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# TRB Webinar: Quality Management for 3D Model-Based Design and Delivery

*November 25, 2025*

*12:00 – 1:30 PM (eastern)*

# PDH Certification Information

1.5 Professional Development Hour (PDH) – see follow-up email

You must attend the entire webinar.

Questions? Contact Andie Pitchford at [TRBwebinar@nas.edu](mailto:TRBwebinar@nas.edu)

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# Purpose Statement

This webinar will share new practices developed through NCHRP Project 10-113 that help state departments of transportation (DOTs) modernize design quality management for the digital age. The session will outline a new guide for 3D model-based design and digital delivery, featuring process and product control approaches, open data standards, and a five-step review process to audit and certify digital designs.

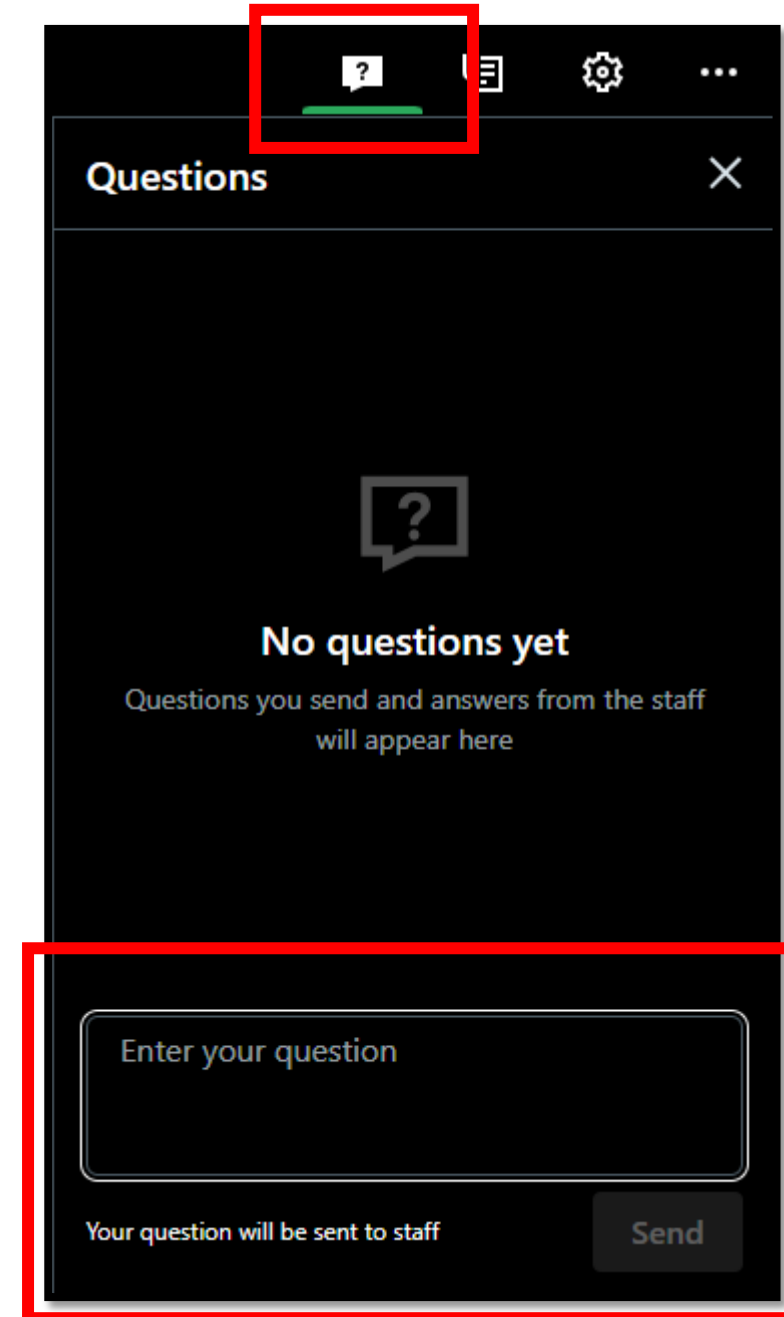
## Learning Objectives

At the end of this webinar, participants will be able to:

- Describe the hallmarks of robust design quality management,
- Explain the role of software configurations and model development standards in design process control, and
- Identify tools and practices to update their organization's design quality management process for the digital age.

# Questions and Answers

- Please type your questions into your webinar control panel
- We will read your questions out loud, and answer as many as time allows



The screenshot shows a dark-themed mobile application interface for a Q&A session. At the top, a navigation bar contains several icons: a question mark inside a speech bubble (highlighted with a red box), a list icon, a gear icon, and a three-dot menu icon. Below the navigation bar is a header titled "Questions" with a close button (X) on the right. The main content area is mostly empty, featuring a large question mark icon and the text "No questions yet" followed by "Questions you send and answers from the staff will appear here". At the bottom, there is a text input field with the placeholder "Enter your question" (highlighted with a red box). Below the input field, the text "Your question will be sent to staff" is displayed, and a "Send" button is located on the right side of the bottom section.



# Today's Presenters



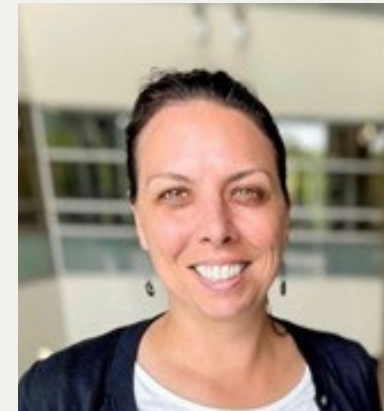
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The background image shows a large bridge under construction. A 3D wireframe model of the bridge's structure is overlaid on the photograph, highlighting the design elements. The bridge has multiple arches and a complex support system. In the background, a water tower and some trees are visible under a clear sky.

