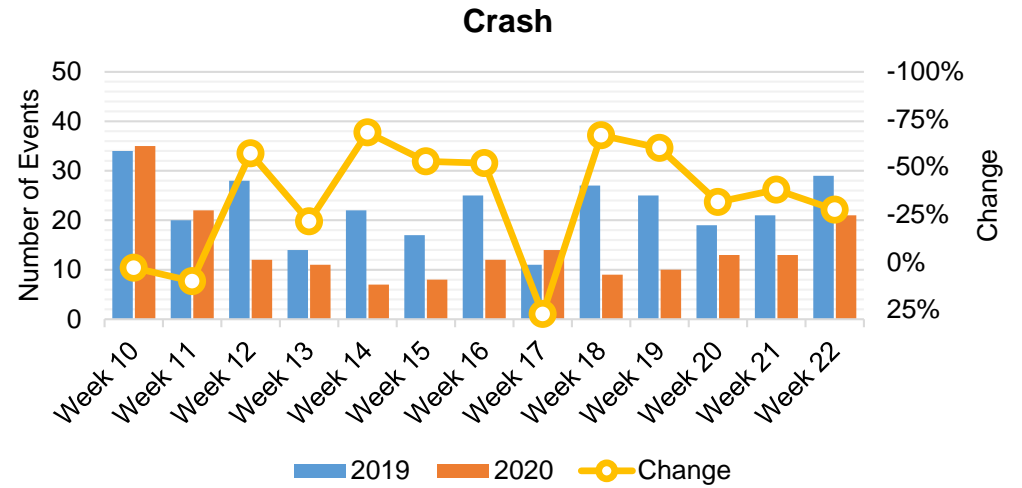
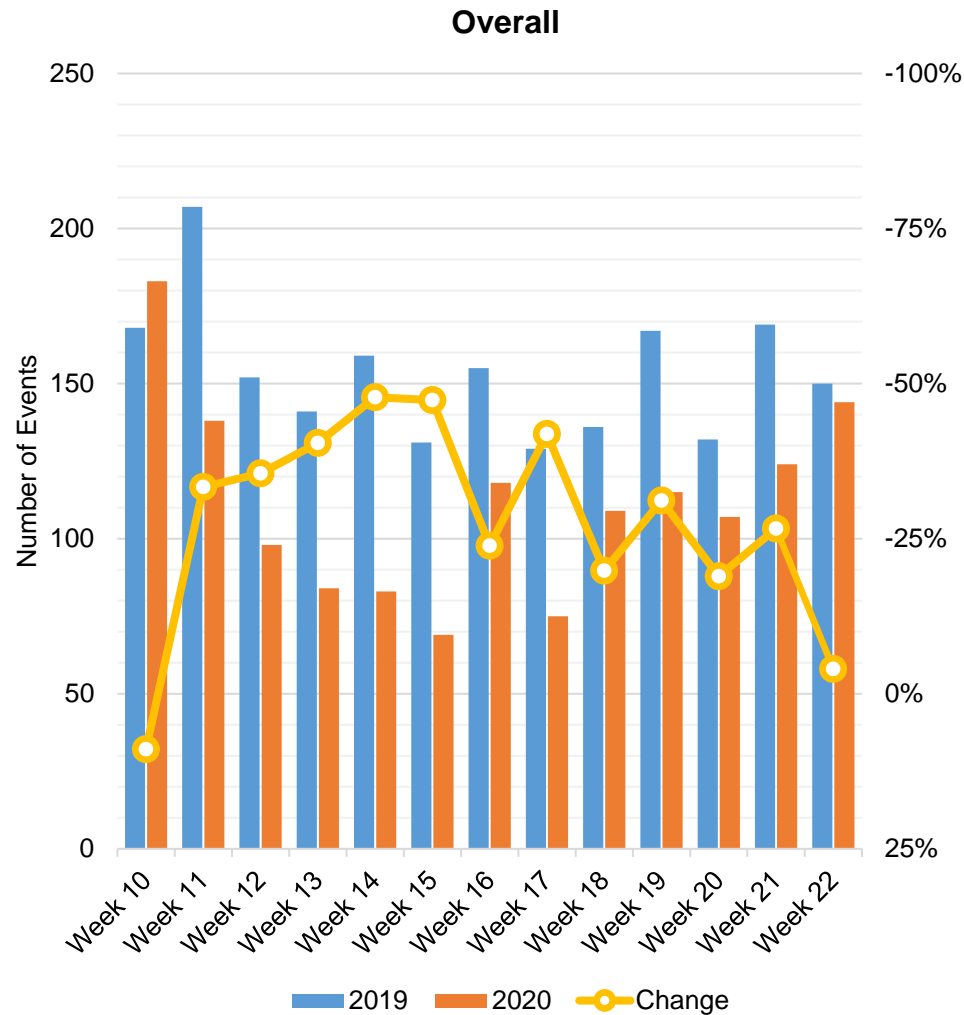


