Private operations of remote parking facilities compete very favorably with remote parking facilities being operated by airport sponsors. Airportoperated remote parking is treated as an "economy" service and is tailored for low operating costs rather than convenience of the airline passenger. The emphasis generally is on maximum cost efficiency. As a result, shuttle frequencies are generally lower at airport-operated remote facilities than at privately operated facilities. Airport-operated facilities also require passengers to go to a pickup point, and this requires walking within the lot. For these reasons, the airport-operated remote facilities have not been as well used as the privately operated facilities, even though the latter often charge higher rates. The customers appear to be prepared to pay a premium for quality service.

In summary, airport operators should consider planning for remote lots with first-class, serviceoriented shuttle systems in lieu of additional close-in parking structures. The higher costs of better shuttle service can be recouped through the higher charges the airline passengers appear willing to pay.

## PRESENTATION 3

James T. Murphy, Federal Aviation Administration, Washington, DC

Parking facilities at Dulles International Airport and Washington National Airport were briefly described. Dulles parking facilities are located in a single lot of 3,600 spaces. At National Airport, about 4,000 spaces are provided in 7 lots.

At Dulles, the biggest complaint of users is the service provided at parking exit booths. Dulles is unique because 40% of its passenger traffic occurs in 1-1/2 hours in the evening peak. Dulles parking facilities accommodate a number of long-term parkers (e.g., passengers on flights to Europe who park for durations of 2 to 3 weeks). Until recently, because of the peak exiting, there occasionally was a 40-minute wait at the parking lot exits.

At National Airport, 351 of the 4,000 spaces are devoted to short-term parking. These shortterm spaces accommodate 46% of the cars, with a turnover rate of 12 to 15 times a day. The use of the parking space is controlled by pricing.

Computerized Revenue Control System at Dulles An improved revenue control system was recently introduced at Dulles Airport and has increased revenues per enplaned passenger. Under the new computerized system, revenues have risen about \$200,000 per year. In addition, the new system has resulted in "no lost tickets."

The system operates as follows: Entering cars receive a ticket from a conventional ticket spitter. During nighttime hours, a license plate inventory is recorded and entered into the computer system. Upon the exit of a car from parking, the license plate number is punched into the computer system at the cashier's booth. Within an average of 15 seconds, the computer cross references the nighttime inventory to check if the ticket time corresponds with the inventory. Another advantage was that the new system leaves a "perfect audit trail." The FAA strongly favors this new parking revenue control system, and workshop attendees were invited to visit Dulles Airport for an on-site inspection of the system.

## PRESENTATION 4

## Richard Hall, Peat, Marwick, Mitchell & Co., San Francisco

This presentation focused on the planning process for airport parking. Because of their size alone, airport parking facilities have an impact on all aspects of airport land use planning. Airport garages, like the one at O'Hare International Airport in Chicago, rank among the largest buildings in the nation, and surface parking at many airports is (or will be) measured in the tens of acres. For example, at Tampa International Airport, a lot of more than 10 acres is needed for overflow conditions just for holiday periods of the year.

The financial impacts of airport parking are also significant. Construction of structured parking costs several thousand dollars per space, whereas costs for shuttle bus service to remote surface parking--as at Houston Intercontinental Airport--are measured in the hundreds of thousands of dollars per year. Parking is a major contributor to airport revenues. Airport Operators Council International survey data for airports serving medium and large hubs indicate that annual parking revenues account for an average of about 20% of total gross revenues.

Three topics in the planning of public parking facilities were addressed:

- 1. Determining space requirements,
- 2. Environmental concerns, and
- 3. The need for more data and studies.

The discussion focused primarily on long-term parking where the traveler parks his vehicle for the trip duration. Long-term parking typically accounts for less than 10% of air passengers at an airport, but the vehicles typically occupy more than 50% of the total parking spaces in use.

Parking space requirements tend to grow in direct proportion to air passenger levels. As a result, parking requirements increase somewhat faster than other airport facilities requirements such as aircraft gates. Improved private or public transit service to airports has not yet had a significant effect in reducing automobile parking requirements.

However, the relationship of spaces versus passengers is qualified. The relationship refers to originating rather than enplaning passengers, and, in some instances, further detail is needed for planning purposes. At Tampa International, for example, peak space requirements for long-term parking do not necessarily occur in the peak of the tourist season. It is the resident air traveler, rather than the visitor, who contributes to the demand for long-term parking.

Air passenger traffic is growing rapidly because of discount fares and other factors, and this raises another point concerning parking spaces--a