# TRB Webinar: Quality Management for 3D Model-Based Design and Delivery

NCHRP Research Report 1153: Guidebook Overview



November 25, 2025

Image: HDR, used with permissions



# Acknowledgements

## NCHRP 10-113 Panel Members



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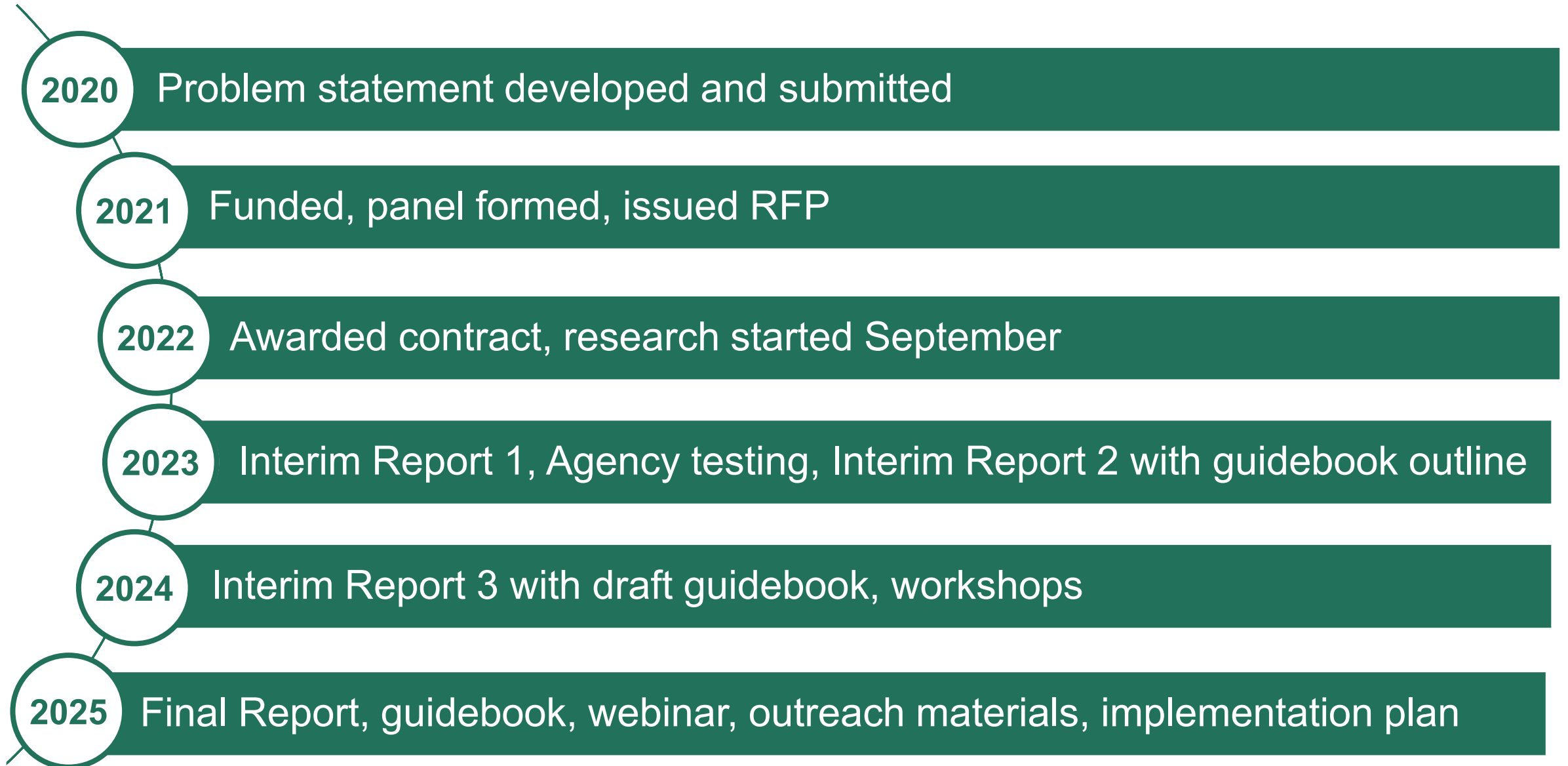
**Yelda Turkan**  
Oregon State University



# Project Objectives

The objective of this research is to provide a guidebook to assist State DOTs with developing quality management processes for 3D model-based approach for project development and delivery

# Research Project Timeline



# Agenda

1. Guidebook Overview
2. Quality Management Concepts
3. 3D Model Reviews
4. Setting up for Success
5. Implementation Considerations for Agencies
6. Moderated Question and Answer Session





# Guidebook Overview

# Objectives of the Guidebook

Provide guidance for implementing the quality process for:

- ✓ 3D model-based design review
- ✓ 3D model-based deliverable review
- ✓ data validation, and
- ✓ paperless documentation procedures

# Managing Expectations

## This Guidebook Is

- Guidance on how to update your quality program for digital delivery
- A holistic view of how the use of digital media (including 3D models) affects the quality process
- Pragmatic suggestions for current technology constraints and forward-looking
- Augmented by real-world examples in the appendix

## This Guidebook Is NOT

- Materials that can be directly inserted into your quality program
- A checklist that addresses all concerns



# Gaps

- Undefined skillsets
- Lack of capacity



- Out of date standards, job aids, and procedures

- No turnkey products
- Lack of features

# Gaps: People

- Reviewers lack skills for navigating and manipulating 3D models
- Some modelers aren't sure how to check their own work
- Unsure how to keep a digital record of checks, especially when there are no issues to document
- Undefined 3D modeling skillset required for model review tasks limits opportunity for training
- Lack of training resources (e.g., manuals, videos)



# Gaps: Process

- Formalized roles & responsibilities for reviewing digital files
- Lack of standards for modeling and file management leading to inconsistent model structure
- Lack of consistent and repeatable processes for checking digital files
- Lack of job aids (e.g., checklists)