## Simultaneous Delay to U.S.

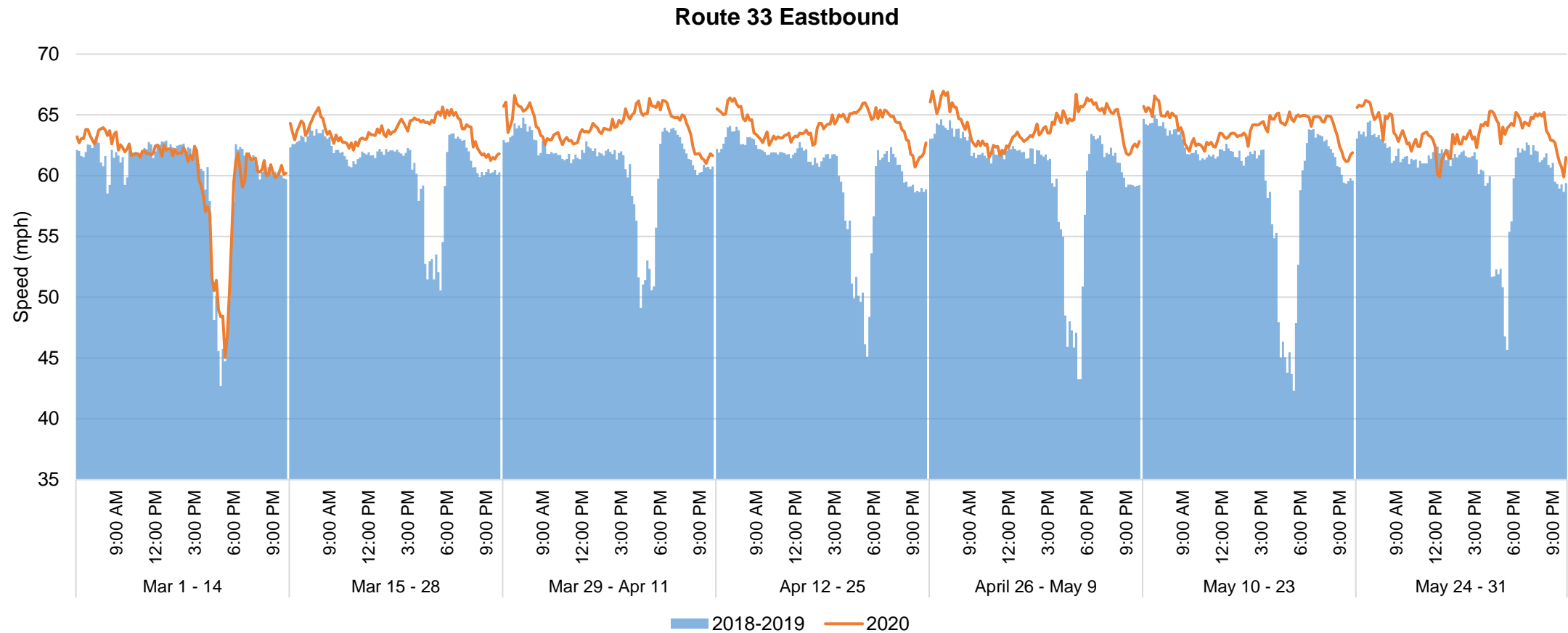


■ No Delay at Any Bridge    ■ Delay at One or Two Bridges    ■ Delay at All Three Bridges