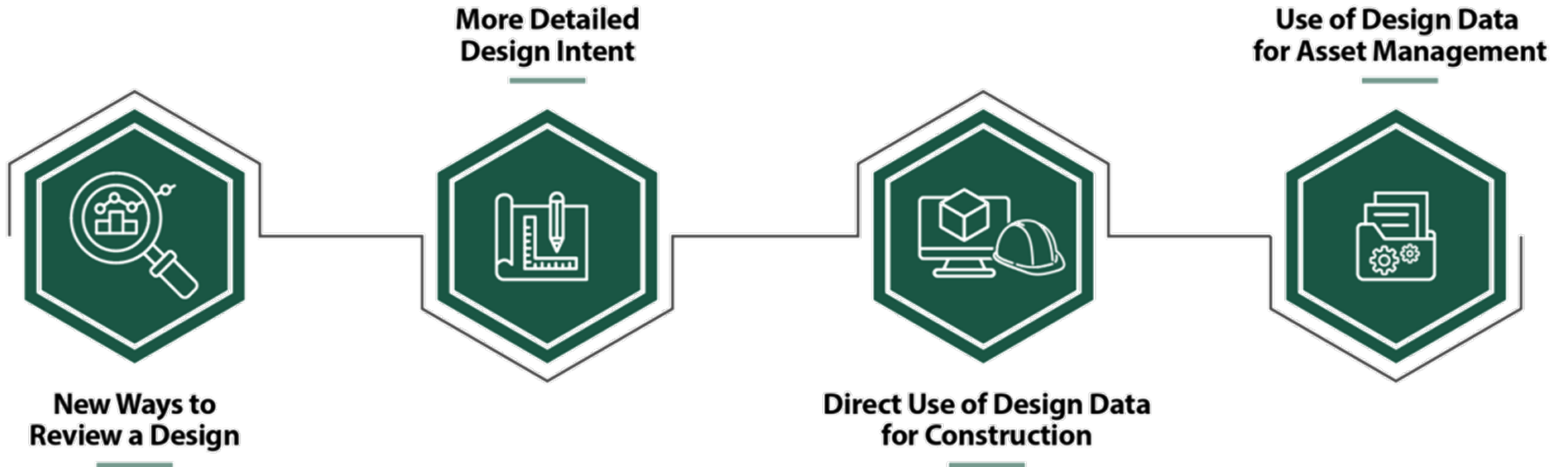


# Gaps: Technology

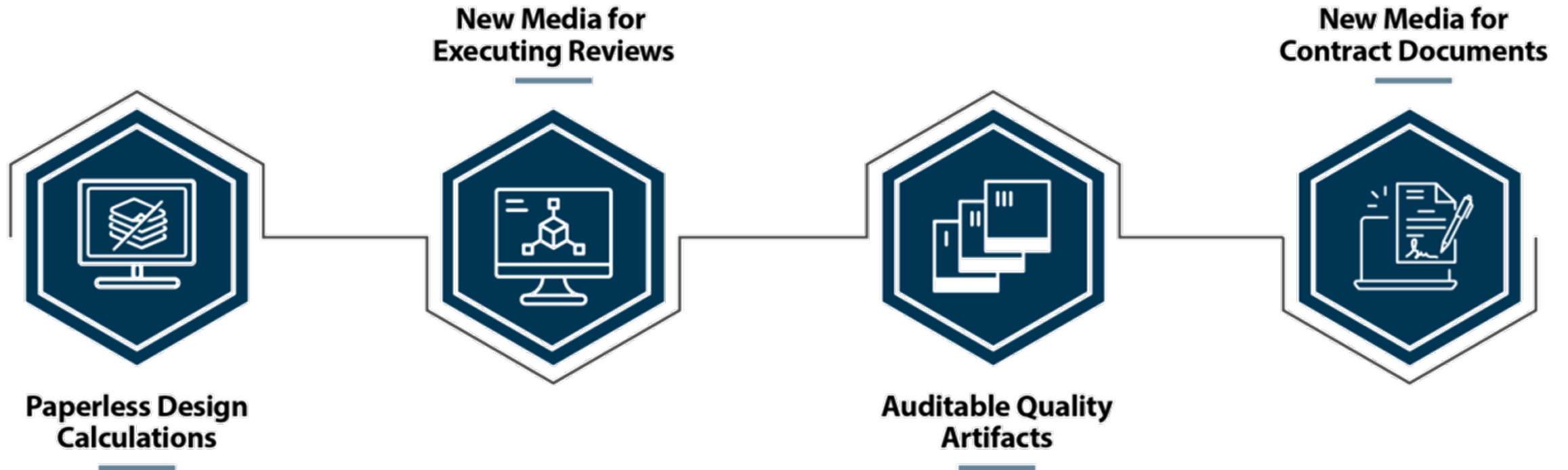
- Dynamic technology landscape with emerging products and features
- Lack of robust tools for reviewing models
- Lack of features to lock parametric models
- Lack of features to facilitate reviews, in particular, routines to automate some types of geometric reviews



# Opportunities



# Challenges



# Guidebook Outline

## Chapters

1. Introduction
2. Quality Management Concepts
3. Records Management
4. Model Reviews
5. Components of Review
6. Agency Considerations for Implementing this Guide

## Appendices

- A. Glossary of Terms
- B. Model Elements Taxonomy
- C. Review Documentation Property Set
- D. Competencies
- E. Review Procedures
- F. Sample Quality Artifacts



# Quality Management Concepts

# International Standards

- ISO 9000 series of standards for Quality Management Systems
- ISO 9000 establishes quality management system concepts including the “Plan-Do-Check-Act” process
- ISO 9001 establishes a certification framework for Quality Management Systems

A Quality Management System needs to be monitored for its effectiveness and routinely updated to reflect new practices or priorities.

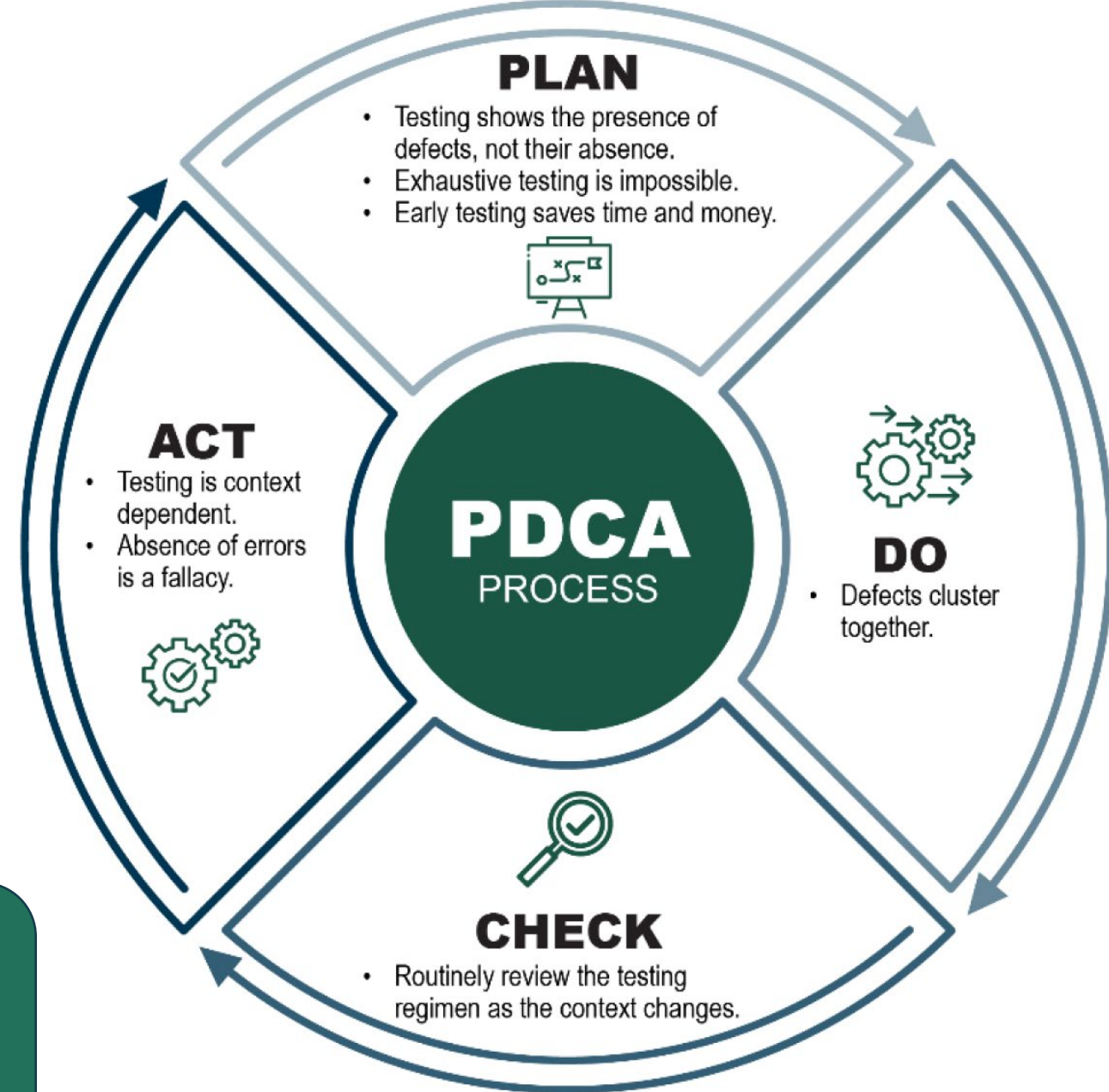


Illustration: HDR, used with permissions  
Figure 4 in Quality Management Guidebook



# International Standards – ISO 19650

- ISO 19650 is an Information Management standard for Building Information Modeling
- Part 1 establishes concepts and principles
- Part 2 provides requirements for project delivery
- Part 4 provides requirements for information exchanges
- Part 5 provides requirements for security

ISO 19650 is compatible with an ISO 9001-compliant Quality Management System

# Approaches to Controlling Quality

## Process Control

- Controls how the product is produced to achieve repeatable and reliable outputs
- Requires monitoring the inputs
- Is applicable to design elements that follow a repeatable process that can be preconfigured
- Identified issues can be corrected before design is complete
- Monitoring can be automated

## Product Control

- Compares the finish product to the specifications to check compliance
- Requires monitoring the outputs
- Is applicable to all design elements
- Identified issues lead to rework
- Monitoring is labor intensive

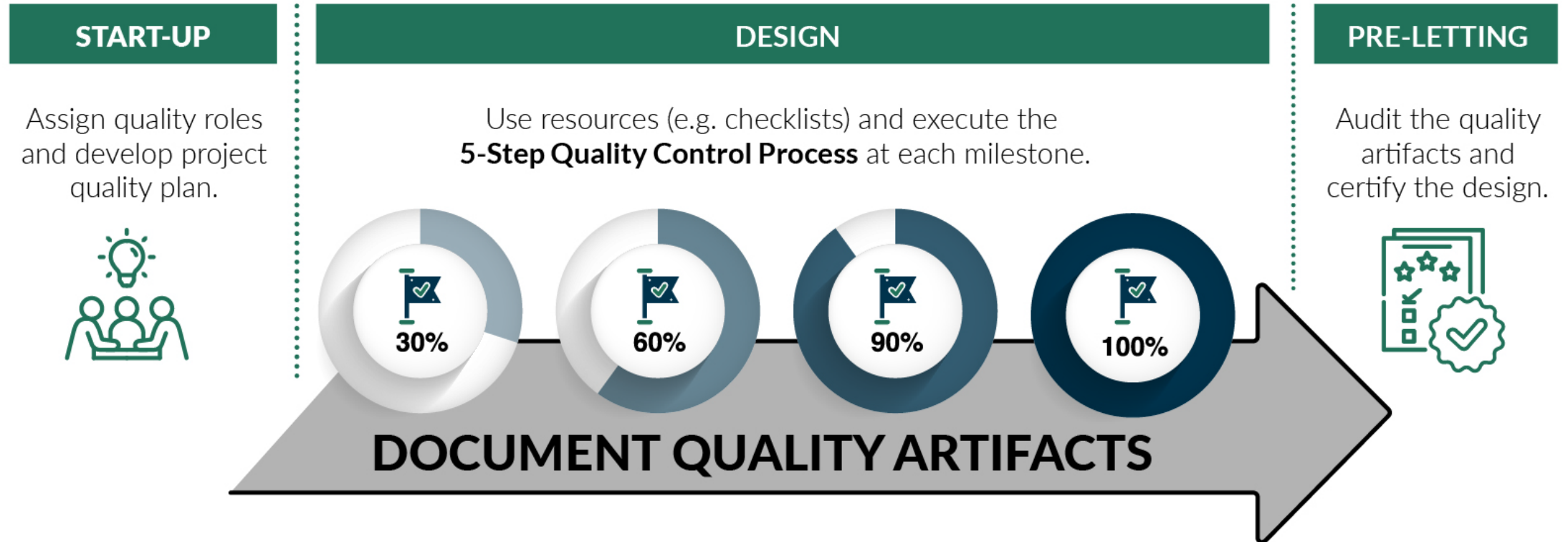
# Process Control Examples

- Use a standard workspace configured for roadway design standards
  - Roadway elements can only be created in a way that meets standards
- Use a standard workspace configured for bridge design standards
  - Designers can only select from a catalog of girders that match the standards
- Use a MatLab model from a standard library that has been carefully tested

# Quality Management System Notable Practices

- Clearly defined QC roles
- Standards for software, models & documentation
- Design manuals or documented criteria
- Checklists
- Project quality plans
- Quality audits
- Certification

# Project Quality Management Process on a Project



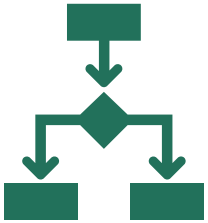


# 3D Model Reviews



# Structured Review Definitions

## In the Chapter



Purpose and  
Outcomes



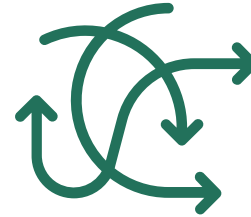
Scope of  
review for  
different types  
of deliverables