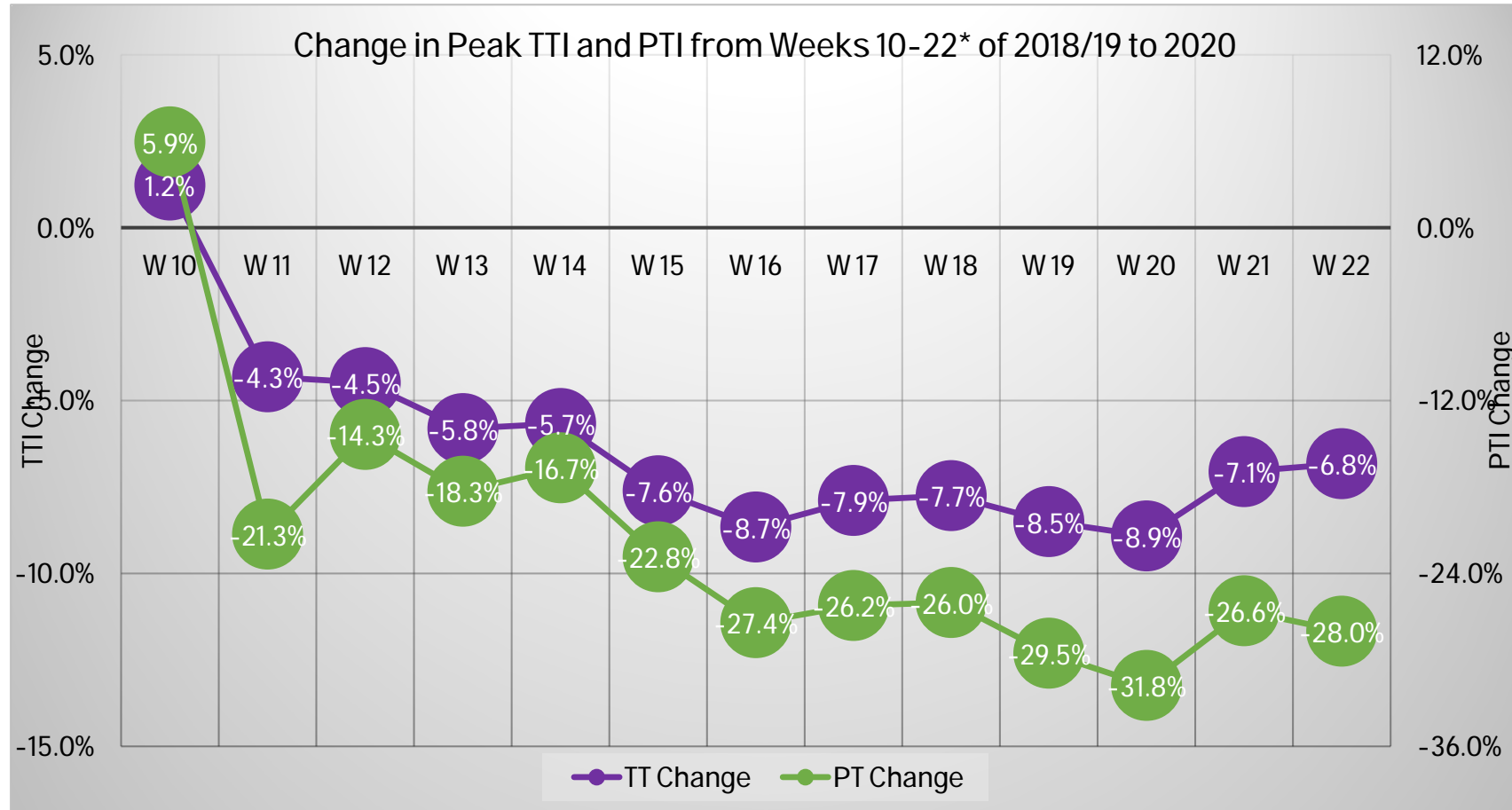
# Regional Events – 2019 vs. 2020



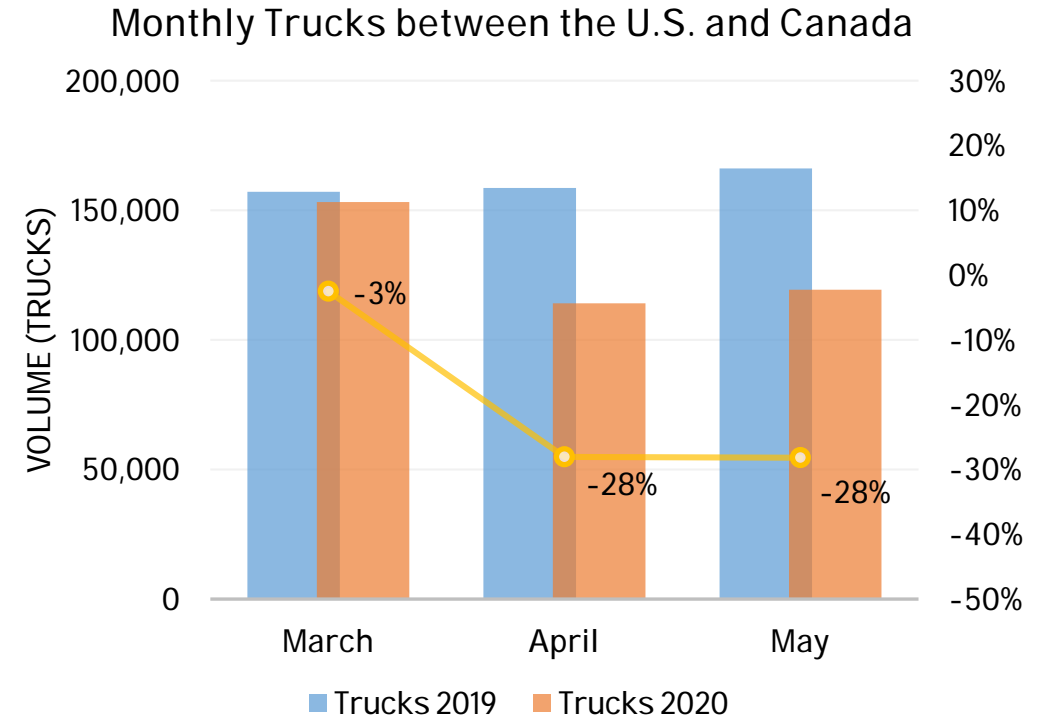