Required  
documents to  
execute the  
review



Competencies  
to execute the  
review



Detailed  
Procedures



Sample quality  
artifacts

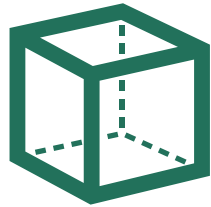
## In the Appendices

# Review Categories

## Model Structure and Composition



3D Model  
Standards



3D Model  
Integrity

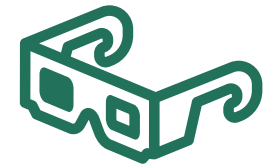
## Design Compliance



Survey



Design  
Discipline  
(including  
Quantities)



Clash Detection  
and Spatial  
Coordination

# Model Structure and Composition Reviews

- Addresses the use of modeling standards e.g., software configuration or workspace and naming conventions, model structure, templates or assemblies, element types, styles, and Level of Information Need (LOIN).
- Introduces the model structure and composition review types:
  - **Modeling standards:** compliance with the agency's CADD/BIM/Model Development standards
  - **Model integrity:** the modeling structure.

# Design Compliance Reviews

- Addresses the conformance of the model with the design *and* the conformance of the design with the applicable codes, standards, and technical criteria.
- Introduces the three design compliance review types:
  - **Survey:** compliance with agency geomatics or survey specifications for developing and delivering existing conditions models.
  - **Design Discipline:** overall functionality of the design and compliance with project requirements for design standards, design intent and project milestone deliverables, constructability, quantities, and cost estimates
  - **Clash Detection & Spatial Coordination:** analysis of each discipline model to evaluate the position of discipline specific model elements in relationship to each other as well as in relation to model elements from other disciplines.

# Roles and Responsibilities

Responsibilities of **quality management roles** include originator, reviewer, back checker, verifier, certifier, and auditor.

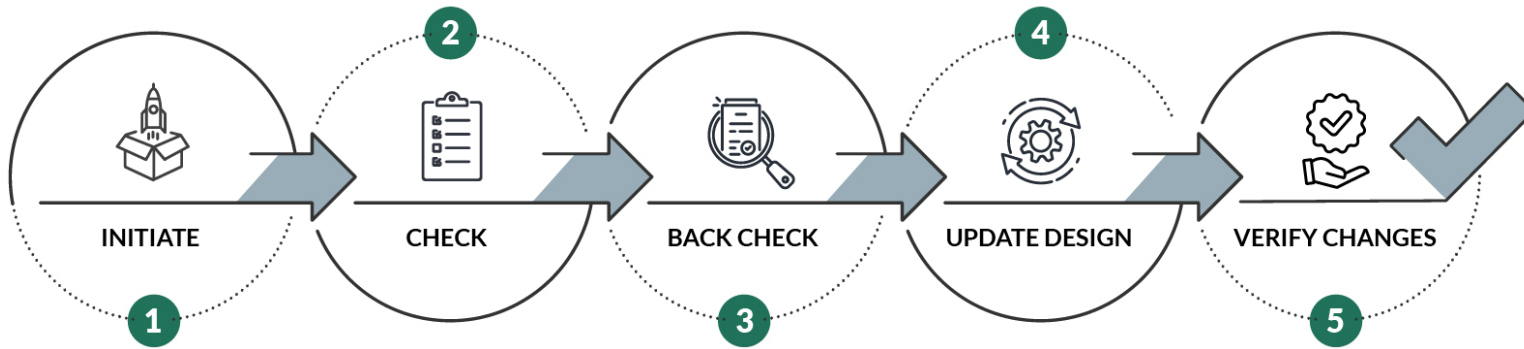
These responsibilities can be distributed across **project roles** depending on the project size and reviewer type such as:

- Project Manager
- Design Manager
- Discipline Lead
- CADD/BIM Manager
- Discipline Model Manager
- Model Authors
- Quality Assurance Manager



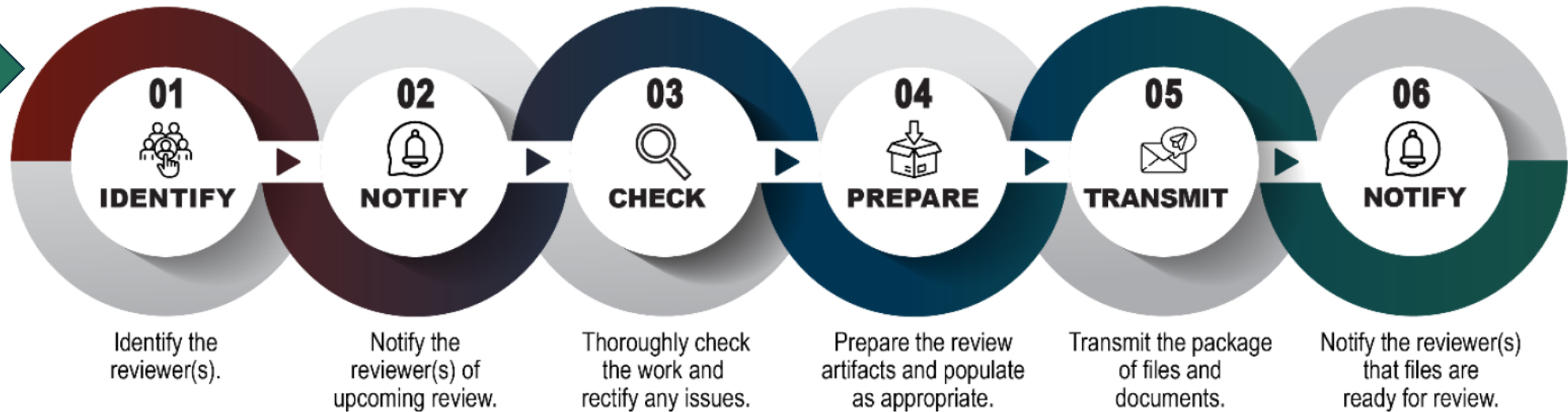
Agencies can use Appendix C to correlate **defined property sets** that can be attributed to model files based on review fields for these responsibilities.

# Quality Management Process for a Deliverable



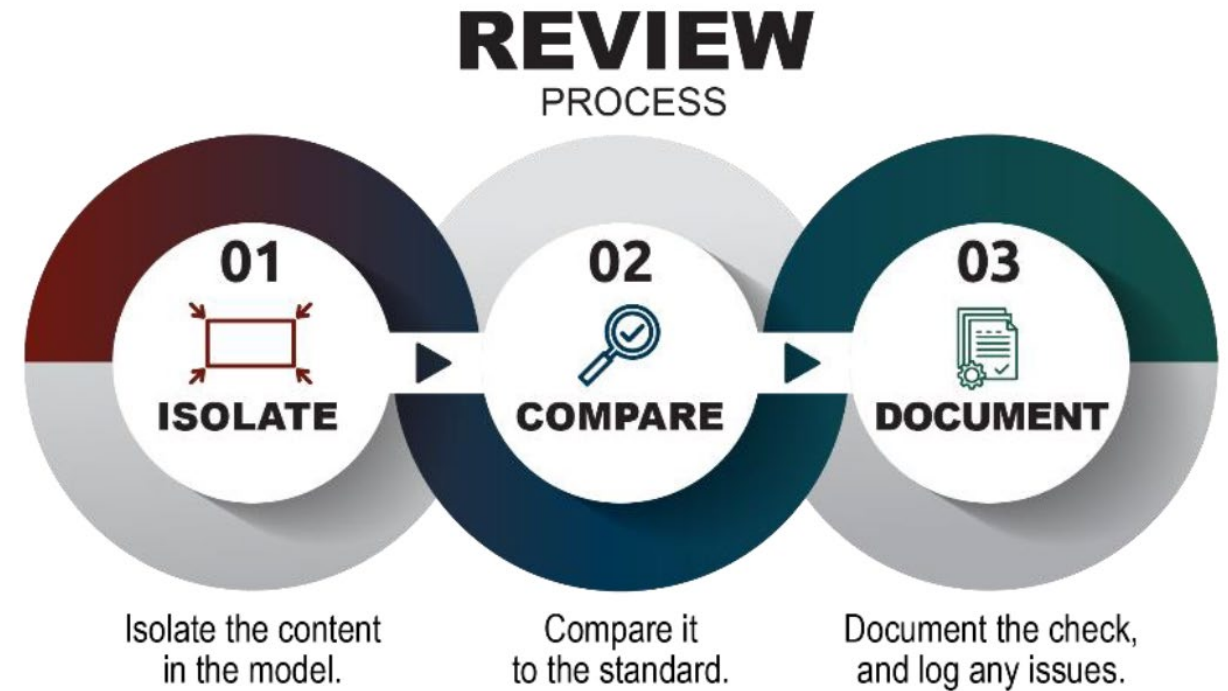
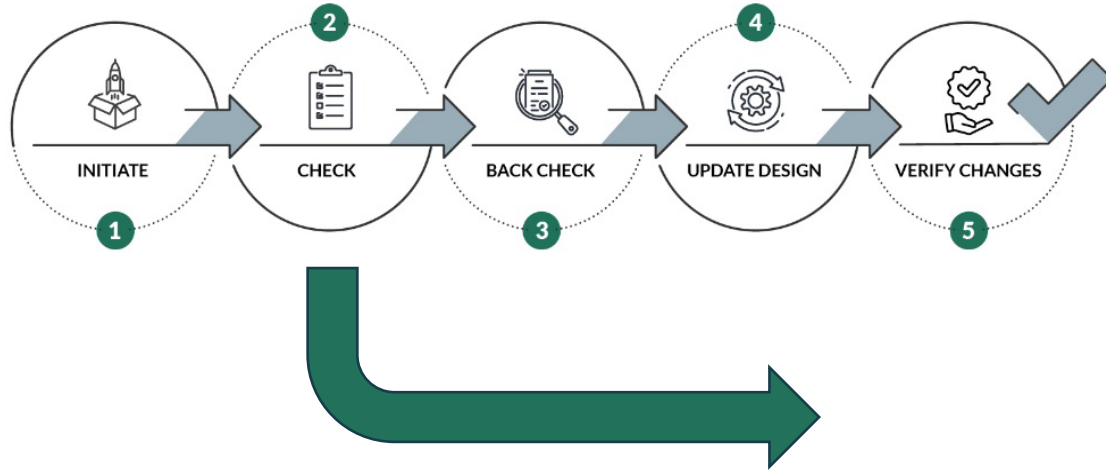
Review preparation emphasizes the need to check one's own work before submitting the work for review.

## REVIEW PREPARATION PROCESS





# Quality Management Process for a Deliverable Continued



The high-level procedure for Design Intent reviews is relatively simple, but in practice it requires two distinct skillsets:

1. Domain expertise to navigate the design standards, and
2. Modeling skills to open the file, isolate content, and view the properties.

# Review Process and Preparation

4 key areas that need to be updated

- Review Timeline with new review types
- Preparing a Model for Review
- Review Protocols
- Standardizing Clash Routines

Section 4.5.3 provides guidance to agencies to establish their own review protocols. Appendix E provides an example set of review protocols.

	Survey	Discipline Design	Spatial Coordination	Model Standards	Model Integrity
Pre-Design	✓	N/A	N/A	✓	N/A
30% Design	TBD	✓	✓	✓	✓
60% Design	TBD	✓	✓	✓	✓
90% Design	TBD	✓	✓	✓	✓
Final Design	✓	✓	✓	✓	✓

# Competencies


Competencies included in the Appendix

- 
- CADD
  - Common Data Environment
  - Design

## Foundational

ID	Competency	Prerequisite(s)
CAD1	Apply file naming conventions that identify the model type	N/A
CAD2	Identify the correct software to open a file	CAD1
CAD3	Access a software feature that displays a list of objects in a model	N/A
CAD4	Interpret 2D and 3D model elements and relate to design features	N/A
CAD5	Make a copy of an object	N/A

Appendix D contains a library of competencies organized in categories and sub-categories



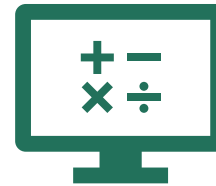
Competencies can be used to develop and expand review types and develop customized training content for specific roles

# Review Procedures

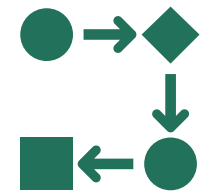
- Review Initiation
- Modeling Standards Review
- Model Integrity Review
- Survey – Geodetic
- Survey – Topographic Features and 3D Surfaces
- Survey – Land Boundaries & ROW
- Discipline Design Review
- Clash Detection and Spatial Coordination

Chapter 4 defined the scope of the review & review information needed for the review procedures

Appendix E combines competencies and step by step review procedures



Core  
competencies  
for executing  
review



Review  
Procedure



# Setting Up for Success

# Components of Successful Review Processes

A standard approach to model development provides the design team and reviewers with a structured framework for planning, creating, and verifying model-based deliverables. Chapter 5 covers:

- Information Modeling Standards
- Common Data Environment
- Naming Conventions
- Software Configuration Development and Management
- Model Management Tools



Describes the role of Level of Development (LOD) / Level of Information Need (LOIN)

A sample naming convention based on ISO 19650-2 can be used to develop an agency's standard

**163 – USA – COR – 01R – GN – RD – 193764**

PROJECT	ORG	FUNBR	SPABR	TYPE	DISCIPLINE	NUMBER
Unique project number	Originating company of the information	Functional identifier	Spatial identifier	Document type	Discipline associated with the information	A unique 6-digit serial number



# Information Modeling Standards

Information Modeling Standards specify the level of detail and information for a specific purpose.