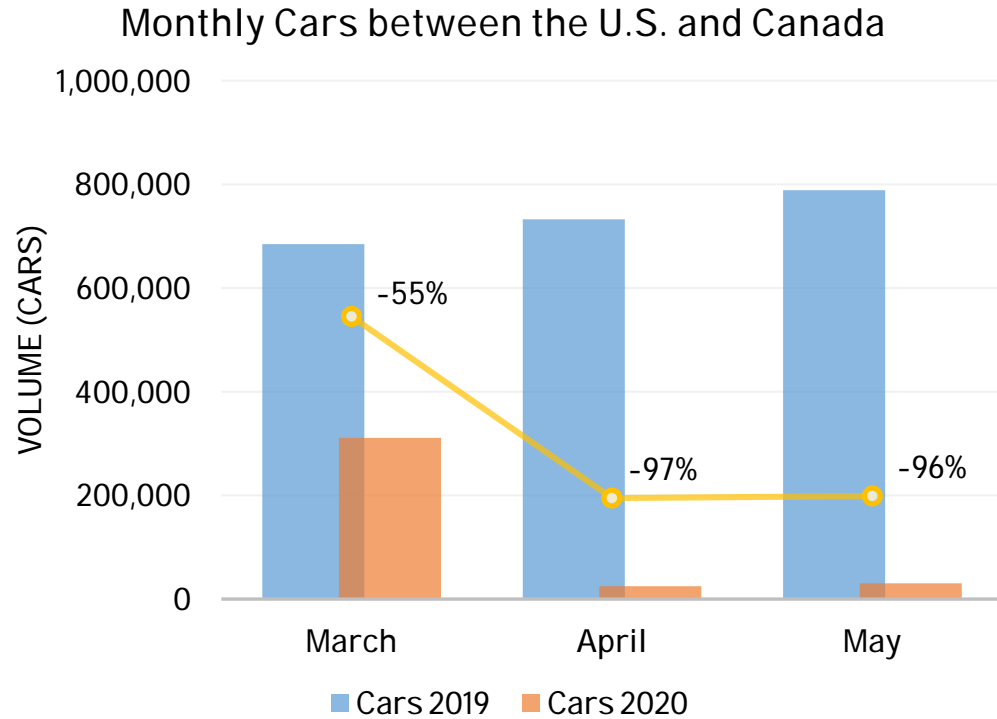
# Regional Speed (Example) – 2019 vs. 2020