- Geospatial positional accuracy and point density requirements for base survey mapping
- Object-based design elements organized following a specific Model Element Table
- Level of detail and information specified by milestone deliverable
- CAD standards for software configuration



Appendix E for Survey  
Review Procedures

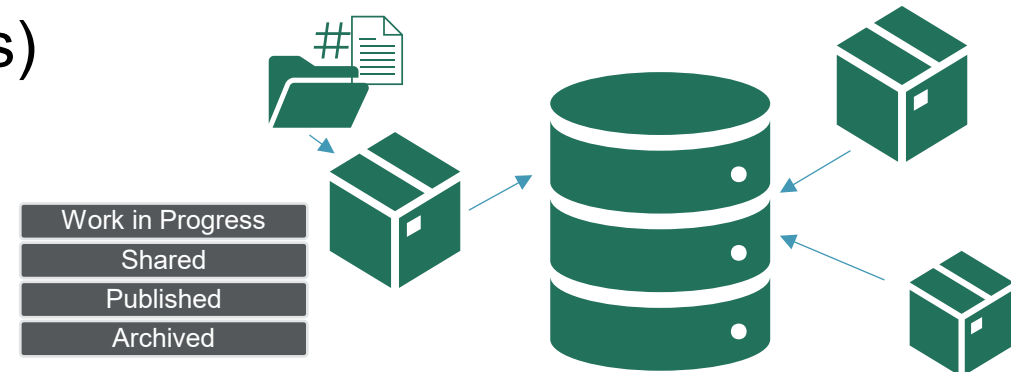


See Appendix B for  
the Model Elements  
Taxonomy

# Common Data Environment

CDE - a **collaborative space** for production of federated models that bring together information containers from multiple sources and parties

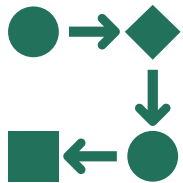
- Processes for approval and records management
  - Notifications and alerts plus **audit trail**.
  - Workflow engines to **automate** review and approval processes.
  - **Configure workflows** to project methods and procedures.
- Protects the security and quality of information throughout production, review, and delivery.
  - Permissions controls (gated CDE workflows)
- Information Containers



# Software Configurations

- Specifications for software configuration
- Requirements for software packages and versions for the development of models (if applicable)

Sections 5.2.3 & 5.2.4 provide guidance to agencies on naming conventions, drawing symbology (e.g., points, lines, annotation), 2D and 3D object libraries, etc.



Customized **repeatable** processes and workflows using modeling standards.



**Consistency** with design and modeling standards between users



Ability to implement **process control** and checks against the configuration.

# Model Management Tools

Model Content Documentation tells reviewers what is in the model, saving time and providing a resource to compare with agency standards.

- BIM Execution Plan (BEP)

- **File** List and Types
- Model Uses
- Review tracking



Provided to reviewers for their reference to understand the project needs and implementation process for model generation.

- Model Element Table (MET)

- Standardize for consistency
- **Object** information
  - What's Included
  - LOD/LOIN




Agencies can incorporate a MET into a formal review process by maintaining a scalable template for different project types.

# Review Tools and Job Aids

Review tools and job aids that form the primary tool for executing reviews, i.e., include:

- Checklists
- Generating Reports
- Automated Tools
- Software Applications for 3D Model Reviews



Section 5.3.1 provides guidance to agencies to establish their own. Appendix F provides example checklists.

Each section provides details on the types or categories of tool and job aid and provides guidance to agencies on implementing these core elements of how the 3D model reviews are executed as part of an agency's standards and policies.



# Agency Considerations

For Implementing This Guide

# Recommendations

## Change Management and Workforce Development

- Establishing roles and responsibilities
- Defining competencies for model-based design reviews
- Setting up committees, working groups, and collaborations with peer agencies



## Planning Changes to the Quality Process

- Reviewing and updating current quality management policies and procedures
- Implementing agency-specific standards, job aids, and quality artifacts

## Technology: Current Functionality and Future Developments

- Evaluating technology relevant to the quality management of 3D models
- Partnering with software vendors to develop short and long-term strategies for successful implementation

# People: Change Management & Workforce Development

While the roles and responsibilities of design team members are not dramatically changing, the competencies required, and methods used to perform and document reviews are different for a model-based environment.

This section describes recommendations for short and long-term activities related to upskilling the current workforce, including:

- Agency Recommendations
- Coordination, Collaboration and Partnerships
- Training Content and Delivery



Appendix D provides 3D modeling competencies. Appendix E lists the competencies required for each of the five review types.



# Process: Planning Changes to the Quality Process

This section provides recommendations for agencies updating the quality management process. Three key areas are identified that may need to be evaluated and updated.

- QA documentation requirements
- QC standards and procedures
- Review tools and job aids




Chapter 3 provides recommendations for management of digital records. Appendix C offers a collection of review documentation property sets.

Items to consider during evaluation include updating or establishing roles and responsibilities, introduce new documentation, update standards and criteria for review processes, and create or update modeling standards.

# Review Tools and Job Aids

This section describes items to consider while evaluating software and updating job aids.

- Assess current CDE 
- Acquire model based review tools
- Working with vendors on configurations
- Updating checklists or other job aids

Chapter 5 has general recommendations.  
ISO 19650-1 defines functional  
requirements for procurement of a CDE.



Sample checklists are provided in  
Appendix F for reference.

# Process: Implementing Standards and Process Control

Section 6.3.2 and 6.3.3 provide guidance on defining and implementing processes for:

- Establishing Information Modeling Standards
- Leveraging modeling software configuration to create a consistent and repeatable model-based design processes
- Creating on boarding training procedures



**Don't forget!**

**Product Control vs Process Control**

# Technology: Current Functionality and Ongoing Developments

This section provides a summary of current software functionality and gaps, existing automation tools and the role of open data standards

Existing automation tools can be broken into three types

- CADD Standards Compliance Checks
- Design Code Compliance Checks
- 3D Design Review and Clash Detection Checks

Human reviewers are essential for checking nuances of design, but software can provide automated checks of design standards and changes between milestone reviews. It is important for agencies define their standards and functional requirements based on performance outcomes rather than prescriptive methods.

# The Role of Open Data Standards

Current development for the deployment and adoption of open data standards is being developed through two AASHTO Pooled Funds:

- TPF-5(372) – Building Information Modeling (BIM) for Bridges and Structures
- TPF-5(523) - Building Information Modeling (BIM) for Bridges and Structures – Phase II

Open data standards rely on the IFC schema that is used to reference model elements within a design to the IFC data structure.



In relation to quality management:

- buildingSMART IFC File Validation Service
- Information Delivery Specification (IDS)

# Summary

## NCHRP 10-113: Quality Management for 3D Model Based Project Development & Delivery

Deliverables include:

- Guidebook
- Final Report
- Implementation Plan
- Outreach Materials: Webinar
- Data Dictionary for Quality Management Metadata

Research objective was to develop a guidebook that can serve as a national industry reference for quality assurance with 3D model-based project delivery

The guidebook provides a **consistent, repeatable, reproducible**, and **traceable** quality management process that is equal to or better than existing paper-based processes.



# Questions

# Today's Presenters



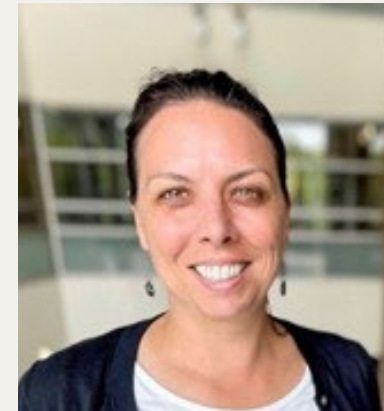
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# Upcoming events for you

**January 11-15, 2026**

2026 TRB Annual Meeting  
Washington, DC

<https://trb-annual-meeting.nationalacademies.org>

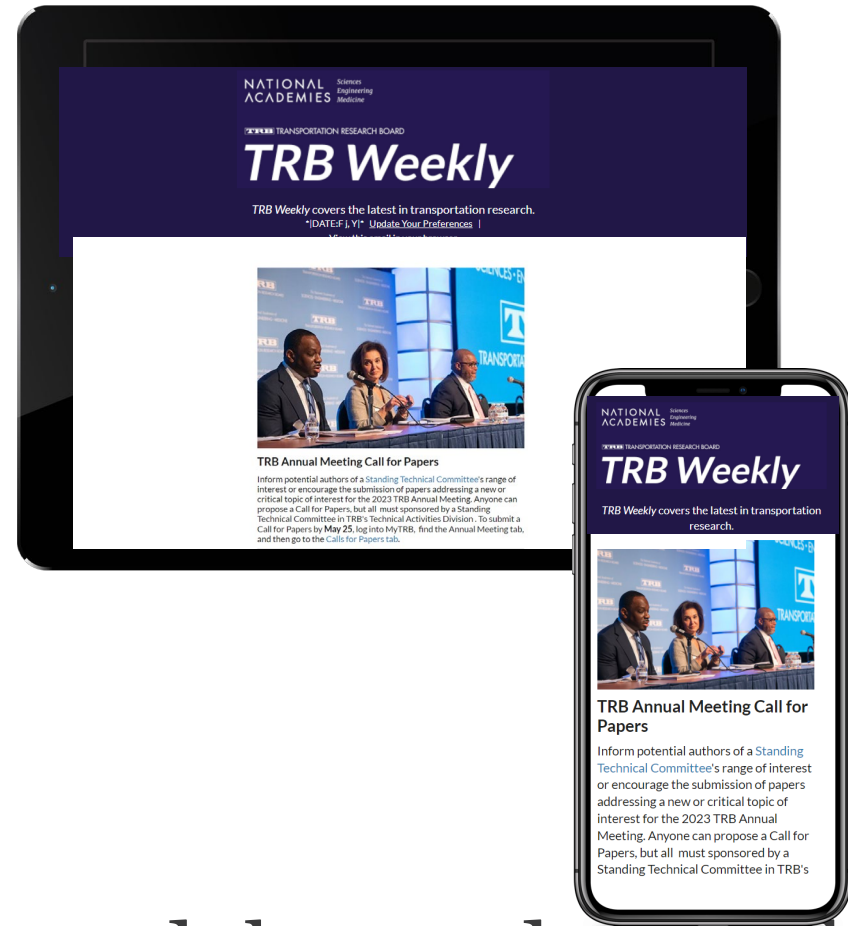


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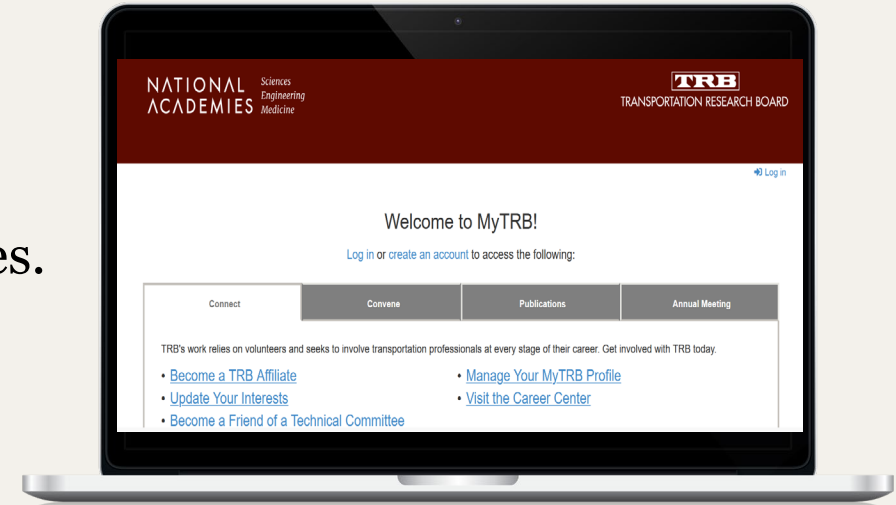


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