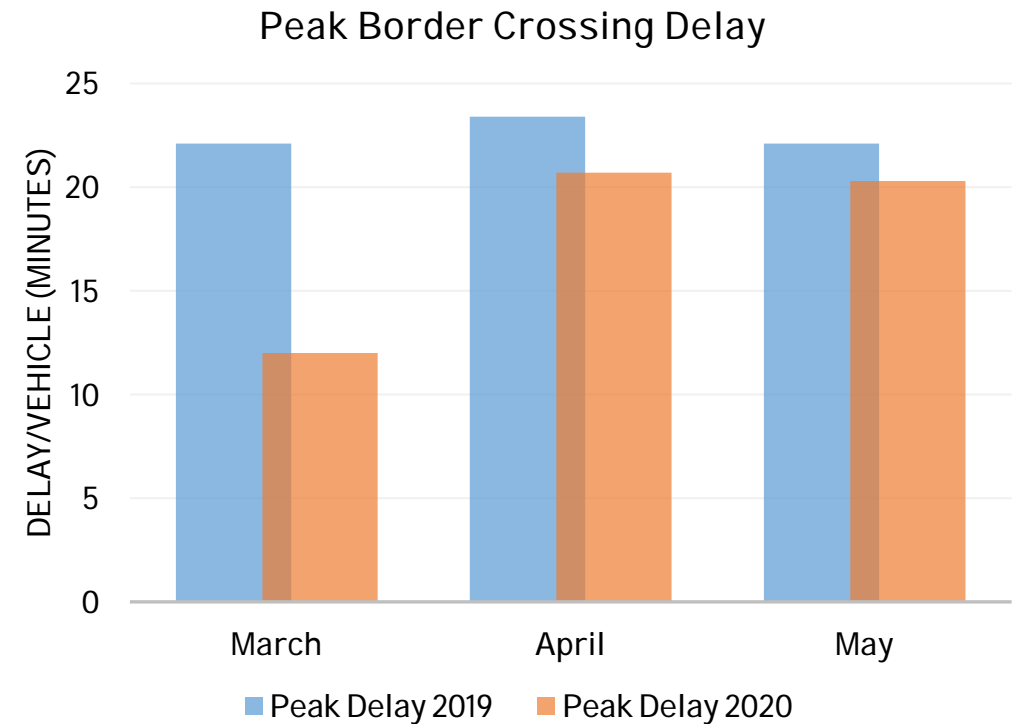
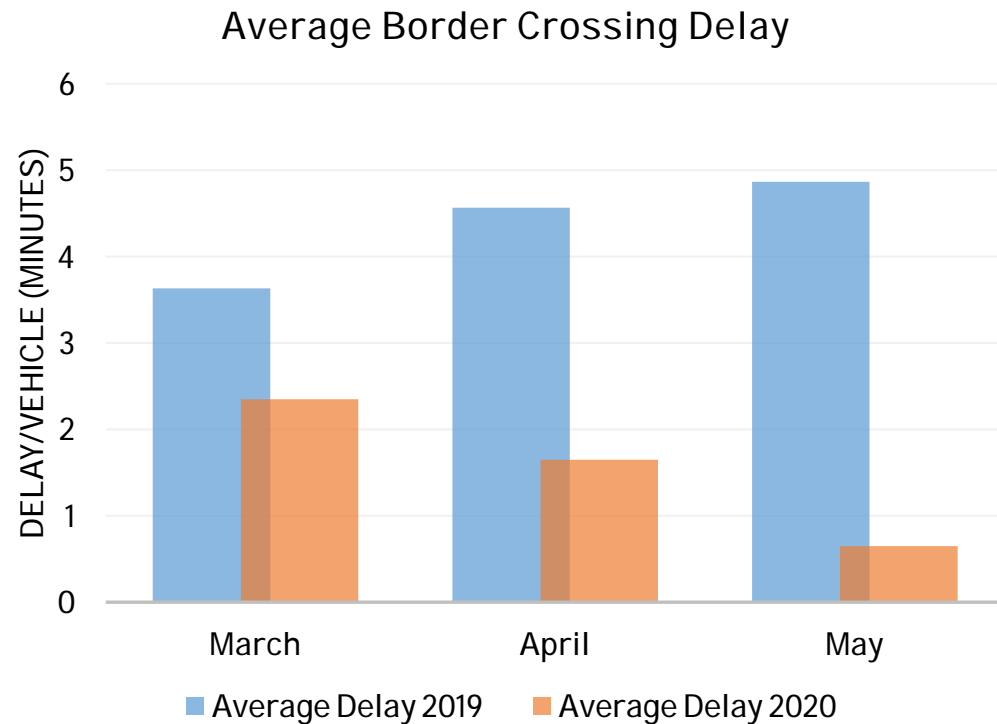
# Change in Regional Travel Times



# Cross Border – 2019 vs. 2020



# Cross Border – 2019 vs. 2020





# Questions

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#TRBWebinar



Moderator: Steve  
Latoski, *Mohave  
County Public  
Works, Arizona*



Nicole Hood,  
*Missouri DOT*



Brent Cain,  
*Arizona DOT*

Athena Hutchins,  
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